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Wednesday July 11 1990

#### Ф D 8523A

#### World News

### Nicaraguan troops move to confront strikers

The future of Nicaragua's economic stabilisation pro-gramme hung in the balance as President Violeta Barrios de Chamorro ordered troops onto the streets to confront students and workers who had set up barricades and seized workplaces in support of a gen-

eral strike. The strike was called in support of wage demands to combat steep price rises, an essen-tial component of the Government's economic adjustment policy. Page 16

Albanian refugees Diplomats were cautiously camped in appalling conditions in several embassies in Albania's capital, Tirana, would be allowed to leave the country this week. Page 16

Bulgaria parliament Bulgaria's first freely elected parliament for 45 years opened despite attempts by nationalist protesters to prevent ethnic Turkish deputies from reach-ing the building. Page 2

E German warning Rainer Eppelmann, East Ger-man Defence Minister, warned of growing aggression against Soviet troops stationed in his country and pointed to the importance of having an interim agreement on their presence after German unification. Page 2

US warns on Kenya US warned travellers that Kenya was unsafe to visit, despite restoration of law and order throughout most of the country following four days of anti-government rioting which has killed at least nine

Amnesty accuses Amnesty International said in a report that thousands of people around the world were tortured and murdered by gov-erpments trying to control unrest in 1969. Page 4

Cubans seek asylum Two more Cubans seeking political asylum have entered the Czechoslovak embassy in Havana, joining five Cuban dissidents already sheltering said. Page 6

Arafat attacks US Palestine Liberation Organisa-tion chairman Yassir Arafat accused the US of trying to kill peace efforts in the Middle East in support of what he said were Israel's war designs.

Moscow accused

West Germany believes the Soviet Union has stored large entities of chemical weapons in East Germany despite deni-Moscow, Bonn Defence Ministry sources said.

Uganda negotiations Rebels of the Uganda Patriotic Democratic Movement (UPDM) have opened negotiations with the government of President Yoweri Museveni to end their four-year rebellion, govern-

ment officials said. Solidarity challenged Angry farmers belonging to Rural Solidarity prepared to defy Solidarity Prime Minister Tadeusz Mazowiecki and block roads across Poland in a show-

down over farm policies. Cocom reform urged Controls on technology exports to Warsaw Pact nations must be reformed immediately in line with changing political reality in eastern Europe, US said at the 27th annual

in Osaka, Japan. Page 3 Soccer ban lifted UEFA, the European Football Union, said it had lifted unconditionally a five-year ban on English soccer clubs playing in European competitions.

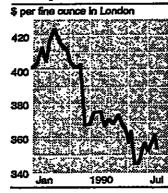
Japan-US business conference

### **Mobil agrees** to clean up oil seepage in New York

MOBIL, the US oil company, has agreed to embark upon a multi-million dollar clean-up of up to 14.5m gallons of oil that have been seeping into the ground beneath Brooklyn, New York. Page 16

MARKETS; Gold fell sharply as Middle East selling again hit the market, it closed at \$354 an ounce, down \$4.25. Page 26; Tokyo – the Nikkei average was down 385.43 to finish

Gold price



at the day's low of 32,152.43. Frankfurt - The FAZ index fell 9.05 to 807.18 at midsession and the DAX dipped below 1,900, recovering to close 14.23 lower at 1,909.63. Back Page Section II

ASKO. West German food retailer, sold its 13.1 per cent stake in Ahold, the Dutch groceries group, to a consortium of banks. Page 17

SIR ALAN Walters, former economic adviser to Mrs Margaret Thatcher, British prime minister, is launching a sting-ing attack on UK plans to take up full membership of the European Monetary System. Page 16

TUFFIER et Associés, French stockbroking firm, is to cut its workforce by a third, laying off 100 people in a bid to cope with declining trading volume.

EMILE Bridel, patriarch of the French camembert business, is to sell his family dairy company to his arch rival, Michel Besnier, in a deal estimated to be worth \$36m.

TEXAS Instruments, second largest US semiconductor producer, has filed patent infringe-ment suits against five other US chip makers in its latest bid to increase royalty income from its extensive intellectual property rights. Page 20

JAPAN's Finance Ministry will not make major changes to spending plans, despite public investment commitments made in the Structural Impediments

Initiative (SII). Page 3 PHILIP Morris of the US is paying Mr Klaus Jacobs \$2.26bn for Colima, the holding company through which he controls Jacobs Suchard, the Swiss chocolate and coffee

group. Page 18 TELEKOM, Malaysia's telecommunications monopoly, is expected to offer 25 per cent of its equity to the public in order to gain a stock market listing by December. Page 19

TAIWAN has drawn up measures to reduce its trade deficit with Japan, including restricting Japanese bids for government procurement contracts and stepping up anti-dumping investigations. Page 3

DIGITAL Equipment, faced with sluggish sales and intensi-fying competition, has unveiled a new range of multipurpose mid-range computers to defend its stronghold in the minicomputer market. Page

NOBEL Industries, Sweden's gest chemical company, has kept up its recent buying spree with the \$100m purcha of the paper-chemicals business of UK-based Albright & Wilson, Page 18

### Business Summary | Soviet leader rounds on critics with angry defence of reform programme

# Gorbachev re-elected Party chief

PRESIDENT Gorbachev was overwhelmingly re-elected leader of the Soviet Communist Party yesterday, after he promised to "defend the socialist choice" and never to join forces with "those who want to push the country back to capitalism."

He won by the huge margin of 3,411 votes, to just 501 for his only rival, miners' strike leader Mr Teimuraz Avaliani. However, under the voting system in which every delegate votes for or against each candidate, as many as 1,116 delegates at the congress dared to vote against Mr Gorbachev.

His election came in spite of a torrent of conservative criticism at the party congress, frequent attacks on the party leadership for failing to pro-vide clear ideological direction, and doubts about his holding both the party leadership and the state presidency simulta-

neously.

Mr Gorbachev turned on his critics yesterday in his angri-

Mikhail est and most emotional defence of his whole reform pro-gramme, challenging other members of the leadership to quit if they disagreed with his policies.

On foreign policy in particular he rounded on the Soviet military establishment. "Did we act wisely in deciding against intervention in developments under way in Eastern Europe?" he demanded. "Well, do you want tanks again? Shall we teach them again how to In a clear instruction to top

generals and diplomats to put up with state policy or quit, he said: "If they are decent people and they disagree with govern-ment policy, they must resign." In the end he was elected because of the clear absence of

because of the clear absence of any alternative candidate capa-ble of uniting the party. He now faces the challenge of ensuring that the newly-created post of deputy general sec-retary will be filled by an ally

UP TO 500,000 Soviet coal miners are set to defy pleas by President Gorhachev and the Party congress and hold a one-day strike today. The token stoppage comes exactly one year after the outbreak of last summer's mass miners' strike, which paralysed the industry and caused major problems in both electricity and steel production. The miners are demanding the resignation of the government of Prime Minister Nikolai Byzhkov for its fallure to fulfil prom-ises it made in last year's strike settlement, and calling for curbs on the power of the ruling Communist Party

of his reforms. Nine alternative candidates for general secretary were pro-posed from the floor, including Mr Eduard Shevardnadze, the Foreign Minister, and Mr Alex-

and official trade unions.

ander Yakovlev, the leading defender of socialist orthodoxy, reformer in the Politburo. None was a noted conservative, and all except Mr Avaliani withdrew rather than split the vote.

Mr Anatoly Sobchak, the radical new mayor of Leningrad, said last night that he had voted against Mr Gorba-chev because electing him "means that the President cannot use his full presidential powers because he is tied hand and foot to the party hierar-

Mr Yuri Boldyrev, a leading radical committed to splitting the ruling party, saw conflicting consequences from the outcome. "On the one hand it will mean that perestroika and reforms will continue," he said. "Gorbachev will keep the party under control. On the other hand it means that this party will keep the President under control

In his final pre-election speech, Mr Gorbachev sought to present himself as a true despite the effect of his reforms and the growing unpopularity of the Communist Party. "I defend the socialist choice. I will never be linked to those who want to push the country back to capitalism," he said

Then he hedged his bets with the reassurance: "This does not mean that I will put a concrete wall between our country and elsewhere. What is useful in other nations we will take."

In his earlier address to the conference yesterday, he rounded on delegates who had attacked the changes in Soviet society.

"Has our entire history not shown, comrades, the futility of attempts to get out of the plight . . . by patching up the command-and-administrative system? If we continue to act in this way then, I shall be frank, we will bankrupt the

Gorbachev re-election, Page 2; Editorial comment, Page 14

the world. It adopts cautious language in relation to China,

agreeing to maintain existing

sanctions, though keeping them under review to facilitate

aresponse to any positive developments in China.

In particular, the declaration

says that "in addition to exist-

ing lending to meet basic human needs, we will explore whether there are other World

Bank loans that would contrib-ute to reform of the Chinese

economy, especially loans that would address environmental

The World Bank has resumed lending to China, but

solely for humanitarian pur

poses such as earthquake relief. Japan intends to resume

a \$5.6bn bilateral loan to China

### US music publishers attempt to block Dat recorders

By Michael Skapinker in London

REPRESENTATIVES America's songwriters and music publishers have asked a federal court in Manhattan to prohibit the Sony Corporation of Japan from selling digital audio tape (Dat) recorders and blank cassettes in the US.

The plaintiffs say that by introducing Dat recorders and cassettes into the US, Sony is "inaugurating a new era in unauthorised home taping of copyrighted musical compositions." Dat recordings provide a far better level of reproduction than traditional audio tapes because the music is recorded digitally.

The class action has been brought by Mr Sammy Cahn, a songwriter whose hits include "It's Magic" and "Love and Marriage," and four music publishers, The music publishers. Jac Music, Fort Knox Music, Trio Music and Peer International, hold copyrights over songs which include "Rain-drops Keep Fallta' On My Head" and "Walk on By."

They have asked the court to declare that unauthorised taping on Dat recorders violates the federal copyright statute and that Sony is contributorily liable through its sale of the recorders and the cassettes. They have also asked the court to stop Sony from selling Dat equipment. They have made it clear, however, that they are prepared to reach a settlement which would provide songwri-ters and copyright holders with compensation for the losses they suffer through illegal tap-

ing.
The plaintiffs believe that Sony began selling Dat recorders in the US in the past few weeks. They say that a recent survey shows that nearly every person who intends to buy a Dat recorder will use it to tape pre-recorded music. They say that this will depress sales of compact discs, cassettes and

records.

Consumer electronics companies and the recording indus try reached an agreement last year which provided for compact discs to include a digital code which would prevent the copying of recordings from one Dat tape to another. The code would permit copying from CD

Mr Michael Oberman, an attorney for the plaintiffs, says that the agreement does not do enough to protect his clients. Assuming the spoiling code works, there is still no limit to Continued on Page 16

### Summit edges closer to farm trade accord By Peter Riddell and Peter Norman in Houston

A COMPROMISE formula to resolve the controversial issue of agricultural trade subsidies was emerging yesterday at the annual economic summit of industrialised countries in Houston as the leaders issued a ringing political declaration celebrating political changes around the world.

The declaration hailed the success of democracy and free markets in eastern Europe and elsewhere, and welcomed the Soviet intention to reform its political and economic system. It also stressed the need for Cuba to "take steps to join the democratic trend in the rest of Latin America" and hinted at a possible relaxation in the present limits on World Bank loans

The harmonious political declaration reflected a willingness on the part of the summit participants – the US, Japan, West Germany, Britain, France, Italy, Canada and the European Commission – to reach compromises while acknowledging differences of In particular, talks between

President George Bush and cellor Helmut Kohl gave the first sign of a possible compromise over the wording of the communique on the vexed issue of reducing agricultural The Houston summit, like

last week's Nato meeting in
London, has shown that the

A dispute has emerged
between the US and the EC

good working relationship between the US and West German leaders has become cru-cial to solving international

The agricultural issue has been the most divisive at the summit since it is the key to ending the current stalemate in the Uruguay Round of mul-tilateral trade talks.

The start of the summit was marked by sharp exchanges between US and EC trade officials about apportioning blame for the deadlock. However, undeterred by this barrage, the leaders and their advisers had been working on a formula intended to give fresh guidance to trade negotiators.

The final communique today

is expected to draw on a com promise plan put forward 10 days ago by Mr Aart De Zeunw, the Dutch chairman of the agriculture negotiating panel of the Uruguay Round.

This would meet the US desire for issues such as export subsidies to be addressed specifically, while also being cifically, while also being acceptable to West Germany and Britain in particular.

tary of State, said several sug-gestions had been put forward at yesterday morning's plenary session of the summit and work was continuing on the wording. The final outcome was still unclear last night.



Mr James Baker, US Secre- President George Bush (left) signals his approval of West Helmut Kohl in Houston

about how to conduct the study into the needs and problems of the Soviet economy. The US strongly supports a proposed study led by the international Monetary Fund

and the World Bank, while many in the EC believe that its already announced mission to Moscow should be the sole one. The political declaration focuses on changes throughout

which was frozen last year.

The political declaration states the willingness of the summit countries to provide practical help to nations that choose freedom. It lists four points: assistance in the drafting of laws, including bills of rights and civil, criminal, and economic framework laws; advice in the fostering of independent media; the establishment of training programmer in government, management and technical fields; and devel oping and expanding people to-people contacts and exchange programmes to help diffuse understanding and knowledge. Background, Page 6

concern.'

to a Dat tape.

### Lyonnaise Des Eaux and Dumez to consider merger proposal

By William Dawkins in Paris

LYONNAISE DES EAUX, France's second largest water distribution group and Dumez, the country's second largest construction company, are con-sidering a merger which would create an industrial group with annual sales of around FFr50bn (\$9bn).

Their respective boards will study a merger plan this morn-ing, they said in a joint communique, issued to explain why they asked for their shares to be suspended on

A merger would be one of the largest in France. The new group would have just under half the turnover of Lyonnaise des Eaux's main rival, Génér-ale des Eaux, which diversified into construction two years

ago. Only scant details were available last night, but the most obvious benefits appeared to be for Dumez rather than the water company, said analysts. A merger would give Dumez, which reported net group profits of FFr566m on sales of FFr28.6bn last year, a powerful partner at a time

when growth in the construction market is slackening. Lyonnaise des Eaux has

excellent connections with French local authority public works departments, which could help Dumez obtain more domestic contracts. For the water company, which recorded net profits of FF:726m on a turnover of FF:21.6bn last year, this is a chance to buy into a related business with a much lower stock market rating than its own.

"The methods of manage-ment of both companies are very similar. It's basically a question of managing large amounts of unskilled, often temporary, labour. There are clear areas of overlap," said Mr Jo Hall, head of international sales for Bacot Allain, the Paris securities group owned by SG Warburg of the UK. A merger could also help Dunez offer third world con-

the glassmaker, with those of Générale des Eaux. One possible attraction for

Lyonnaise des Eaux is that the arrival of Dumez, with a lower stock market rating than the water company, could help its earnings per share. Lyonnaise des Éaux's shares were suspended at a price earnings ratio of nearly 23 on Monday, as against a p/e of 11 for

Mr Jean-Paul Parayre, the former Peugeot chairman who heads Dumez, has been seeking diversifications since the overseas construction market started to fall off five years

Three years ago, it took a 70 per cent stake in Canada-based United Westburne Industries, North America's largest dis-tributor of electrical and building supplies, which last year contributed slightly over half of Dumez' sales.

Since then, Dumez has added further to its distribution activstruction clients a fuller service, by adding water distribu-tion to building, said Mr Hall. ities with the purchase in Jan-A similar aim lay behind the uary of 22.5 per cent of Groupe Continued on Page 16 merger in 1988 of the construc-Lex, Page 16 tion activities of Saint-Gobain,

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Norway: Self-rule rising in land of the mid- | A chorus of criticism splits the French Socialists



ity of President Mitterrand, left, is forcing France's Socialists to search for possible reasons. Some blame party in-fighting, but the pretext to lay the blame elsewhere

The declining popular-

27-29 -London -Technology

New York close \$1.8125 (1.809) \$1.8155 (1.8055) DM2.99 (2.9775) FFr10.035 (9.992 SFr2.5350 (2.5175)

MARKETS

Y270.25 (272.75) £ index 94,1 (93,9) COLD New York: Comex Aug \$357.1 (359.9) \$354 (358,25) N SEA OIL (Argus) Brent 15-day \$16.10 (15.6)

Chief price changes yesterday: Page 17

Fed Funds 816 % (816) 3-mo Tressury B

DOLLAR

New York close DM1.6470 (1.653)

FFr5.5295 (5.5465) SFr1.3955 (1.3965)

Y148.60 (151.145)

DM1.6470 (1.6495) FFr5.5275 (5.535)

SFr1.3960 (1.395)

Y148.85 (151.05)

\$ index 65.5 (65.9)

Tokyo close:Y149.60

yield: 8.036%(8.05) Long Bond: 102½ (102½) yield: 8.542% (8.539)

FT Ordinary: 1,855.0 (-4.3) FT-A All-Share: 1,147.60 (-0.4%) New York close DJ Ind. Av. 2,915.35 (+1.24) S&P Comp 359.64 (+0.12) Tokyo: Nikkei 32,152.43 (-385.43) LONDON MONEY

STOCK INDICES

FT-SE 100: 2,327.5 (-10.0)

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Workers' hero who berated Brezhnev finds his reform credentials fail to match those of the architect of glasnost

### Gorbachev re-election helps expose talent shortage

By Quentin Peel in Moscow

MR TEIMURAZ AVALIANI, the former mine manager who yesterday dared to challenge President Mikhail Gorbachev for leadership of the Soviet Communist Party, shot to fame last summer as leader of the first mass miners' strike.

He achieved that fame in turn because, although a manager and not a miner, he had dared to challenge another Communist Party leader in the past – Mr Leonid Brezhnev.

On the one hand, he is a genuine workers' hero, and the epitome of grass-roots resent-ment against the heavy hand of Moscow rule. On the other, he owes his fame as much to glasnost, and the reforms of Mr Gorbachev, than to anything

Back in 1978, in the depths of the period now reviled as the "era of stagnation", the obscure deputy director of a coal mine in the Kuzbas wrote a letter to the head of state urging him to resign. He was not only leading the country to economic collapse, he said, but he was also far too old for the

History does not relate if the letter ever got through to Mr Brezhnev, but the KGB rapidly came back to Mr Avaliani, and he was demoted to a junior

When the story of his letter finally leaked out, thanks to glasnost, Mr Avaliani swiftly became a local hero, a people's deputy in the first national Congress. When the miners' strike broke out last July, he was elected leader of the regional strike committees.

What he demonstrated yes-terday, in his blunt presenta-tion of his platform for the

party leadership, was a curious blend of the radical and traditional - reflecting very much the dichotomy in the ranks of his own supporters.

He was all for a market economy, greater independence for enterprises, and regional autonomy beyond the rule of But at the same time he was

in favour of strengthening the armed forces, and the party's role within them. in the end, of course, his challenge could barely dent the majority voting for Mr Gorbachev, not least perhaps because he was too radical for the conservative majority at the Congress.

They voted for the evil they know, rather than the fire-brand from the coalfields. and right should be joined over

the election of a deputy leader. No one serious was prepared to challenge the party leader himself, but they may well be tempted to the his hands with a conservative deputy.

Last week Mr Yegor

Ligachev, the uncompromising conservative from the politbure itself, seemed to be throwing his hat in the ring. If he does so, there is no doubt that he reflects a deep longing in the ranks of the Congress for an honest defence of the old ideology, a return to plain socialist values, an abandon-ment of all this dangerous talk of private property and a mar-

ket economy. Yet the man who was Mr Gorbachev's unofficial number two for the first three years of perestroika is almost certainly too old to come back - he is 69, five years older than his

count against him. The other leading conservative contender is Mr Gennady Yanayev, the newly elected leader of the official trade union movement, and a highly-articulate representative of the neo-conservative party apparatchiks.

He is a passionate defender of wage indexation, guarantees of full employment, and the holding of a national referendum on whether the country should move to a market econ-Although he pays lip service

to that aim, all his policies seem dedicated to the opposite. If he were elected, Mr Gorba-chev might find it almost impossible to work with him. Thus the forces of compromise and consolidation are hard at work, pushing the can-

Ivashko. former leader of the Ukrainian party and now president of that republic, or Mr Stanislav Gurenko, the man who replaced him as Ukrainian party leader. Both are prag-matic representatives of the party bureaucracy. The radicals would like Mr

Alexander Yakovlev, Mr Gorbachev's closest colleague and the leading reformer in the leadership. But he has indi-cated he will not stand. Mr Vadim Bakatin, the Inte-rior Minister, might be another

Yet at the end of the day, the very fact that Mr Gurenko is being actively canvassed, largely because of his successful chairmanship of yesterday's hoisterous Congress session, is an indication of the lack of real support for any other leader after Mr Gorbachev himself.



### Samis learn to grapple with local democracy

Karen Fossli visits a tribe living in the land of the midnight sun

N Finnmark, a northern region of Norway the size of Denmark, the Sami tribe is supplementing its normal activities of hunting, fishing and reindeer herding with the business of local government. After decades of resistance to rule by Oslo, the Samis were granted the right to establish a parliament – the Samidiggi – separate from Norway's parliament - the Stor-ting - last September, mark-ing their first official recogni-

tion by any Norwegian Government. To most people, Samis are known as Lapps or Lapplan-ders, a name which, in their eyes, has negative connotations because it derives from an old Swedish word for con-

There are an estimated 30,000 Norwegian Samis divided between fiell (moun-tain) and sjoe (sea) origins. Their ancestry is shrouded in mystery but is rumoured to be a mixture of eastern Asiatic and central European descen-

Although disregarded by successive Norwegian governments, the tourist industry has been quick to embrace them as a beacon of ethnic and cultural diversity in a deeply homogenous society.

They are Norway's non-conformists. Their status, with very few exceptions and until recently, has been one of curious wandering nomads, living on reindeer and fish and retaining their ancient clothes, speech and inscrutability.

They have spent years resisting a central government policy of Norwegianisation and achieved their first legal milestone in the spring of 1988 when Oslo passed legislation enshrining Sami rights. It allowed them to form a separate parliament and "to establish the conditions for the Sami minority in Norway to be able to safeguard and develop its language, culture and commu-nity life."

According to Mr Per Edvard Klemetsen, director of Samidiggi these two resolutions proclaimed a new epoch in the history of the Sami people in Norway "following the 100 years up to the 1960s during which the Norwegian authorities or proceed everything Sami " ties opposed everything Sami." Despite these historical changes, Mr Klemetsen takes a cynical view of the Government's intentions.

"In the end, it will depend on how seriously the Government will live up to its promise to listen to the Samidiggi," he believes. From the Government's

point of view there may be questions posed over how seri-ously the Samis take their new found status. Of some 5,500 Samis, who registered to elect their 39 parliamentary representatives from 13 constituencles, about 4,800 turned out at the poils, a turnout which Mr Klemetsen says is satisfactory. Mr Klemetsen concedes that with the formation of the Samidiggi the Samis future must be created by themselves and thatthe body's validity will depend on its ability to formu-

late and implement policy.
Two sessions of the Samidiggi have convened this year and two more are scheduled, although the six individual research, the environment, Sami rights, social and health issues, culture and language

ried out at national or regional

level - and of the Italian ex-

Communist Mr Maurice Duver-

ger on relations with national



and organisation and constitutional issues - have yet to

lems of reindeer herding, the declining fish stocks of the Barents Sea – both of which directly affect their livelihood — and military exploitation

lishment of the Samis' legal rights, the 'Sami Act' and the establishment of the Samidiggi did not come about by themselves. These are demands which we have fought for over many decades. It has taken a long time," Mr Klemetsen said. However, there are signs that they are already taking their new opportunities seri-ously . Earlier this year they succeeded in blocking a military defence plan for artillery exercises in their region. There

terparts on the Kola peninsula. Finnmark has the advan-tage of an established dairy and agriculture industry and we believe that it may be possi-ble to export these products to Kola," said Mr Kjell Saeter, the mayor of Karasjok, in the heartland of Sami country. It is estimated that there are between 60,000 and 80,000 peo-

ple of Sami origin in Norway, Sweden, Finland and the Soviet Union, though individually they speak variations of the same language depending on where they live. Since glasnost the Soviet and Norwegian Samis have been

re-united and have held talks on establishing a basis for In Karasjok, which is visited by some 130,000 tourists a year,

bitions can be shown.
"We don't want to establish

Financial Times (Scandinavia) Oster-gade 44, DK-1100 Copenhagen-K. Deumark, Telephone (01) 13 44 41, Pax (01) 933335

### Coal miners plan token stoppage in challenge to Government

UP TO 500,000 coal miners across the Soviet Union are set to dely the law, and the political authority of President Mikhail Gorbachev today, by holding a day-long strike and protest meetings to demand the ignation of the Government.

The token stoppage comes a year after a mass miners' strike which paralysed the industry and seriously affected electricity and steel

It is going ahead in key areas such as the Donbas, the giant Ukrainian coal field, the Kuzhas, in western

circle, and in mines around the Urals, in spite of urgent appeals from Mr Gorbachev, and the Communist Party

congress, to call it off.

The miners are demanding the resignation of the government of Mr Nikolai Ryzhkov, the Soviet Prime Minister, for its failure to fulfil the promises it made in last year's strike

They also want curbs on the power of the Communist Party and its official trade unions.

The Kalinin mine near Donetsk became the first at the weekend to-

expel the Communist Party from its

premises at the workers' demand. ordering the closure of the four-man

party office. Coming as it does in the middle of the party congress, the workers' protest underlines the growing disaffection of the industrial proletariat with the ruling party. That feeling was reinforced yesterday That feeling was reinforced yesterday by the decision of Mr Teimuraz Avaliani, leader of the strike committees in the Kuzbas last year, to stand against Mr Gorbachev for the post of party leader.

"After a year of lies, the miners are ready to deal with the Government

from a position of strength, Mr Vyacheslav Golikov, the new Kuzhas miners' leader, told Reuter news agency yesterday. "Now it is clear to all of us that without political change, there is no hope for economic

Up to 200,000 workers are expected to down tools for 24 hours at 60 pits in the Kuzbas; 124 mines are to close down in the Donbas for the full day, another 109 for up to eight hours. In Vorkuta, the most radical regions, 11 out of 13 mines are expected to stop

The strike is illegal for two

reasons: both because it is openly political, and because it is in the nergy industry, where strikes are banned under new strike laws to protect the national economy. However, the authorities have no specific powers to force the workers back to work, and nor do they want to have such an open confrontation with such erstwhile loyal supporters. There are reports from several ajor industrial centres, including Moscow, Gorky, Volgograd, Perm and Chelyabinsk, that factory workers may support the miners' with protest

Big write-off

of corporate

debt planned

By David Goodhart in Bonn

MORE THAN a third of East

Germany's DM130bn corporate debt is likely to be written off,

following a meeting last week

between Bonn and East Berlin officials and the Treuhand, the

trust body which owns most of

apply especially to companies in the defence and electronics sec-

tor, will leave a hole of DM40bn

to DM50bn in the accounts of the East German Kreditbank

which will have to be plugged by a long-term loan from Bonn.
At the same meeting it was agreed that a relatively strict

line should be taken with the liquidity demands of some 5,000

East German companies which

have applied to the Treuhand

for emergency aid. About

DM16bn has been asked for to ensure survival in July and a

total of DM24bn for the third

quarter of the year, according to Mr Gunther Krause, the East

German State Secretary.

However, it is believed that the officials agreed that only

about DM5bn should be paid out

in July, which is what East Cer-man Finance Ministry officials

earlier calculated would be suffi-

cient merely to pay wages for

The state trading body for the

southern Gera area reported yesterday that it will soon have

to declare itself bankrupt. A

wave of bankruptcles are expec-

ted over the next few weeks

despite help with liquidity prob-

• Mr Retner Gohlke, head of

West Germany's Federal Rail-

way since 1982, has emerged as

one month.

The write-off, which will

East German business.

### East German railmen stage warning strike over pay

By Leslie Colltt in East Berlin

EAST GERMAN train drivers, anxious about job uncertainties and rising prices in the wake of monetary union, staged a one-hour warning strike which paralysed passenger and goods traffic across the country yesterday.

The strike, the latest in a

wave of labour unrest hitting East Germany, was called after the collapse on Monday of negotiations between the

about the impact of German unification on relations with

Mr Rainer Eppelmann, the Defence Minister, warned of

growing aggression against

Soviet soldiers stationed in his country and pointed to the

importance of having an

interim agreement on their presence after unification.

which is expected at the end of

the year. Meanwhile in Brussels, Mr

Markus Meckel, the Foreign Minister, complained that last

week's Nato summit declara-

tion was still too vague on nuclear disarmament to

After meeting Mr Manfred Wörner, the German who is

Nato Secretary General, and

the ambassadors of the 16 Nato

members, Mr Meckel hailed the

declaration as an important

"sign of change" in the west-ern alliance. But he said his

country wanted further assur-

assuage Soviet worries.

the Soviet Union.

Union of German Locomotive Drivers and the Deutsche Reichsbahn (state railway). The union is seeking compensation for a fall in wages

resulting from the introduction of the D-Mark on July 1. The employers and three railway unions were continuing negotiations for a wage contract late yesterday. Mr Gerhard Pohl, the East

He revealed that Mr Eduard

Shevardnadze, the Soviet For-

eign Minister, had written to all his Warsaw Pact colleagues

to canvass a response to the

In particular, Mr Meckel

expressed disappointment that the Nato communique had not committed the western alliance ed disappointment that

short-range nuclear weapons, though such modernisation is

told the Bonn daily newspaper

London declaration.

Threats grow against

By David Marsh in Bonn and David Buchan in Brussels.

government yesterday made egy and "concrete co-opera-

EAST German ances on Nato's nuclear strat-

Warsaw Pact

Soviet military

warned the country's unions that the survival of East German companies depended on union demands being "compat-ible with those of employers."

Farmers joined the growing unrest yesterday with a protest against what they say is the takeover of their domestic market by West Germans. A group of farmers intending to empty a tanker of 10,000 litres of milk

ing in Leipzig stopped after 100 litres when an official came out to speak to them, according to the ADN news agency. Since the two Germanys merged their economies, local food has been forced off the supermarket shelves by West German produce.

Last week metalworkers called warning strikes in the Berlin-Brandenburg region and in Saxony, demanding higher and other benefits. Forecasts of a "hot autumn" of strikes, as

loss-making companies are forced to shut down, have heightened nervousness in the population. Unemployment rose sharply last month to 142,000 or 1.6 per cent, with the jobless rate growing fastest among women. Unemployment estimates for next year range from 600,000 to nearly 3m.



East Germany's Foreign Minister, Mr Marcus Meckel (left), at Nato headquarters in Brussels

yesterday with Mr Manfred Wörner, the alliance's Secretary General Die Welt that a serious flare-up was averted only because Russian officers disarmed their

now extremely unlikely.

However, he voiced optimism that Nato "might accept" a united Germany halving its troop levels to 300,000. In response, Mr Wörner said it was in the first instance for troops.
"I don't know what would was, in the first instance, for have bappened if they (the Soviets) had had Kalashnikovs in their hands," he said. united Germany, not Nato, to propose a future level of its Mr Eppelmann said that two "We need to find a political weeks ago Soviet troops were attacked with stones and botsolution for the next few years which will prevent German and Soviet soldiers from going

He also revealed that there might be as many as 800,000 Soviet citizens in East Germany connected with the armed forces, including 380,000 soldiers as well as wives, children and civilian personnel. This compares with a previous estimate of 500,000.

The European Commission has calculated that East Ger-

many can expect up to Ecu3bn (£2.1bn) in 1991-93 from EC

Mr Bruce Millan, the EC regional commissioner, said Brussels was prepared to waive initially some of the technical criteria for allocating this aid; for instance, unemployment, a key yardstick by which EC aid is justified, does not feature prominently yet in East Germany, but is expected to do so

#### favourite to take over the post of full-time executive president of the Treuhand.

THE Portuguese authorities dent of the Banco Fonse

#### Lisbon warning on privatisation

have threatened senior managers of state-owned companies with the sack if they make any more comments on the Government's privatisation programme, writes Patrick Blum. The warning follows comments at the weekend by Mr Pedro Rebelo de Sousa, presi-Burnay, a state-owned bank earmarked for privatisation. He said the bank should be 100 per cent privatised in a single operation rather than in several stages as has been the case with other institutions. Mr Elias da Costa, the State Secretary for Finance, said such comments could be considered "intentionally prejudi-

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On the political side, the Samidiggi is the main forum for Sami politics, society and culture while its administrative mandate is to distribute state subisides and submit proposals for Sami initiatives for Government allocations from Norway's national budget. So far this year, their parliament has discussed the prob-

The constitutional estab-

are also plans to establish trade with their Soviet coun-

trade and tourism. a NKr40m (\$6.3m) project is under way to build a cultural centre where a collection of Sami art, handicrafts and exhi-

a tourist industry which is plastic but one which is based on showing the genuine lifes-tyle and culture of the Sami people," Mr Saeter said.

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### Computer groups battle for Strasbourg vote

By Tim Dickson in Strasbourg and Alan Cane in London ment of "open systems" which

FRANTIC computer industry lobbyists were campaigning in Strasbourg last night as the European Parliament prepared to vote on amending a controversial EC directive aimed at curbing software piracy. Two powerful camps - one

led by IBM, the other an alliance of mainly European and Japanese interests with Fujitsu one of the more significant players - were explaining their positions to MEPs in a bid to influence the outcome of today's session.

The purpose of the directive – first tabled by the European Commission 18 months ago is to extend copyright protection to the authors of computer software. Unlawful copying of software has become a big problem for the personal computer software industry, costing it millions of dollars a year

in lost revenues. Brussels' original draft, however, caused an outcry because it appeared to outlaw "reverse engineering", threatening to limit the freedom of computer companies ranging from large hardware manufacturers like Bull of France and ICL of the UK to small software houses to produce programs compatible with those of their competitors without express permission and paying of licence fees. Opponents of the draft argue

that it will hinder the develop-

offer computer users powerful savings by making it easier to connect computer systems from different makers together

and run the same software on machines of different design. The Commission has already drawn up its own internal com-promise, which would modify the original proposal. Experts say the new draft is flawed in minor details but offers a useful basis for progress. Last night, however, there

appeared to be considerable support - notably from the dominant Socialist group - for Strasbourg amendment allowing reverse engineering.
The other large bloc - the
Christian Democrats - seemed
to be lining up on the other

Supporters of the amendment concede that EC decision-making procedures give Parliament little power in the matter - but they believe that if it goes their way in today's vote it will provide moral pressure when the issue returns for further discussion in the Councll of Ministers.

Computer industry experts fear, however, that if the two industry power blocs continue their extraordinary lobbying campaign, time will be wasted which should be used to study other, equally important areas of the draft directive.

### Ethnic tension rises in Bulgaria BULGARIA'S

freely-elected parliament since 1945 opened yesterday against a background of rising ethnic and political tension, Reuter

at each other's throats."

Police imposed tight security, barring traffic from the centre of the medieval northern city of Veliko Turnovo where 400 newly-elected depution

Groups from the main political parties gathered at entrance points to the city to try to turn back busloads of nationalists expected to converge on parliament to protest against the presence in the assembly of 23 ethnic Turkish deputies.

The main task of the 400member Grand National Assembly, elected last month,

By Tim Dickson in Strasbourg

THE European Parliament will

today make a determined effort

to have its voice heard in the gathering debate over Euro-

pean political union.
MEPs are expected to adopt

four reports setting out their

position for November's inter-

governmental conference (IGC)

on institutional reform, nota-

bly on how to strengthen

By far the most important

contribution is the report writ-

ten by Mr David Martin, the

democracy in the European

Community.

will be to draft a new constitution. The former Communist Party, now the Socialist Party, The opposition Union of Democratic Forces, led by for-

The two-hour opening session follows a week of political upheaval and public dissent. President Petar Mladenov, who ousted the hardline leader, Mr Todor Zhivkov, in November, resigned last Friday under opposition pressure over an amateur videotape that apparently showed him calling for army tanks to crush an anti-

Hundreds of intellectuals have vowed to stay camped

British Labour MEP, which

calls for the Parliament and

the Council of Ministers to

have an equal voice in EC leg-

Setting out in more detail ideas first floated earlier this

year, it takes as a model the

West German system, under

which power is shared between

the Bundestag (lower house)

and the Bundesrat (upper

house), and envisages a new

conciliation procedure to solve

With several member states

disagreements.

mer dissidents, has 144 and insists it will not join the Socialists in a coalition.

Communist protest last Decem-

in central Sofia until a date is set for a public trial of Mr Zhivkov and details of the wealth of the ruling party.
The opening of parliament
has reawakened nationalist

feeling against the 1.5m-strong Turkish minority, represented in parliament by the Move-ment for Rights and Freedoms. Two minority opposition parties said they would organise a human chain around the Veliko Turnovo parliament to protect the holy building from

The first session is being held in Veliko Turnovo

ing for at least some

encouragement from Mr Jac-

ques Delors, the Commission

The Martin report also sug-

gests that Parliament be

institutional reform.

### because the city was the seat of Bulgaria's first Grand National Assembly, held 111 years ago after the end of

#### MEPs demand to be heard in European union debate known to be hostile to any suballowed to elect Commission EC institutions of only those stantial extension of Straspresidents and to share Brusfunctions which cannot be carbourg's powers. MEPs are hop-

tion.

president, when he addresses the assembly tomorrow. Although he will be speaking in the debate on the Italian draft EC constitution. presidency of the EC, he has apparently indicated that he will make some comments on

mer President, Mr Valery Gis-

sels' right to initiate legisla-

ian member Mr Emilio Col-

Another report, by the Ital-

ombo, also deals with political parliaments. The gradual loss union, but it looks beyond the of powers over EC policy-mak-ing by national parliaments (and the lack of any corre-IGC to guidelines for a new Also due for adoption today sponding increase in the authority of the European Parare the ideas of France's forliament) is the subject of a specard d'Estaing, on "subsidiarcial meeting of parliamentarity" - the Community expression for the granting to ians from the Twelve and MEPs in Rome in the autumn.

### **WORLD TRADE NEWS**

### Tokyo 'will adhere Sour taste in EC food makers' mouths | Delhi and Moscow to to budget plans despite SII pledge'

By Robert Thomson in Tokyo

JAPAN's Finance Ministry, now finalising the framework of next year's budget, will not make major changes to spending plans, despite public investment commitments made in the Structural Impediments Initiative (SII), government officials said yesterday.

Argument over the public investment figure delayed the settlement of SII negotiations, sectiones of Sir negotiations, though a senior government official said yesterday that the first priority in framing the coming budget was to "satisfy the needs of the Japanese people," not risk inflation with a surge in public investment.

Under the Sir agreement

Under the SII agreement fashioned with the US two weeks ago, Japan has promised to spend Y430,000bn (\$3.3bn) on public investment over the next 10 years, though ministry officials emphasised yesterday that the total would come from various sources, including pub-lic corporations.

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تعارفتا: تنك بعد الت ment tas discussed a longs of removed 🗺 "The best way to describe the impact of SII is that we are keeping in mind our commit-ments. We don't have a piece of paper beside us to use as a guide. The most important thing for us is to secure the living standards of Japanese," an official said.

Japan's Cabinet is due to approve the budget framework on July 27, and other ministries will then make more detailed spending proposals within that. Washington is watching closely to see if promises are kept, though the diversity of public investment sources will make the task

very difficult. "SII doesn't mean that Budget plan A becomes Budget B.
It is not a change in that sense. We will keep our promises," one official said.

Japanese newspapers have said that investment will be cut in some areas to compensate for an increase in public investment, or that the central government will put pressure on local governments to increase their share of the total

A senior official denied that there was a plan to increase the burden of investment responsibility on local govern-ments, but raised doubts about the US strategy of trying to change Japan's savings and investment patterns by forcing an increase in public spending. "Theoretically, it could work that way, but we really can't see the result for a long time," the official said.

There is alarm about farm talks proposals to cut 'export refunds', writes Tim Dickson

HE attempt this month There has long been a view among the EC's trading rivals that these refunds are an

which perpetuate the very exis-

tence of the Common Agricul-

tural Policy. Mr de Zeeuw's

words therefore will no doubt be welcomed in some quarters

to break the deadlock over farm reform in the Uruguay Round of multilateral trade talks may have left a sweet taste in some mouths - but not in those of Europe's

leading chocolate makers.

The reason lies in the proposal from Mr Aart de Zeeuw, chairman of the General Agreement on Tariffs and Trade group negotiating agriculture, that export subsidies be reduced more sharply than other forms of protection and that payments to food processors in particular should be the object of new "disciplines" It is perhaps not widely known outside trade circles

that when European Community food companies sell into a non-Community market they receive a so called "export refund" from the Community budget. The system operates on the same principle as that which enables Brussels to dispose of surplus agricultural commodities such as butter and beef on the world market.

As Mr Richard Johnson of the UK's Food and Drink Federation explains: "The payments are compensation for the difference between the high Community prices that EC manufacturers are forced to pay for agricultural raw mate-rial of their products and the very much lower prices avail-able to the industry's competi-

sectors. Numerous recipes and formulae translate the propor-tions of flour, fat, sugar and unfair subsidy which not only eggs in a given product into provide an unjustified advanhard cash. tage for food manufacturers in their international dealings but

But, to give just two examples of the difficulties involved, the extraction rate of flour from wheat can vary according to the quality and year, while branded items such as chocolate bars can be sold at any

EC food companies argue that to negotiate on 'export refunds' in isolation from other forms of internal protection risks undermining Europe's export competitiveness

other hand, argue that so long as the CAP continues in its present form, such payments should continue, and that to negotiate on them in isolation from other forms of internal protection risks undermining Europe's export competitive-ness with all that this implies for profits and jobs.

Chocolate manufacturers have been in evidence over the last few months in a food and drink industry lobbying campaign designed to counter sig-nals that the EC side is willing

to sacrifice their cause.

Few deny that the system as it stands is unacceptably opaque and liable to distortions for individual product

as exerting renewed pressure for their abolition.

EC food companies, on the Some reform of the system is Some reform of the system is therefore overdue. But even before the compromise paper from Geneva this month, industry experts had been wor-ried that changes agreed in the Uruguay Round might go too far for their liking.

They point, for example, to the way that Brussels reduced the hard wheat subsidies paid to Italian pasta exporters two years ago and how 18 months ago the EC first scaled down then abolished completely the "refund" on wheat gluten.

Wheat gluten, an essential product for making flour stand up, is the classic case," says Mr Freddy Rees of Rank Hovis. "It was clear that the US and Australia were applying strong

pressure to defend their domes tic industries."

Rumours that the EC may now be prepared to accept a bigger cut in refunds to food companies than for other types of subsidy – as well as the introduction of a de minimis rule which would abolish them completely if they were below a certain percentage of the invoice price - have been greeted with alarm. "Export refunds are a conse-

quence of the CAP system of high farm support prices and hence must be negotiated as an inter-related part of the negotiations on reducing the general level of agricultural support and protectionism," insists Mr

The FDF has long supported the return to more market-orientated agricultural policies which would result in Community prices and those of world markets being closer together. As this gap is reduced so the level of export refunds for value added prod-ucts will necessarily diminish," Citing examples of confec-

tionary and milk products whose export refunds represent respectively 10-11 per cent and between 42 and 63 per cent of the invoice price, he says: 'In both cases the lack of a competitive export refund would have made the exports unprofitable and they would not have taken place.

### extend trade pact for five more years

By K.K. Sharma in New Delhi

INDIA and the Soviet Union larly as the Soviet Union suphave agreed to extend their trade and payments agreement for another five years until

This ends speculation over the future of Indo-Soviet trade under Mr Mikhail Gorbachev's reform programme and eventual plans to make the rouble convertible.

Indo-Soviet trade, which involves a two-way turnover of over Rs70bn, (£2.2bn), has been conducted on the basis of what is known as rupee payment without involving hard cur-rency for the last three decades.

In effect, the system implies countertrade, since the two countries draw up a trade plan each year which provides for a balance of exports and imports, An actual balance has rarely been achieved and the two countries have worked out a system by which the surplus country gives "technical credits" to the other.

The surplus has favoured India for many years and it is widely believed this has been used to make purchases of

Soviet armaments. India has found the system rency is involved and Delhi has favoured its extension, particuplies substantial crude oil. petroleum products and fertilisers which would otherwise have to be imported from other

The Soviet Union has now agreed to increase supplies of crude and petroleum products from 1991.

It will supply other raw materials and commodities to India, including newsprint, coking coal, rolled steel products and potash.

India supplies the Soviet Union with large quantities of consumer goods and some machinery and equipment. The Soviet Union has now agreed to accept larger quantities of textiles and jute products and is also considering higher coffee imports.

The two countries have agreed to increase their two-way turnover by 250 per cent by 1995, a target set by Mr Gorbachev when he visited India four years ago.

They have exchanged a number of delegations to make this possible. India's trade with East Germany, at present conducted on a rupee payment basis, is expected to switch to settlement in convertible currency from next year.

### Call to relax Cocom technology controls

exports to Warsaw Pact nations must be reformed immediately in line with changing political reality, US and Japanese business leaders said yesterday, Reuter reports

from Osaka. Political and social change in eastern Europe is challenging the structure of the export controls, executives at the 27th annual Japan-US business conference in Osaka said.

A report issued at the conference to be submitted to the Japanese and US governments calls for a comprehensive review of high-technology export controls established in 1949 by the Coordinating Com-

Controls (Cocom). Cocom comprises most Nato nations plus Japan and Australia and regulates the export of high-technology and military-related goods to Warsaw

Pact nations and China. While Cocom-member countries should maintain export controls on some military-re-lated and other critical technology, the report recom-mended narrowing the scope of Cocom lists.

It urged the standardisation of export control lists among Cocom members to help exporters and licensing offi-cials by simplifying classifica-tion and licensing.

### Taiwan in drive to cut trade deficit with Japan

By Peter Wickenden in Taipei

restricting Japanese bids for tracts and stepping up anti-dumping investigations.

The deficit with Japan grew by nearly \$1bn (£550m) to \$6.96bn in 1989. It rose by 20 per cent in the first quarter of 1990 over the same period last year, is forecast to reach \$8.2bn this year and to top \$10bn by 1992, when it would be bigger than Taiwan's surplus with the

Taiwan relies heavily on Japan for industrial goods, car parts and electrical components, but finds little to export in return. Growing worry over Japan's refusal to talk about the problem has led to the following measures from the Economics Ministry.

• Taiwanese industry will be

encouraged to procure goods from places other than Japan;

Japanese companies in Taiwan will be urged to export more goods back to Japan; Government departments and state enterprises will and state enterprises will restrict procurement as far as possible to the US and Europe;

• Investigations into alleged unfair trading practices by Japanese exporters will be stepped

TAIWAN has drawn up measures to reduce its trade deficit with Japan, including

• Taiwanese customs will go strictly by the rulebook in processing goods imported from

applied to investment applica-tions by Japanese companies. Preference will be given to projects that transfer high tech-nology to Taiwan and/or ship goods back to Japan;

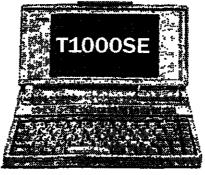
• Stricter screening will be applied to Japanese nationals employed by Japanese compa-nies in Taiwan, as with issu-ance of residence visas; The government will study ways to diversify sources of

imports, making special reference to South Korean efforts to stem imports from Japan. Reuter adds from Taipei: Taiwan is facing growing pres-sure from Hong Kong and five South-east Asian countries to reduce its trade surplus with them, officials said. In the first half of 1990, Taiwan's surplus with its neighbours exceeded that with the US.

Official figures showed Taiwan's trade surplus with Hong Kong, Singapore, Thailand, the Philippines, Malaysia and Indonesia jumped to a record \$4.4bn in the first half of 1990 from a previous high of \$3.1bn. This compared with a surplus of \$4.03bn with the US

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### ABB subsidiary wins order for power-plants from Korea

By William Dullforce in Geneva

ASEA BROWN BOVERI, the ply gas-fired equipment for a European electrical engineer-ing group, has announced a successful bid by its Swiss subsidiary to supply two gas-fired combined-cycle power-plants to South Korea. Total value of the plants is \$750m (£418m), of which ABB will collect the

larger part.

Last week, ABB reported a similar order from the UK. In a joint venture with Northern Engineering Industries, it won a £200m-£250m contract to supnew 650MW power-station at Killingholme, Humberside. Under the Korean contract, ABB will supply the main equipment for a 450MW plant

in Anyang and a 600MW at Bundang, outside Seoul. As well as generating elec-tricity, the plants will supply district heating in the two

cities. So far this year, ABB has taken orders worth \$1.5bn for such plants.

### Turkey plans EC change

TURKEY plans to simplify its export regime by the end of July, curbing sometimes Byzantine documentation procedures in a bid to comply with regulations of the European

Community, a serior Treasury official said, Reuter reports from Istanbul. "One single document will be required from exporters,

instead of up to 18 under the

present system. The exports legislation will be reduced to four pages from 300 now," Mr Yasar Yazicioglu, Exports department head at the Trea-

sury, said. Only three or four export items like weapons will require prior authorisation. The Government will also transfer its regulatory authority to private sector institutions like banks.

### Japanese in first big E Europe deal

By Stefan Wagstyl in Tokyo

privately-owned Japanese electronics compa-nies have signed a joint ven-ture to produce facsimile machines in East Germany in the first large manufacturing investment in eastern Europe by the Japanese electronics

MEI Japan and Nissei Opto have stolen a march on Japan's electronics giants to reach agreement with Robotron-Elektronik, the East German state combine. Meag Electronic, a Swiss affiliate of MEI, is also a partner in the \$50m (£28m) investment. The joint venture will

employ 350 people making initially 100,000 small fax

machines a year, starting in 1991. At first they will be sold in eastern Europe but later the partners hope to export to western Europe. Robotron is also negotiating with MEI to bring in other partners to establish production lines for video recorders and mobile telephones. The ventures will eventually employ 2,500 of Robotron's 68,000 workers. MEI and Nissei Opto are the

first non-German companies to agree joint ventures with Robo-tron, one of East Germany's most valuable industrial organisations. Siemens, the West German electronics combine, s secured a partnership with

ANGLO AMERICAN yesterday stepped publicly

into the debate about the future shape of the country's economy with a strong rebuttal of arguments that its size and influence in the economy are unhealthy and that it should be

Afrikaner governments have long viewed the

country's largest corporation with a certain antipathy, but this latest statement is clearly addressed at those on the left, the African National Congress in particular, which has made clear its view that the concentration of

economic power in white hands will have to

Mr Julian Ogilvie Thompson, in his annual

chairman's statement, says the oft-quoted figure

that Anglo American, its associates and the companies it allegedly controls account for 45 per cent of the Johannesburg Stock Exchange

capitalisation is "grossly exaggerated by dou-ble-counting and other errors".

Mr Ogilvie Thompson suggests a better mea-

sure of concentration of ownership in the econ-

omy comes from examining ownership of the nation's fixed assets. These indicate, he says,

that Anglo American and associates and the companies they "control" account for 6 per cent of the total.

Ogilvie Thompson notes that ventures the com-pany has developed from grassroots now

account for some 25 per cent of the JSE's capi-

On the question of size he says that it is often

a prerequisite for successful competition in

international markets. "The United States and

other large countries can afford the luxury of preventing what they deem to be unduly large aggregations of capital, as this still leaves them

with the largest companies in the world. Small

countries such as Switzerland, Holland, Sweden

and South African cannot - and should not

By K.K. Sharma in New Delhi

SIKH gunmen yesterday shot

that aimed to fulfil Sikh

Mr Singh's two bodyguards and driver also died in the

attack near the state capital,

Chandigarh. Mr Singh, 61, was leader of the Akali Dal-Badal

party, and owned several facto-

ries. He was returning from Mohali to Chandigarh when he

Suspected Sikh extremists also shot dead six other people

across the state on Monday night. The deaths bring to 1,342

By Greg Hutchinson in Manila

ROMAN Catholic bishops in

the Philippines delayed publi-cation of a pastoral letter criti-cal of Mrs Corazon Aquino's support for limited artificial

birth control yesterday, pend-ing a meeting with the Presi-

The reprieve is both a vic-

tory for Mrs Aquino, who has only recently been convinced

of the perils of over-population, and a source of solace for lib-eral churchmen who acknowl-

edge the government's role in

Instead of releasing the pas-toral letter, the hishops, wind-ing up a week-long conference

was killed.

demands for more autonomy.

As to the real worth of Anglo American, Mr

Germany, has an agreement covering microwave produc-

Mr Kiyoyuki Yasutomi, president of MKI and a main shareholder, said: "Some people say we are moving too fast, that we are gambling. But we are not heing too aggressive. The big companies are too slow. They take time discussing things at

The deal would give MEI and Missei Opto a European production base, said Mr Yasutomi. The companies would bring to Robotron their technology, machines and prod-ucts. As well as the existing lines of fax machines, they

Anglo American defends size

Sikh gunmen kill former minister

take place in November. The

Indian Home Minister, Mufti

Mohammed Saveed, said ves-

terday that the polling would

be postponed unless there was

law and order. Although par-liamentary elections were held

in Puniab last November, state

elections have not been held

direct rule from New Delhi for

more than three years through

an amendment in the constitu-

Bishops avoid Aquino criticism

near Manila, issued a state-

ment condemning abortion,

contraception and sterilisation.

But the statement incorpo-rated a proviso that "the gov-

rement has the right to intervene in matters of population".

The concession is significant, given the traditionally unswerving reliance on dogma

Now, evidently, they feel they need Mrs Aquino as much

as she needs them.
"It is hoped that the dialogue

will ward off confrontation and

produce some understanding between church and state.

by the country's bishops.

The state has been under

there since 1986.

perceptible improvement in

and Robert Bosch, also of West would introduce to Robotron a car fax machine now under development in Japan. This would be sold to leading European carmakers, he said.

> MEI has its main production plant in Pakistan, where it moved in 1980 in response to rising costs in Japan. About 1,000 people are employed assembling telephone switch-boards, video cassette players, and radios, mostly for sale by other manufacturers under their brand names. Turnover is about \$50m a year. Nissei Opto, which has turnover of about 1,000 people in Japan, mainly making facsimile equipment.

He noted that the group system had emerged as a means of best using skills which were in

short supply.

Mr Ogilvie Thompson also addressed the argument that the accumulation of capital in the

hands of the big groups has led to a socially

undestrable pattern of investment saying "it is

absurd to argue that the minimal growth in net real investment is due to a failure of the savings system... while it is indisputable that the propor-

tion of institutional and corporate funds being held in liquid form is exceptionally high, that is not a consequence of the system but of a lack of

attractive long-term investment opportunities."

promised to apply a "healing touch" in Punjab when it took

office. However, it has failed to

establish contact with the mili-

tants who demand a separate

The Prime Minister has visited Punjab twice and consulted with other parties without finding a solution to the six-year crisis.

Sikh moderates are still

squabbling and the govern-ment feels it cannot take over

is possible for the church to

work harmoniously with this

government in an effort to

solve the national problems of

poverty and of economic devel-

their statement.

nomic gains.

ment," the bishops said in

The president's office

recently assumed responsibility for family planning from

the department of social wel-

fare, citing worries that the rapid increase in the country's population was eroding eco-

The Philippines' population

is more than 60m people and growing by more than 1.5m a year.

the Punjab administration.

nation they call Khalistan.

### **US** warns against visits to Kenya

By Julian Ozanne in Kiambu, Kenya

THE US has warned travellers that Kenya was unsafe to visit, despite the restoration of law and order throughout most of the country yesterday following four days of anti-government rioting.

In a separate statement, the US State Department defended its ambassador to Kenya, who has been criticised by the government for offering refuge to Mr Gibson Kamau Kuria, a leading government critic and advocate of a multi-party

The US ambassador "has the rile US amnassador "has the full support of the Department of State. His statements concerning democracy and human rights in Kenya reflect US government policy as we state it around the world," the depart-

ment said

The travel advice, which is bound to anger the Kenyan government, will hit tourism

Kenya's number one foreign exchange earner, with almost

700,000 visitors last year. President Daniel arap Moi's crackdown on political opponents has sparked congressio-nal calls for a freeze on US military and economic aid to Kenya, which this year will reach almost \$50m.

Congressman Howard Wolpe, chairman of the Hous Africa sub-committee, wants to cut or freeze US aid levels until Kenya Improves its human rights record. The British Foreign Office

said Britons visiting Kenya should exercise "prudence and care" but, "at this stage we are not advising people to cancel holidays". A further four people were shot dead and 35 injured yesterday as gangs of stone-throwing youths fought sporadic battles with anti-riot police in the towns and slums in Klambu district, about 20km from Nairobi, but the capital was almost back to mormal with shops reopening

In his first reference to the violence which has rocked Kenya in recent days President Moi said yesterday that those causing the troubles were hooligans and drug

and buses operating.

It is too early to say whether the disturbances of recent days have been quelled. So far, les have been largely confined to areas of the pre-dominant Kikuyu tribe, which accounts for 14 per cent of the population but which has been increasingly marginalised or's regime. All leaders of the campaign for a multi-party democracy detained last week, except one, are Kikuyu. Mr Moi comes from the Kalenjin tribe.

### Sabah plot foiled

### Indian airline strike

# economic crisis in China

Peking is running into problems as it tries to modernise without reform, A Correspondent writes

Domestic debt deepens the

debt crisis which has exacerbated unemployment, slowed industrial growth, and paralysed factories is still troubling China's econ-omy. The debt crunch — 2 result of a shortage of working capital — has hit both Chinese and foreign manufacturers who either export to China or make goods here.

Since the government implemented its austerity pro-gramme in 1988 and tightened credit, many enterprises have been unable to repay suppliers who in turn cannot pay other factories for goods and services. In many cases, even companies that make products for export have been unable to buy hard currency in order to purchase vital imported parts

or raw materials. While the crisis has in recent weeks begun to ease in certain sectors, both Chinese and west-ern analysts estimate the scope of the domestic debt ranges from yuan100bn to yuan200bn (£11.84bn to £23.6bn) compared with a £22bn foreign trade defi-

The problem is nationwide and has hit all industries. Quite a number of Chinese companies - even the bigger ones - are not able to fulfil their obligations to foreign

companies.
With little or no cash moving through the system, goods are stockpiled and industrial output is low. Both unemploy-ment and under-employment have risen, with many workers having little work to do and their bonuses cut. A lot of workers have been sent home on 50 per cent salary and no

The government stopped inflation, but caused discontent at the worker level. Morale has been extremely low. Examples of the debt crunch abound. Earlier this year, the Beijing Jeep Corporation, the joint venture between Beijing Autoworks (BAW) and Chrysler, had an inventory of about 550 unsold Cherokee

Beijing Jeep was unable to obtain import licences for more parts until it paid its local taxes. The company could not pay the tax until it got an infusion of cash, western sources

backlog of about 2,000 cars in

Zhao Ziyang, China's former party secretary, sacked for allegedly splitting the party after the Peking massacre last year, may resume a limited economic role, the well-connected left-wing Mirror magazine, published in Hong Kong, has reported, Peter Ellingsen writes from Peking and Colina MacDougall from

Zhao's liberal economic policies were reversed in autumn 1988 as his hard-line opponents seized the chance opponents seized the chance offered by galloping infla-tion to quash reform, and he was put under house arrest in June 1989.

Deng Xiaoping, China's senior leader, is said to have asked him to consider resuming work and to prepare a report on regional Zhao is reported to have

expressed interest and made some mild self-criticism. Zhao is believed to be living under minimum surveil-lance. China's hardliners are thought to have wanted to purge him, but the moder-ates were able to deflect

A minor reappearance by Zhao soon might inspire fresh confidence in western countries that China regretted the slaughter of last year and was seeking to reinstate

such moves.

had a large inventory. There were orders for the cars -demand for private transportation is high in China - but because of the severe liquidity crunch, few organisations had the cash to pay for the cars, or were rejuctant to spend in the current climate of austerity.

All three car manufacturers finally resolved their cash-flow problem when the state planning commission stepped in. The commission authorised the state materials bureau to buy the cars and distribute them to approved buyers. In Beijing Jeep's case, the company nego-tiated a settlement with the government for the outstanding tax. BAW is believed to still owe money to Beijing

western observers said the state balled out the three car makers because they are in a priority sector, and because their deals were approved by the central government. Not nate. Japanese traders who

have been waiting for more than a year to be paid, and a delegation has recently gone to Japan to discuss the problem.
In other instances, suppliers have often been paid in goods rather than cash. One spare parts maker for a car manufacture of the parts when the parts will be the parts maker for a car manufacture.

parts maker for a car mannag-turer was paid with cars.

The debt crunch has hit heavy industry particularly hard. The Baoshan steel com-plex in Shanghai defaulted on yuani...lbn in the first quarter of this year, while the Wuhan iron and steel complex defaulted on yuan280m, accord

ing to a Chinese source.

Probably because these are huge state-owned enterprises, the central government made funds available to keep them afloat. The key Daging oil and chemical factory, in north-east China, was owed \$81m last summer by 1,100 enterprises. The banks agreed to lend money to allow production to

In the short term, this liquidity crunch is extremely difficult to resolve, particularly since it is indicative of desper structural economic problems, according to western analysts. Nonetheless, Peking has set a deadline of the end of July to resolve the issue. Senior offi-cials have held meetings across

the country in an effort to clear the defaults. All major Chinese foreign trade corporations, except those with strong exports, are experiencing severe financial problems, and the People's Bank, the country's central bank, has not helped them.

Despite the government's attempts to assist only healthy enterprises, its subsidies to support alling companies have also increased, western bank-

To stop the defaults and pull To stop the defaults and pull the economy out of its current alump, the People's Bank plans to nearly double its credit target for this year and lower interest rates for deposits and loans, according to the overseas edition of the People's Police.

Other Chinese banks have been given permission to increase lending by 10 per cent. Yet so far there has been little growth in consumption or investment. Nonetheless, industrial output has risen and the economy has shown some signs of recovery. Industrial output rose by 42 per cent in May compared with the same month last year, still well below last year's industrial

#### the number killed by Sikh gun- tion. It is almost certain to be Other joint venture car man dead Mr Balwant Singh, a former finance minister of Punjah and architect of a 1985 accord could lead to a cancellation of with the federal government state elections scheduled to V.P. Singh, the Prime Minister, ufacturers with foreign part-ners faced similar problems: Volkswagen Santana had a

Police said they had detained five people allegedly involved in a plot to selze power in Sabah state and pull it out of the Malaysian federation, AP reports from Kuala Lumpur. One European mercenary was also believed to be involved in the plot, according to Mr Abdul Rahim Mohamad Nor, the deputy inspector general of police, who made the disclosures at a news conference.

Engineers and other employees of state-owned Indian Airlines will go on a 24-hour strike on tonight to protest against alleged mis-management of the company, Reuter reports from New Delhi. Mr Arif Mohammed Khan, the Aviation Minister, yesterday led MPs onto an Airbus A320 for the company's first passenger flight on the sophisticated aircraft since one crashed near Bangalore five months ago.

### Amnesty in grim account | Taiwan to open of human rights abuses

By Robert Mauthner, Diplomatic Correspondent

AMNESTY International yesterday painted a gruesome picture of human rights viola-tions in the world in 1989, including the imprisonment, torture and murder of thousands of people by govern-ments trying to control ethnic and nationalist unrest. Virtually no area in the

world, including western Europe, escaped criticism in the report by the London-based human rights organisation.

In the Middle East, the Arab countries, Iran and Israel were all accused of serious human rights violations. Judicial executions increased during the year in Iran where at least year in Iran, where at 1,000 people were hanged under a new law imposing the death penalty as mandatory for drug possession. In Israel and the occupied territories, more than 260 unarmed Palestinian civilians were killed.

Hundreds of people were exe-cuted in Iraq, where thousands of political prisoners, many of them members of Kurdish opposition groups, were still in custody. Saudi Arabia also saw dramatic increases in the num-ber of death sentences and executions, while Egypt had detained more than 8,000 alleged supporters of Islamic

Africa last year, major human rights abuses persisted throughout the continent. In Somalia and other countries where government troops were fighting insurgents, such as Ethiopia, Liberia and Sudan, "significant numbers of unarmed civilians arrested torture in police custody or

were summarily executed". However, the report also claimed that ill-treatment or prisons was reported in Austria, France, Italy, Portugal, Spain and West Germany. In the UK, "the government con-tinued to refuse to establish a judicial inquiry into disputed killings by security force mem-

### up forex dealing TAIWAN will allow any

opposition groups.
Whereas hundreds of prisoners of conscience were freed in

foreign bank anywhere with a Taiwan branch to take part in the domestic foreign exchange market from August 7, the Taipei Foreign Exchange Mar-ket Development Foundation has announced, Peter Wickenden reports from Taipei. The non-profit-making foundation acts as Taiwan's sole

foreign exchange broker. At

present, only domestic banks and local branches of foreign banks can conduct foreign exchange transactions, swaps and interbank call loans. The latest reforms are aimed at internationalising Taiwan's capital markets. They will allow foreign banks abroad and overseas branches of Taiwan-ese banks to take part. A spokesman for the foundation added that the Taipei hopes to establish an on-line link with the Singapore market by the end of the year, but progress

was slow.
The foundation was set up a year ago with an injection of \$5bn (£2.8bn) and DM500m (£169.5m) from the Central

# What 15 years of ill-conceived aid has given to Tanzania

P THE year 2000, at the cost of \$1.9bn of western aid, Tanzania's potholed road network will be restored to 70 per cent of what it was in 1975.

It is a damning assessment for a country which has consistently been ranked one of the world's top aid per capita recipients. Between 1970 and 1989 Tanzania received about \$9.5bn (£5.3bn) of for-

eign assistance. Aid workers from Peking to Stockholm poured fistfuls of money into the country to shore up an African experiment in alternative development. That development, articulated by former President Julius Nyerere, was expressed in one simple phrase: "Socialism and

But 20 years of "self-reliance" have made Tanzania more dependent on imports and foreign aid, cur-rently running at just over \$10n a year, than almost any other country in sub-Saharan Africa. And, apart from the leaps forward

in literacy and the provision of rudi-mentary rural health services, there is little to show for the massive handouts of assistance. Throughout the country clinics are critically short of the most essential drugs, such as penicillin and

anti-malarials. Schools have no text-

books or furniture. Roads and rail-

repair, phones hardly work at all. State-owned factories run at less than 20 per cent capacity and most buildings have had no lick of paint for two decades. Real per capita incomes declined by 15 per cent between 1976 and 1986. Giving money to Tanzania was

like pouring water into a bucket full of holes," said one British aid offi-What went wrong? How did the darling of development workers turn into one of Africa's greatest eco-

hopes in Africa. We supported a development policy we thought was correct and which appealed to the philosophy of our own country," said Mr Anders Oljelund, the Swedish ambassedor. "But it was not successful. Sweden and others helped to drag Tanzania into the crisis.

When talking about the failures of foreign assistance African finance ministers habitually complain that 20-30 per cent of all aid is given in "technical assistance" – a euphe-mism for millions of dollars loaned or given to African governments to bankroll huge salaries paid to expa-triate "experis". There are an esti-mated 80,000 foreign aid workers, or "lords of poverty" as one author recently described them, on the continent who live champagne lifestyles on six-figure tax-free incomes. In many countries expatriates have become a parallel economy, to the extent that in Tanzania the 500 shilling note is nicknamed the "Pajero", after the \$20,000 Mitsubishi fourwheel-drive vehicle that few Africans can afford. In Kenya the 500 shilling note is known as mzungu, or

immobilised because of shortages of simple spare parts such as bearings and tyres.

Africa. The factory was never built to specification and some of the machinery never worked. There was But perhaps the greatest failures of foreign aid in Tanzania has been in the design of projects.

One such projects.

One such project in Tanzania was the Morogoro Shoe Factory, sponsored by the World Bank. At the cost of \$15m, with an installed capacity of 4m pairs of shoes a year, the bank built one of the largest shoe factories in the world in a country with one of the poorest management records on the continent. Ninety per cent of production was slated for export. At the peak of its production it operated

Giving money to Tanzania was like pouring water into a bucket full of holes'

at 7 per cent capacity, but the quality of the shoes was so poor that it was even difficult to flog them on the local market.

According to one world banker it is "a good, albeit extreme example, of an ill-conceived industrial strategy combined with very poor design". It was, he says, "a hit and run type of project".
The problems at Morogoro serve as a metaphor for development in

high, Tanzania's severely over-val-ued currency would have discour-aged exports. The quality of the hides and skins supplied to the fac-tory was poor. And, finally, Tanza-nia lacked the management skills to run the factory. Today the Morogoro Shoe Factory

is kept going on wast government subsides and so far no plan has been drawn up to do the obvious: close it Another classic development project in Tanzania is the Mbegani Fish-

no system of incentives or penalties built into the contract about post-

construction operation. With average shoe factories in Europe producing 1-15m pairs of shoes, the size of

Morogoro was naive and over-opti-mistic. Insufficient attention was

paid to markets and to Tanzania's

macro-economic environment. Even

if demand from Europe had been

eries Development Centre, sponsored by the Norwegian Agency for Inter-national Development to the tune of more than NKr100m (£8m) over the last 15 years. Originally it was designed as a training centre to develop a commercial industrial fisheries, based on modern trawlers, fish processing and refrigeration technology. Norad's internal documents universally describe it as a complete

After a few years it was realised that a high-tech fishing industry in Tanzania was a pipedream. Efforts to re-orient the project to the local fishermen was also a failure because of domen two series. of donor ignorance about the needs and problems facing the traditional fishing sector and about the fish resources in coastal and inland waters. Tanzanian fishermen proved immune to the irrelevant and sophisticated ideas cooked up for them in

That many of these hare-braised schemes could have continued in the face of disaster is, according to one world banker, a testament to the fact that "many aid workers' jobs dependent of the statement of the second secon

on continuing to dole out money for bad projects".

While the history of aid to Tansania is damning, some lessons do appear to have been learnt from the \$9.5bm experiment. The first is that all donors are now insisting on a maintenance provision for projects.
The second is that there is a widespread recognition that without a sensible macro-economic and trade framework - which provides incen-tives and allows the market a role in allocating resources - development will be elusive.

Surge in EC trade with **Palestinians** By Hugh Carnegy in

DIRECT FARM produce exports from Palestinian traders in the Israeli-occupied terri-tories to the European Community, established two years ago despite Israeli reluctance, increased dramatically this year, prompting hopes for

more expansion. Citrus exports from the Gaza Strip to the EC rose to 11,380 tonnes in the 1988-89 season from just 2,300 tonnes in the first season when problems ranging from disputes with importers to rows over the handling of the fruit by Israeli shippers soured expectations. Direct exports of produce from the West Bank, including aubergines and peppers, jumped from 90 tonnes in the first season to 530 tonnes in the second. A total of more than 50 tonnes of tomatoes

potatoes and strawberries were also shipped from Gaza. Although the quantities remain small even by standards of local production, both EC officials and Palestinian exporters are pleased that the practice of direct trade has

een firmly established. It was part of a strong com-mitment by the EC to aid Pal-estinian economic development. Much of the direct annual aid from the Commu nity, which the recent Dublin summit decided to double to

Ecul2m (£8.3m) by 1992, goes to agriculture. Mr Mansour Shawwa, head of the Gaza citrus exporters committee, said revenues from EC sales of \$4.2m (£2.34m) and good prices for much larger exports to Arab countries via Jordan had led to a "relative boom". EC shipments, mainly to Gos Van Den Berg of Holland and Fyffes of the UK, could have been greater but for a mysterious cancellation of some 7,000 tonnes in sales to Fyffes which sparked rumours

of Israeli pressure on the Irishowned company.
Mr Shawwa foresaw citrus exports to the EC rising to 25,000 tonnes and said there was much potential for expanding trade in other local pro-

### Iran and Syria seek to reforge neighbourly ties By Victor Mailet

IRAN and its ally Syria yesterday redoubled their dip-lomatic efforts to re-enter the mainstream of Middle East politics, following the Iran-Iraq talks earlier this month to consaiks earner inis month to con-solidate the peace in the Gulf. Mr Ali Akbar Velayati, the Iranian Foreign Minister, began a two-day visit to Kuwait and met Sheikh Jaber al-Ahmad al-Sabah, the Emir, and other senior officials in the first high-level contact between the two sides since the 1979 Islamic revolution in Tehran. In Cairo, Egyptian officials said President Hafez al-Assad of Syria was expected to arrive

cial visit in 17 years. Egypt is trying to mediate between Syria and Iraq. Kuwait, Saudi Arabia and other Arab Gulf states, fearing the spread of Iranian revolu-tionary ideas to their own Shia Moslem communities, sup-ported Iraq during the eight-year Gulf war which ended

with a ceasefire in 1988. Yesterday, however, Iran and Kuwait – whose concern about Iranian subversion is more than matched by its fear of Iraqi expansionism - agreed to become good neighbours. This will create the best conditions to build up trust and co-operation between all countries in the region," said a Kuwaiti official.

Mr Velayati also thanked Kuwait for last month's acquittal of four Kuwaiti Shias accused of trying to overthrow the government, the Iranian news agency said.

Within Opec, meanwhile Iran and Iraq have found that they share a desire to increase oil prices so that they can pay for post-war reconstruction and an Iranian official was quoted this week as supporting an Iraqi oil price target of \$25 a

ways have decayed almost beyond

A large part of the answer lies in the government's wanton misman-agement of the economy. But poorly designed and implemented development projects combined with bad advice from donors also contributed to Tanzania's economic malaise. While Scandinavian aid workers and Tanzanian officials patted each other on the back at cocktail parties Tan-

zania's peasants got poorer. "Tanzania came to symbolise our

Much of aid given to Africa, par-ticularly by the British, Japanese and French, is also tied to the donor countries exports and contractors. An average telephone system in Africa will have several mismatching, technologically sophisticated eign systems overlaid one on top of each other. In Tanzania, many of the state-owned farms are littered with the wrecks of at least six differ-ent types of tractors from Valmet to Ford and Fiat, many of which are pens the China

s it tries to

Taiwan to o

respondent



Joe Matsau is bringing

fuel to cook

electricity to

Joe M

rural electrifie

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

"The Kingdom in the Sky".

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the "Kingdom in the Sky", as it is known locally. Village by village, Lesotho is switching dependency from the earth's fragile

resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help - not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

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### Europe spearheads drive for action on emissions

THE EUROPEAN Community yesterday stepped up pressure on the US to set targets for reducing its emissions of car-bon dioxide and other green-

house gases.

As the world economic summit in Houston entered its sec-ond day it became clear that the leaders of the four European Community countries and the European Commission would stress the importance of action to prevent global

The EC wants a commitment to targets for reducing carbon dioxide emissions and for the summit to give political impe-tus for action to save the

world's rain forests.
Mr Laurens Jan Brinkhorst,
the EC Commission's director general for energy, warned that industrial countries needed to cut carbon dioxide emissions by 60 per cent if they were to stabilise levels of carbon dioxide in the atmosphere. He made clear that the US -which emits 26 per cent of world carbon dioxide, or twice the European Community level
- had a significant role to play in cutting the output of green-

house gases.
The EC leaders from Britain, West Germany, France and Italy fear that without a lead from the summit on reducing greenhouse gas emissions, the world's big democracies would be unable to persuade developing countries to follow their lead.



Helmut Kohl: considering deal

The US has argued that more scientific study of the greenhouse problem must be undertaken before it commits itself to targets for greenhouse

However, yesterday Mr Brinkhorst underlined that it was the European view that was the European view that scientific facts about global warming were undisputed. According to Mr Brinkhorst, work prepared for a world cli-

mate conference in November had shown emissions of carbon dioxide had risen by 30 per cent since the onset of the industrial era. Study of the Greenland icecap had also shown a correlation between increased output of carbon dioxide and higher tempera-

However, the US has argued that most of the output of car-bon dioxide into the atmosphere results from natural causes. According to Mr John Sumunu, the White House chief of staff, only 4 per cent of the total annual output of carbon dioxide can be attributed to menumade sources.

man-made sources.

In a briefing to journalists
Mr Sununu also disclosed sig-nificant economic reasons for nificant economic reasons for the US to take a hesitant stance on carbon dioxide emis-sions. He pointed out that the US generated the bulk of its electricity by coal and, because of its size, it also produced more greenhouse gases from lorries and cars.

However, European officials said it was still vitally impor-tant to set a target for emissions, if only because democratisation and liberalisation of eastern Europe and parts of the developing world was likely to lead to a big increase in individual car ownership. Sources at the meeting said the US was trying to persuade the other participants to hold out a specific commitment on global warming from their final communique in return for including a call for action to halt the depletion of tropical

A German official said West

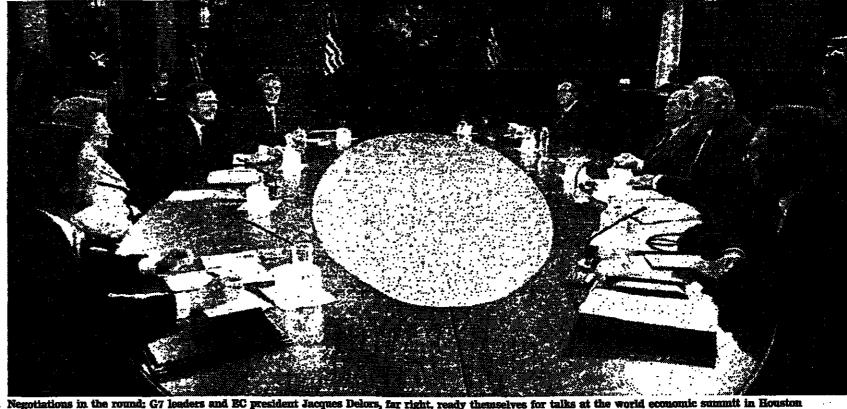
German Chancellor Helmut Kohl might be willing to con-sider such a deal.

The US Treasury has devised the idea of the IMF/Bank study separate from the EC

The IMF/Bank inquiry is expected to be on a longer-term basis than the EC one and will involve consultations with other multilateral institutions, including not only the EC but also the 24-nation Organisation for Economic Co-operation and Development and the European Bank for Reconstruction and Develop-

ring to the study was still being worked on yesterday. The US wants the separate study to ensure that the EC is The US proposal reflects

President George Bush's view that the Soviet Union should market economy.



### **Bank Soviet** study plan

By Peter Riddell

THE US has proposed that the International Monetary Fund and World Bank should lead a study into the problems and needs of the Soviet economy.

The study would be parallel to the recently initiated EC inquiry into the Soviet economy, which is due to be finished by October. EC Commission president Jacques Delors is to lead a visit to Moscow next week by a high-level delegation.

The US Treasury has devised

one. However, there will be one. However, there will be some overlap, since the EC inquiry will be reported back to the Group of 24 industrialised countries, which has been providing aid to eastern Europe, and which includes the US.

ment, now being formed. The wording of the section

of the final communiqué refernot the sole body involved in looking at the issue.

be provided with technical istance in its transition to a

### IMF-World Cool response to Latin America loan plan By Peter Riddell, US Editor, in Houston

EC eases stand over agricultural subsidies

SEVERAL finance ministers of the Group of Seven have voiced reservations about a ministers expressed reserva-tions about "ring fencing" the Group of Seven have voiced reservations about a recent US initiative to provide substantial relief on official loans to Latin America.

A British official said the UK was concerned about the impli-

cations for states other than those in Latin America, a reference to countries such as Egypt which have similar

Latin America and were keen to ensure reasonably similar treatment for countries in a comparable economic and political position.
While welcoming many of

the objectives of the US initia-tive, aimed at encouraging pri-vate sector development and free trade in Latin America.

the British feel there needs to be further study and discus-The US side did not expect a

decision on its plan to be taken at Houston. US officials said the aim was always to use the summit to provide more details to other countries. This had been done.

Discussions among foreign

more comprehensive official examination ahead of the autumn round of international finance meetings, scheduled for mid to late September.

A British official said that as US legislation was required for the initiative to be enacted it was unnecessary to take immediate decisions.

FINANCIAL TIMES WEDNESDAY JULY 11 1990

The US side reported a gen-

suggested the recent recom-mendation of Mr de Zeeuw

might serve as the basis for

It is possible the EC Commission's mandate for negoti-

ating a cut in agricultural

subsidies could be altered, as a result of the Houston sum-

But confirmation of this

As the summit started there

was no sign the European

will have to await publication of the final economic declara-

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future negotiations.

### US, Soviet trade 'set to surge'

TRADE between the US and the Soviet Union is likely to boom over the next few years as the two countries work towards stronger economic ties, Mr Robert Mosbacher, US Commerce Secretary, said, Reuter reports from Houston.

Claiming that trade, not aid, was the best way to help the battered Soviet economy, Mr Mosbacher predicted annual increases of 25 per cent or more on that front. "Over the next few years, that's a dou-bling [of trade]." he said. Trade between the former Cold War adversaries now runs

at about \$3bn (£1.67bn) a year.
After factoring out the effects
of inflation, bilateral trade is
smaller than it was in the early 19th century, when the two countries first began dealing Mr Mosbacher said that US companies ranging from Inter-national Business Machines,

and theatre concerns were interested in or already conducting business in the Soviet Union. Some were even considering investing in real estate there, through acquisition of 99-year property leases.

Although the potential was

the computer group, to film



tremendous, Mr Mosbacher said, some US companies had been discouraged from invest-ment by difficulties the Soviet Union had had in paying bills on time. Moscow is behind on its payments to foreign suppliers and other companies by more than \$2bn. Mr Mosbacher said the US had taken up the issue with the Soviet Union on the compa-nies' behalf.

US exports to the Soviet Union could be boosted later this year when the US Export-Import Bank is expected to start guaranteeing trade credits and extending project loans to Moscow, he said. Such a move was contingent on Soviet legislation allowing free emi-gration, and could be followed by more credit guarantees and loans from America's Overseas Private Investment Corpora-

US President George Bush has ruled out direct aid to the Soviet Union now, but has left the door open for trade credits. The Commerce Department has signed an agreement with the Soviet Government for the exchange of commercial and Mr Mosbacher said the department was also advising Moscow on ways to improve its inefficient food distribution

the country with other technical assistance "We're talking about a lot of different levels, with exchange of information, exchange of people," he said.

channels and was providing

THE European Community has eased its weekend resolve to fend off any change in its negotiating position on farm subsidies in the Uruguay Round of trade liberalisation As the Houston summit

entered its second day yester-day, three of the EC's leading member states indicated a willingness to study a com-promise formula.

West Germany, Britain and, with rather less enthusiasm, France suggested that recommendations advanced last month by Mr Aart de Zeeuw, the chairman of the commendations. the chairman of the agricul-tural trade negotiating group at the Uruguay Round talks in Geneva, might repay forin Geneva, might repay fur-ther study as a basis for nego-

Mr de Zeeuw's paper was an attempt to bridge EC and US positions on farm trade and so lift a negotiation deadlock. The US and Canada, as efficient farm producers, have insisted the Uruguay Round agree on a programme to dismantle export subsidies, reduce internal farm support,

and increase access in indus-

trial country markets for

products of leading agricultural producers.

The EC, in turn, has insisted it will not negotiate

separately on the three ele-ments of the US proposal. It has advocated taking an aggregate measure of farm support - the support mea-surement unit - as the basis of talks on reducing subsidies. The de Zeeuw paper urges a rapid reduction of export sub-sidies as part of a lowering of

farm-support levels. It bears some similarities to the US and Canadian positions on agriculture. While Mr de Zeeuw's recommendations raised the hopes of a possible compromise that the summit leaders could adopt as a basis for negotia-

tions in Geneva, the two main protagonists in the dispute chose to mark the beginning of talks here with a display of verbal pyrotech-Mr Clayton Yeutter, the US

Agriculture Secretary, castigated the European Community's reliance on export sub-

He said the EC spent \$10bn (£5.58bn) a year to dump its the world market, making it impossible for Third World countries to compete. By contrast, the US spent just \$500m on export subsidies. Mr Yeutter warned that the

unwanted farm production on

EC position could jeopardise the Uruguay Round. He recal-led that President George Bush had said no agreement in the Round would be better than a bad agreement.
And yet, Mr Yeutter added,
the Round was "10 times more

important for the world economy" than improved rela-tions between the industrial economy" than improved relations between the industrial countries and the Soviet Union.

His theme was taken up by Mrs Carla Hills, US Trade Representative. At stake in the Uruguay Round was a global "economic romaissance" was no sign the European commission was prepared to accept the compromise paper.

Mr Guy Legras, the Commission's director-general for agriculture, said it was the view that Uruguay Round negotiators should stick to what had already been agreed.

for the 21st century," she said. Unless there was agreement

the world would experience "dangerously decreased economic prosperity." Mrs Hills warned that 40

mainly developing countries would walk out of the Round if the US relaxed its position

on agriculture, but she

The EC had proposed a reduction of support and pro-

tion today.

tection over five years. However, it wanted to keep an element of flexibility to protect its farmers from unexpected events.

"We cannot apply free trade in agriculture as we do for industrial products," Mr Legras said.

### OTHER AMERICAN NEWS

By Barbara Durr in Chicago

THE US government's case against fraud in the Chicago futures pits was dealt a serious blow late on Monday, when a federal jury was able to come to a verdict on just a fraction of the more than 100 criminal counts against one broker and two traders of Swiss francs at the Chicago Mercantile

After a complicated seven-week trial, and 11 days of deliberations, the jury found reason to convict the broker, Mr Robert Mosky, only on seven counts of violating the Com-modity Exchange Act, and one trader, Mr Danny Scheck, of just one count of commodity law violation. The other trader, Mr David Zatz, was acquitted on two counts of commodity Mr Mosky was, however,

was found guilty yesterday on four counts of securities fraud for helping Ivan Boesky break securities laws in exchange for inside information, Reuter reports from New York. Judge Mirlam Cedarbaum sent jurors back to continue

Former high-flying stock speculator John Mulheren

deliberations on 26 other charges on which they were deadlocked. found not guilty on 20 other counts, and the jury could not reach a decision on far more

serious charges of racketeering

and conspiracy. Because the jury was dead-locked on a total of 78 counts, most of which were related to mail and wire fraud, federal The jury began deliberating on June 29 after a seven-

Mr Mulheren, 40, formerly a chief trader at now-defunct investment firm Jamie Securities, had been charged with 30 counts of conspiracy, securities and mail fraud and keeping false records. The maximum sentence is five years in prison and a \$250,000 fine on each of the

district court Judge Ann Williams declared a mistrial on those charges. This opens the door for the government prose-cutors to re-try the defendants on the deadlocked counts, but it would appear that the case has lost considerable steam. Defence attorneys said the

government had failed to persuade the jury that a grand scheme to defraud customers existed in the Swiss franc pit. One said it would be "a travesty" to re-try the defendants. The results in this trial are expected to affect the prosecuting of two approaching cases.

In September, the government is scheduled to try 16 Japanese yen traders and brokers from the Chicago Mercantile Exchange, and 13 soya bean traders and brokers from the Chicago Board of Trade. The trial just concluded, as

well as those coming up, are the result of a two-year undercover FBI probe of wrong-doing at Chicago's two main futures exchanges, which led last year to indictments of 47 brokers and traders and gree 47 brokers and traders and one

### Chicago case blow to anti-fraud action | Big Apple awaits Democratic big spenders

THE Democrats have chosen Madison Square Garden, New York, as the site for the party's 1992 presidential convention. The selection of New York over rival New Orleans could bring \$100m (£55m) in extra spending into the city, according to Mayor David Dinkins, who played an important role in netting the convention.

New Orleans' chances faded in the last few days after the Louisiana legislature adopted the strictest anti-abortion law in the country, touching off fears among

Democrats that their convention could be disrupted by anti-abortion protests. New York hosted the Democratic convention in 1976 and 1980, and was the personal preference of Mr Ronald Brown,

the new black party chairman. One of the Democratic Party's strongholds, it also serves as a political base for Governor Mario Cuomo, a Democrat long rumoured to harbour presidential ambitions. In 1988, the Democrats deliberately sought to appeal to more conservative

southern voters by holding their conven-tion in Atlanta, Georgia. This time round, the party seems to have recognised that candidates rather than convention sites will matter most in 1992. The Republicans have just begun their

search for a convention site, with Houston among the cities seeking to play host. Others include San Diego, Cleveland, New Orleans, Miami, Anahelm, California and St Petersburg, Florida. New Orleans hosted the 1988 Republican convention.

#### Guatemala in Belize talks

GUATEMALAN President Vinicio Cerezo left yesterday for Honduras, where he is meeting his Belizean counter-part, Prime Minister George Price, for two days of talks, his office said, Reuter reports from Guatemala City.

The meeting in Roatan, off Honduras' Caribbean coast, is geared toward finding an "honourable agreement" to bilateral differences, spokeswoman

THE US Internal Revenue Service is

simply "outgunned" in its efforts to

enforce tax compliance by US subsidiaries

of foreign-owned companies, a congressio-nal committee heard yesterday.

As a result, many of the growing num-

ber of foreign-owned companies have paid

little or no federal income tax, according

to an investigation by the House Ways and

The congressional hearings are certain

to strike a nerve as budget talks resume

this week. Lawmakers are looking for any

new sources of revenue to reduce the defi-

cit; more broadly, they are doubly sensi-

tive these days to any charge of foreigners

stealing a competitive advantage over US

Over the next week the sub-committee

will hear new IRS figures which show that, in 1987, foreign companies paid taxes on less than 1 per cent of their gross

Means oversight sub-committee.

corporations.

### **Cuban students in Czech embassy** TWO Cuban students seeking political asylum

have entered the Czechoslovak embassy in Havana, joining five Cuban dissidents already sheltering there, an embassy spokesman said yesterday, Reuter reports from Havana. The two students climbed over the embassy wall on Monday afternoon, minutes before

police arrived, the spokesman said. They joined five Cuban dissidents who had entered the embassy several hours earlier. The five had not asked for asylum but wanted to visit Europe, starting in Czechoslovakia, and then be allowed to return to Cuba without repri-

The embassy said earlier of the five dissi-

dents: "They are asking for guarantees to be able to work and engage in politics." They were "opposition activists" who wanted the Czechoslovak government to protect them. Reporters were not allowed to see the five at the embassy. A Cuban Foreign Ministry official told the Cuban news agency Prensa Latina that the government was ready in talk directly to the firm

ernment was ready to talk directly to the five but would not accept any mediation by the Czechoslovak embassy.

The Cuban official said the five wanted to travel to Czechoslovakia, East and West Germany and other countries "with the apparent objective of campaigning against the Cuban state". He did not elaborate.

### Terrorist jail-break embarrasses Garcia

By Sally Bowen in Lima

THE outgoing government of Peruvian President Alan Garcia Perez has been seriously embarrassed by a spectacular jail-break by 48 prisoners held on terrorism charges. The escapees were all were members of the Tupac Amaru Revolutionary Movement (MRTA) and included their leader Victor Polay Campos. The escape, early on Mon-

day, from Lima's maximum security Cantogrande prison, was through a cleverly-engineered 250-metre tunnel leading from the MRTA cell block to a small nearby house.

The tunnel was entirely concrete-lined, with iron supports, some 10 metres deep and equipped with compressed-air ventilation and lighting. Police said its construction must have been the work of several months. MRTA sources say that the escape has been

recorded on video, and will shortly be made available to the public.

Victor Polay Campos was arrested in February 1989 in the central Andean town of Huancayo. Under his nom-deguerre "Camarada Rolando" he was the acknowledged leader of MRTA, Peru's second subversive group after Shining Path (Sendero Luminoso). A former classmate of President Garcia, Mr Polay has managed to continue his moral leadership of the movement from his prison cell, making pronouncements on policy and giving

interviews.
MRTA is viewed rather more lentently in Peru than Shining Path, having generally relied less on brutal terrorist tactics and assassination, and instead favouring kidnapping and extortion via "revolutionary bonds" demanded from busi-

In rural areas, MRTA bands sometimes assault food deliv-ery lorries and distribute booty, Robin Hood-style, to the poor. Victor Polay has been campaigning strenuously for the past few weeks for the charges of terrorism he faces to be downgraded to "rebellion", which carries a maximum five-year prison term.

But for the past two years increasingly bitter rivalry has developed between MRTA and Shining Path, particularly in the coca-trafficking zone of the Hualiaga river valley. Shining Path holds sway in the south, while MRTA dominates the trading towns further north. There have been recent indications, such as the murder of former Defence Minister General Lopez Albujar in January this year, that a faction of MRTA was becoming more rad-

icalised. President Alan Garcia, while deploring the escape, said it should be seen in the perspective of a general advance in Peru's fight against terrorism. Five weeks ago, anti-terrorist police uncovered the Shining Path Lima headquarters and captured several major organisation figures as well as an extensive and informative

President Garcia suggested that there must have been complicity on the part of some of the security police in charge of the prison.

archive.

He promised immediate investigation and full sanc-tions for all those involved. A huge police operation was mounted in Lima on Monday and by dawn yesterday some 7,000 suspects had been receipts, well below the tax levels paid by domestic US companies.

Foreign companies under US tax spotlight

The new study, prepared by Mr Fred Goldberg, IRS commissioner, reveals that while sales of Japanese owned companies rose nearly 50 per cent in 1987, the reported income on which they paid taxes dropped by two-thirds. Congressman J.J. Pickle of Texas, who chairs the committee, said his staff had found that "some of the [36] companies

investigated have been operating in the US for years and have never paid Uncle Sam a thin dime in corporate income taxes." Mr Pickle said one way to avoid the IRS net was for the foreign parent to over-charge its US subsidiary for goods and services – thereby reducing the subsidiary's taxable income. Products under suspicion included cars, motorcycles, stereos, televisions, video cassette recorders, microwaves and other consumer products.

Many of these products are Japanese in origin, but staff stress that they have no intention of "Japan-bashing", only of tracking actual and potential short falls in

corporate income tax Two influential Democratic congressmen, Dan Rostenkowski and Richard Gephardt, have already introduced hills to strengthen IRS enforcement powers and for the first time subject foreigners to a capital gains tax when they sell stock of US companies.

These moves - along with other mea-These moves — along with other measures to tighten scrutiny if not control of foreign investment — have gathered force in recent months as a result of the continuing high US budget and trade deficits.

As Mr Duncan Hunter, a Californian Republican, said this week: "We want the taxes that foreign contents are that IS."

taxes that foreign companies owe the US, before we ask the American people for one

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#### **UK NEWS**

### Private groups back plan for UK's first toll road

By Richard Tomkins, Transport Correspondent

PLANS—were announced ipsting in the scheme.
yesherday for Britain's first toll Details of the proposals have road connecting Birmingham, not been released by the the country's second largest city, and Manchester in the

north west.

Four groups have put forward preliminary proposals for a 80-mile privately-funded link. if one of the proposals ulti-mately succeeds, it will result in new road capacity being built by the private sector between the two cities in the existing corridor of the M6

motorway.

The four groups are Tarmac; Balfour Beatty, a subsidiary of the BICC cables and construction group; Trafalgar House, the construction group, in con-junction with Italian, in con-junction with Italian, the Ital-ian toll road group; and the Western Parkway Consortium led by Manufacturers Hanover, the US bank, and Coffroute, the French toll road group. In addition, W.S. Atkins Con-sultants, the engineering con-sultants, and Mitsubishi Bank of Japan have senerately

of Japan have separately sed an interest in partic-

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Department of Transport and most of the parties involved were keeping their plans under

wraps yesterday. But Tarmac, the Wolver-hampton-based construction group, said it had suggested building extra, privatelyfunded lanes alongside the existing motorway rather than a separate new road.

The company said it did not believe traffic demand would justify the building of a toll motorway between the two cities, but it considered the construction of separate feeconstruction of separate fee-paying lanes would be viable. Such a move, which would be unprecendented in Britain, would give rise to "executive" lanes in which people who wanted a faster journey along the motorway could obtain it if they were prepared to pay. Under Tarmac's proposal, the Government's own plans for widening the M6 would be

ment of Transport would be able to reallocate its funds to

The invitation for bids to design, build, finance and operate new road capacity in the M6 corridor was made by Mr Cecil Parkinson, the Transport Secretary, as part of a package of new initiatives for privately-funded roads.

Many of the respondents are also bidding to build a private-ly-funded Birmingham north-ern relief road, for which ten-ders were invited in the same package.

The positive response may help concern that private sector enthusiasm for public infrastructure projects was in dan-ger of having been dampened by last month's decision over the Channel tunnel rail link.

That decision effectively ousted the private sector from plans to build a high-speed link between London and the tun-nel and put the project back with the state-owned British Rail.



England's David Platt celebrates a World Cup goal against Cameroon in Naples

### Lifting of European ban offers rich rewards to English soccer

By Jimmy Burns

HOT on the heals of an honourable performance by the national team in the World Cup in Italy, English First Division Footbell is preparing to reap further substantial financial rewards from a recurry to Europe.

return to Europe.
Yesterday's decision by
UKFA European soccar's ruling body to lift a five year ban on English clubs travelling to Europe, with the exception of Liverpool, could mean that two of them alone, Aston Villa and Manchester United will together earn over 23m in addi-

The ban was imposed in 1985 after 39 supporters of the Italian club Juvenius died during disturbances involving Liver-pool fans at the European Cup Final in the Heysel Stadium, in

Aston Villa, based in Bir-mingham, and Manchester United, are the teams to have qualified for two major Euro-pean tournaments next season: pean tournaments next season-the UEFA Cup and the Euro-pean Cup Winners Cup, although UK officials predict a more widespread revival in the fortunes of British football.

now with European passports, Aston Villa is the smallest, the least known internationally, and thus the one possibly which has the most to gain although officials from both clubs were equally overjoyed.

Mr Abdul Rashid, Aston Villa's commercial manager was yesterday understandably ecstatic. According to his sums, the club stands to make over £1m if it reaches the semi-final, and well over £1.5m if it wins the cup. The figures assume that the club will play

to a capacity crowds of 42,000 people from the outset of the competition. This brings in 250,000 in receipts per game.

He hopes that Aston Villa will be drawn to play a Spanish or Italian Club rather than a Finnish one because the Latins are greater crowd pullers.

However the days when foothall depended only the gate for ball depended only the gate for its revenue have long gone. Mr Rashid looks forward to sub-stantial additional revenue from a complex combination of

commercial enterprise. This includes 'corporate hos-pitality', businessmen wining

Of the two English clubs and dining their clients in a special section of the stadium, and 'grand advertising' in the form of giant hoardings, and

According to Mr Rashid, within minutes of yesterday's announcement business sponsors were lining up to offer their good services to his club.
During the 1988/90 season,
five Scottish football clubs earned £1.3m from European competitions, although only two of them reached the quar-

UK officials believe that local football, with the excep-tion of the financially-strapped smaller clubs, is now riding a high following the World Cup. In Italy supporters behaved themselves better than forecast inside stadiums and the England side captured the imagination of the sporting,

imagination of the sporting, and non-sporting, public.

It all makes a change from earlier this year when the Chancellor of the Exchequer Mr John Major remarked in his Budget speech that many English clubs "are in a very weak financial position and only a handful are profitable." only a handful are profitable."

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### After the Army: a view beyond the Rhine

Jimmy Burns talks to officers leaving the service in an improved east-west climate

still commanding a troop of British tanks in West Germany he might be worried about his future in the army. Tanks fall into one of the sectors likely to be withdrawn and remodelled under a far-reaching review of British forces in Europe following the dramatic changes in east-west

Mr Wettern took his decision to leave long before the Berlin Wall came down or Westminster started debating the value of the so-called "peace dividend" - the savings made by

cuts in military spending.

Many army officers like former Capt Wettern expect the brunt of the cuts to fall on the concentration of troops and

of the Rhine.

He is typical of a growing number of army officers who are cutting their army careers short rather than await the ne of the current review with its inevitable cuts.

Defence experts estimate

that Britain's armed forces are now losing 6,000 more people than they recruit annually. Mr Wettern, at the age of 28, has turned to invention in civilian life by marketing, ini-tially in Britain, an appliance to make wine breathe, with plans to set up a production line in Eastern Europe. Wettern, who was trained as

an army engineer, believes the complete turn-around in his professional life has been driven by a combination of circumstances: partly the realisa-tion that at his age and with

F Lawrence Wettern was his Cambridge university background he could be earning more money; partly his engagement to a woman who saw no professional future for herself as an army wife; but perhaps

as an army wife; but perhaps most importantly, a sense of disillusionment with an army that appears to be losing its raison d'etre.

"When I joined, the army was a lot of fun but then in Germany I had soldiers turning round and saying to me: we're westing our time. I left we're wasting our time. I left partly because of frustration, a view that there wasn't much future in staying", recalls Wet-

n the light of developments in Eastern Europe, the armed forces' whole structure is being reassessed by the

Government.

Defence experts estimate that Britain's armed forces are now losing 6,000 more people than they recruit annually. Not all those leaving the army are choosing such idio-syncratic careers as Wettern.

Nor is everyone finding it as easy to adapt to civilian life at a time when the City and dustry, the two traditional poles of attraction for depart-ing young officers, are becoming more selective in their

Tim Curtis is another exarmy captain. Like Wettern, he found that army life had gradually lost the excitement and sense of purpose he identified when he first joined. "I didn't believe that what

we were doing in Germany was credible or realistic. It was dif-

ferent five years ago when in order to get on in the army, one had to go to Germany."

roblems of adaptation for Curtis, a former bomb disposal expert and parachutist, are manifest at the firm of management consultants in the West End where he now works analysing

company assets on a computer.
He insists on defying the air-conditioning and opening windows in the office and on taking his hunch breaks in a nearby park because he misses the fresh air and exercise of army life.

His current salary of £20,000 is only a slight improvement on what he was earning as a captain, and without any of the additional perks such as free accommodation and travel which accompany employment

in the army.

Nevertheless Curtis considers himself lucky that he has got a job in business and not in the more easily accessible sectors like defence-related industries.

Before getting his present job, he spent several months looking with limited success for employment outside the army. He failed a series of interviews with banks and management consultancy firms before succeeding with his

"In order to get the job I felt I had to market myself not as an ex-officer but as a Cambridge graduate," said Curtis who has a degree in international rela-

Resignations from the army

are increasingly extending beyond graduates on short term commissions to longerserving officers who are leav-ing before retirement age. Brian Mills, a former major, left the army in April after

serving for twenty-nine years in the Royal Ordinance Corps. He served in Aden, Northern Ireland, and West Germany. "I liked Germany but it was not a good place to find oneself in the latter stages of one's career, " says Mills.

By contrast with Mr Curtis, he used his logistics background in looking for a job and took him eight months of failed interviews before he eventually found one.

Like other officers of his rank and experience he eventually used a network of contacts with the Ministry of Defence to secure employment in the overseas division of Morfax, an arms company which produces remote bomb-defusing devices known as Wheelbarrow.

Dritish ministers argue publicly that they are not contemplating major manpower cuts in the armed forces but rather a radical restructuring to make them more responsive to changing political changes. In other words, new roles will be found for officers who have lost a ense of purpose in postings

like Germany. But, according to Mr Barry Hone, Director of Employment at the Officers Association, a charity which serves as the main employment consultancy service for ex-officers, the pros-

entering the civilian market with increasingly limited prospects of securing a job, is not

one that easily be dismissed.

Mr Hone says: "Not since
1945 have potentially such a large number of officers threatened to abandon their army careers. The difference is that there was more cause for hope and it was easier to get a job after the war."

he Association prides itself in the track-record which its staff has in getting a wide selection of civilian appointments for the more than 600 officers it annually has on its employment reg-

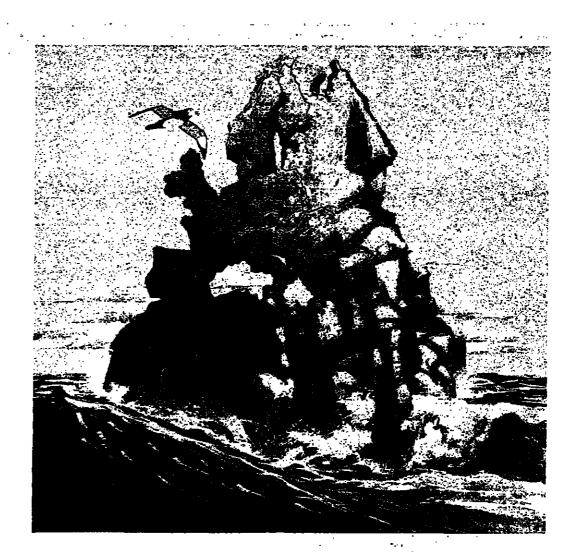
Among its most prided recent appointments is that of a 52 year old army officer as a director with a company of International Auctioneers on an annual salary of £60,000. Other recent appointments include a public school bursar, trade association director, and a field supply officer within the aerospace industry.

Mr Hone, however, is insistent that success could easily turn to crisis if an exodus of British servicemen from Germany takes place without the Government adopting a more interventionist role in the

labour market.
"The danger is that if the army kicks out 40,000 men I could have up to 2,000 officers on my books and there just wouldn't be enough jobs to give them... The Government has to make sure that a trickle doesn't turn into a flood."

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### Gulf Consolidated admits contempt

By John Authers

**GULF** Consolidated Services for Industry, the Panama-based offshore international investment company, admitted con-tempt of court in the High Court yesterday, after confi-dential information intended to be used in its litigation against Credit Suisse First Boston, the London-based credit bank controlled by Credit Suisse, was published in a Bahrain news-

officials of Jawad Habib & Co, the Bahrain firm of accountants employed to liquidate Gulf Consolidated, denied that by talking to journalists and circulating a report on Gulf Consolidated they aided and abetted contempt.

Mr Justice Potter is expected to pess judgment this morning. Last year Gulf Consolidated claimed compensation following its incorporation and flotation on the Bahrain Stock Exchange in 1980, which CSFB organised. CSFB denies the allegations, which concern a \$40m (£22.22m) deposit which Gulf Consolidated claims to

have paid them.

Mr Michael Crystal QC, representing the bank, told the court that in December last year CSFB provided a list of documents, including a copy of an agreement it had made with Al-Ahli Commercial Bank, to Lovell White Durrant, solici-tors for Gulf Consolidated. In March, Mr Ruttonsha, a

partner of Jawal Habib, pro-duced a report for the Minister of Commerce and Agriculture in Bahrain. This referred to the agreement with Al-Ahli. Copies were sent to about 50 shareholders. Two stories including information from the report

appeared in the Asharq Al-Awsat newspaper in Bahrain in April. Mr Habib, the senior partner, discovered that the author had obtained a copy of the report.

On April 23, CSFB provided Lovell White Durrant with more documents, including a confidential report by the group internal auditor. A few days later, Mr Ruttonsha said, he told Mr Habib that 32 members of staff of CSFB had subscribed for shares in Gulf Con-solidated. This allegation formed part of the CSFB

Mr Crystal claimed it was "reckless" and "cavaller" of Mr Ruttonsha not to warn his col-league that the CSFB information was confidential, and that it should only be used as part of the litigation. Mr Ruttonsha replied that he

would not describe it as cavalier, although he would call it a mistake, for which he apolo-In the course of the two-day

hearing, Mr Habib said that on May 7, he had spoken to a jour-nalist who worked for Asharq Al-Awsat. He told Mr Crystal he was only asked one ques-tion about CSFB, in answer to which he mentioned the alleged shareholdings. He said that this was mistaken, although he did not consider it reckless.

Four days later the information appeared in an article in Ashard Al-Awsat. In June, Gulf Consolidated admitted that it had broken the implied under-taking not to use the documents supplied by CSFB for any purpose other than the liti-gation, and apologised without

### **BRITAIN IN** BRIEF



### Sun of US picks UK supplier

Sun Microsystems, one of the most successful US-based small computer manufacturers, will source the printed circuit boards for machines to be built at its new Linlithgow, Scotland, site from ICL, the STC information

technology subsidiary. ICL will be the only European source for the hoards which will be manufactured at its Kidsgrove plant in the English Midlands. The contract, which will run for two years in the first

instance, will be worth £20m a year to ICL. Sun, which turned over \$1.76bn last year, manufactures computers in California and New England in the US and in Scotland for the European market.

### Approval for London rail hub

An all-party committee of MPs cleared the way for British Rail to go ahead with the construction of a Elbn low-level station and international rail terminal at King's Cross in London. The decision removes a

significant hurdle to the planned £6bn commercial redevelopment of derelict railway land to the north of King's Cross, said to be the biggest inner city regeneration project in Europe. But it was accompanied by

a severe castigation of BR for the way it promoted the King's Cross Railways Bill, accusing it of improper tactics that verged on contempt of the

British Rail also came under fire yesterday for its advertising campaigns from the Advertising Standards Authority, a regulatory body monitoring the public's

reaction to advertising. The complaints said that "based on their own experiences" the benefits of rail travel had been "exaggerated".

#### B&C sells shares

British & Commonwealth's 40 per cent stake in London Forfaiting, the trade finance group, was sold in the market yesterday for £28m or 70p a share in the biggest disposal to date by the collapsed financial services group's

The sale lifts to some £38m the sum raised so far from B&C assets. Administrators were called in at four B&C companies in early June.

#### Scargill under pressure .

MR Arthur Scargill, president of the National Union of Mineworkers, was asked by Mr Norman Willis, general secretary of the Trades Union Congress, to explain if he had misled Mr Willis in 1984 by telling him that the NUM had

not sought or received funds from Libya. In October 1984, Mr Willis said he had been given "a categorical assurance" by Mr Scargill that no funds were being sought or received from Libya. Mr Roger Windsor, the former NUM chief executive, had just visited Libva.

Mr Scargill said the 1984 statement was issued by Mr
Willis: it was not jointly agreed
and "it was certainly not
issued by ma."

### Bankers study Ecu proposals

British proposals for an evolutionary approach to European monetary union using a "hard-ecu" were discussed by Kuropean central bankers and found "to be consistent with the final objective of a European monetary union based on a single currency and common decision making", according to Mr Karl Otto Pohl, president of the German Bundesbank.

The UK proposals will remain on the table until the antumn as the RC central bankers decided to refer them to their Committee of Alternate Governors for further examination.

#### Public transport | Canadian mill outlook 'bleak'

Users of London's public transport had a "difficult and depressing year" in the period ending March 1990 and the outlook is for a bleaker year still, according to the capital's independent statutory transport watchdog. The London Regional

Passengers Committee
highlights overcrowding on
London Underground and an
"appalling" service on British Rail's Liverpool Street to Cambridge line.

#### **BZW** dismiss fund manager Barclays de Zoete Wedd Investment Management dismissed a senior fund

rules. An official confirmed that Mr Roland Cross, a specialist UK equities manager, had been dismissed following an internal investigation. The official stressed that no evidence had been found that client portfolies had been

mis-used or damaged.

manager for breaching its

personal account dealing

### near Glasgow

Abitibi-Price, the Canadian forest products company, is expected to announce the go ahead of a project to build a large newsprint mill at The project is to build a mill with the capacity to produce . 205,000 tonnes of newsprint. a year, directly employing more than 200 people. The figure of £180m was last year quoted as the cost of the scheme, which would take two

#### Tourist boom in Scotland

years to complete.

Tourism now supports 180,000 full-time jobs and generates 21.8 billion a year for the Scottish economy with the Japanese prominent among new enthusiasts, according to the annual report of the Scottish Tourist Board. Overseas visitors spent £420 million, a rise of 10%, with Americans, Canadia Americans, Canadians, Germans and French tourists being joined increasingly by

visitors from Japan, Italy and

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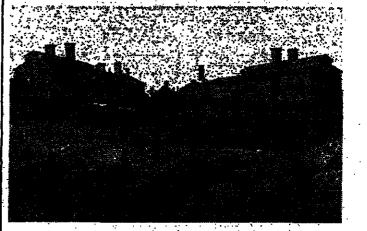
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THE MARKET

#### **Inquiry into Dartmoor riot begins**



Security officers at Dartmoor prison (above) had 27 reports of an impending disturbance in the days before a riot broke out there, the Woolf inquiry was tald. Speaking in Taunton, Somerset on the second day of the inquiry, Mr Mawson, chairman of Dartmoor's Prison Officers' Association, said that prison staff were informed and police wat on character, but no correct confirmation. moor's Prison Officers' Association, said that prison staff were informed and police put on standby, but no extra staff were brought in over the weekend of April 7-8 when the troublegan. Lord Justice Woolf and his team of assessors are investigating the April riots at Strangeways, Manchester, and other prisons. Damage totalling more than £2.5m was caused to those prisons in outbreaks of violence that varied from a few hours at Cardiff to a weekend at Dartmoor.

### Americans prospect for UK gold

### Raymond Snoddy looks at the rush for cable television franchises

r Tony DiStefano, worldwide president for cable television of Pacific Telesis, the \$10bn-a-year San Francisco-based tele-

phone company, makes it sound like a gold rush. "This is where the action is," he says from his Piccadilly

office in central London.

The action he is talking about is the remarkable rush for cable television franchises in the UK, a process that reaches its finale today when the Cable Authority awards its final three franchises, covering the areas of Newport, in Wales, and the Wirral and Macclesfield, in the north-west.

As with most of the recent cable franchises the contenders include large Northern American telephone companies and large North American cable

television operators.

American investors make up a majority of all applicants for the last three franchises. The end of the Cable Author-

ity franchising means that two thirds of the country - 14.6m homes - will be covered by 135 separate franchises involving an investment, if all the networks are built, of more than

£4bn (\$7.16bn). If cable does take off significantly in the UK it will largely be an American achievement. North American companies account for an estimated 90 per

cent of the industry. "There has been very little British investment," says Mr Jon Davey, director general of the Cable Authority, which will be rolled up into the new Independent Television Comon by the end of this year.

Mr Davey is convinced, how-ever, that cable's time has come and a lot of serious money will be spent on building networks. Mr DiStefano's company,

Pactal, is involved in 13 fran-chises covering 1.6m homes, including more than 600,000 in a linked stretch in the east London area.

Pactel, whose main partner is Jones Intercable of the US, expects to invest around £250m (\$447.50m) over the next four or five years. Mr DiStefano says British cable "is one of the most attractive investment opportunities anywhere in the

His optimism is matched by other US phone companies such as US West, probably the largest single entity in the business, Southwestern Bell, and Nynex, the telephone com-

pany for New York and New England. Apart from providing cable television programmes the American phone companies are looking at cable as a way of offering local telephone services in competition with Brit-ish Telecom, which has been gradually withdrawing from the cable industry.

They also hope, one day, to put their British experience to good use in the US where, at the moment, they cannot own cable television networks.

Apart from telephone compa nies the main players include United Artists, with interests in seven franchises covering 1.4m homes and a significan programme provider, and Maclean Hunter of Canada. To an outsider the extent and depth of the North Ameri-

can interest seems extraordinary given the modest achievements of the cable television industry so far.
At one stage last year, only nine of the modern multi-channel franchises were operating. That number has, however, grown to 22 and the Cable Authority expects the latest.

Nottingham in the Midlands, to switch on this month. The encouraging signs are starting to pile up. Mr Jim Dovey, chief executive of United Artists International has signed up 24,424 subscribers in its London South sys-

Mr DiStefano says rates of between 25 and 30 per cent are being seen in new franchises such as Bolton, in Lancashire and Norwich, in East Anglia.

The most important reason for the growing optimism is paradoxically satellite television which looks at first glance to be a competitor. The arrival of Mr Rupert

Murdoch's Sky Television and British Satellite Broadcasting has greatly increased the attractiveness of cable programming, particularly the Sky and BSB movie channels. In addition cable networks can offer both rival satellite systems without the need for incompatible dishes and Squar-

ials stuck on roofs. Mr DiStefano is, however, under no illusions. He expects to wait two to three years before breakeven and 8-10 years to pay back the invest-

" We are in the business of digging holes and burying money in them." he says.

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THE STRENGTH OF STERLING

Fear and greed maintain uneasy balance Pöhl says 'hard Ecu' plan is

ESTS LO COMPLETE

STERLING'S appreciation represents an uneasy balance, market analysts believe, between fear and greed, two of the most powerful and destabilising forces in financial mar-kets. It is still not clear which

Greed has helped to keep the currency moving up. investors have been buying and selling sterling to make a quick profit as its value rises, confident that it is a "one-way bet," according to Mr Jim O Neill, a currency analyst at Swiss Bank Corporation. A sell-off started at DM2.95

last week. But sterling contin-ued to rise, as so-called "white sock" traders - dealing on a more speculative basis - have come into the market to take come mto the market to take advantage of sterling volatility in short-term deals. This is driving sterling higher as long as there are more net holders of sterling than profit-takers.

Traders are reporting that investors have been limiting their activity almost exclusively to the high-yielding currencies, chiefly sterling, while

rencies, chiefly sterling, while other currencies - the D-Mark, yen and dollar – have been dull and unprofitable. But fear is also preventing currency dealers from calling a halt to the pound's precipitate climb, in the absence of a clear

signal from the authoritie Traders need a healthy degree of currency volatility to make money. But the absence of any monetary intervention by the authorities is causing concern to currency strate-gists, who abhor advising traders in an apparent policy vac-

The markets are therefore waiting for a signal from the authorities that sterling has risen far enough - a signal that could scuttle the pound. "I don't even think this is a deliberate no-policy situation."

against the D-Mark (DM per £)



Staff at work in a London foreign exchange dealing room says Mr O'Neill. "Sterling is being manipulated for political gain. The whole thing is fright-ening for the people in the UK."

Mr Peter Spencer, UK economist at Shearson Lehman Hut-

against the Dollar (\$ per £)

rate mechanism of the European Monetary System.

There is little understanding in the markets, however, about what is the optimum level for sterling. "The current dynamics will push sterling higher until it reaches a level the Treasury wants, such as DM3. Then the market will push it to DM3.05," Mr Spencer says.

Mr Robin Aspinall of Hoare Govett says that on the basis of technical analysis, assuming that sterling breaches current levels, the next target is

The markets are not expecting the authorities to allow money rates to soften, sell sterling, or talk the pound down. The higher the pound, the more room for manoeuvre the Treasury has to enter the ERM d settle sterling in its chosen

Concerns about the pound's strength come partly from its economic effects on UK competitiveness, and partly from fears about where the money has been going. It has been notable that even though the pound has been soaring, funds have not been pouring into glits or equities to the same

The natural supposition is that it is going into sbort-term sterling instruments. The money markets have seen the creation of pools of liquidity, pushing down short-term inter-est rates and requiring firm action from the Bank of England to keep rates propped up. This "hot money" can come and go quickly: "They're enjoying the party, but they're dancing near the door," as currency traders say.

Buying has been from many different sources, but traders point to large purchases from the Middle East and Asia. There has also been an

unwinding of sterling covering

positions by institutions no longer concerned that they may be burned by a sliding pound, and now afraid they will be caught out as the cur-rency tests new highs.

"Nobody's taking out new cover," says Mr Aspinall. He estimates that the unwinding of existing positions is only half-finished.

In the process of prema-turely celebrating ERM entry, sterling has seemingly exor-cised the ghost of Mr Nigel Lawson. It has burst through the levels last seen when the former Chancellor resigned

Market traders now seem convinced that entry to the ERM - the issue which precipitated Mr Lawson's acrimonious exit from 11 Downing Street - has been resolved.

But there is another ghost which must be exorcised before sterling trade can settle down: the spectre of Sir Alan Walters, Mrs Thatcher's former policy adviser, who clashed repeat-edly with Mr Lawson and who resigned at the same

Sir Alan argues that ERM entry, far from providing the stability which its advocates claim, would be the source of large swings in the pound and

Mr Aspinall believes that sterling's volatility, and the effect this has had on money markets, may be a harhinger of things to come. Like many economists in the City, he is not convinced that ERM entry is the panacea for the UK economy that has been claimed.

Scepticism does not have the right degree of visceral excitement to move markets; but if the markets' fear of the Gov-ernment's lack of signals about greed, sterling's appreciation could turn into a rout.

By Anthony Robinson in Basie BRITISH proposals for an tral bank governors details of evolutionary approach to Euro-pean Monetary Union using a 'hard Ecu' are "consistent with the final objective of a Eurothe UK plan, which was revealed last month by the

consistent with EMU aims

Speaking to reporters after the meeting Mr Leigh-Pember-ton, said the the discussion pean Monetary Union based on a single currency and common decision-making," said Mr Karl Otto Pöhl, president of the Ger-man Bundesbank yesterday. was "very satisfactory" while the decision to refer the proposals to the alternate governors for further discussion was The British proposals were discussed at a meeting of Euro-pean central bankers yesterday expected and a very typical reaction of our committee to a new proposal.

and they will remain on the table until the autumn after The central bank governors the bankers decided to refer are not scheduled to meet them to their committee of again at the Bank of Interna-tional Settlements until Sepalternate governors for further

Yesterday's preliminary dis-ussion was led by Mr Robin But the timetable for further consideration of the UK plan by the committee of governors depends on the timing of the alternate governors report, the Leigh-Pemberton, Governor of the Bank of England.
For the first time he spelled out for all the European cen-

"I see the proposals as a constructive and helpful way of moving beyond Stage One [of the Delors plan]," Mr Leigh-Pemberton said in a statement, Chancellor Mr John Major. adding: "We'll have it ready in

time for the inter-governmen-tal conference in December." Today he will explain the UK proposals in a speech to the European Parliament in Strasbourg where he will also meet European businessmen to emphasise the practical "bot-tom-up" nature of the UK proposals which British officials describe as "an evolutionary transitional route to monetary

When asked about the timing of UK entry into the exchange rate mechanism, Mr Leigh-Pemberton refused to Observer, Page 20

### Pound quiet in foreign dealing

DEALINGS in sterling on the main exchanges overseas qui-etened yesterday. Frankfurt dealers said that the market had sobered up after Monday's excitement, following the remarks in Houston by the Chancellor, Mr John Major, that the rise in sterling was sustainable.

examination.

Turnover was modest and dealers said they were waiting for further news from the world economic summit. A trader at one bank cast

doubt on the theory that speculative flows were largely at the root of Monday's advance, arguing that interest had stemmed from corporate cover-ing of outstanding positions.

believe that, in spite of current EMS speculation, sterling's appreciation will be firmly capped by the underlying weak fundamentals for the British economy, which do not warrant the current exchange rate. There was relatively little \$/D-Mark business, and attention concentrated on the D-Mark cross rate.

During the morning, the pound was quoted at DM2.995, but fell in a minor technical correction back to DM2.985, during the course of the afternoon.

In New York, traders interpreted remarks by Mr Major that the recent rise of the

official endorsement of a strong pound and were encour-

aged to buy sterling.
According to Mr James Mer-rill, a senior international economist at McCarthy, Crisanti Maffei in New York, the pound is unlikely to give up its recent gains in the near term, and may head above the DM3

The UK currency held on to its gains yesterday morning in New York, where it was quoted at \$1.8180, DM2.9484 and Y270.86.

Volume, however, was not particularly heavy because of the summer holiday season.

### Industry tightens its belts in face of threat from imports

By Andrew Marshall, John Griffiths and Clay Harris

A STRONGER pound should As Mr Kevin James, financial lead to a deterioration in the controller of Lonrho-owned UK's current account balance, according to economic theory. But the effect may be more complicated than simple mod-

A rising pound makes imports cheaper and exports more expensive. But the effect of the appreciation on visible trade depends on how individual companies and sectors behave; on whether they adjust profit margins, or take the ben-efits and losses of a rising pound on their volumes. A further factor is the extent

to which exchange rate move-ments are offset by currency hedging, or made immaterial by arrangements such as fixed exchange rate contracts.

The UK motor industry is

one of the biggest single con-tributors to the UK's balance of trade deficit. The industry's deficit rose by 7.2 per cent last year to reach a record £6.550n. But the industry as a whole, hit by sharply falling domestic sales after five years of almost uninterrupted growth, yesterday appeared more interested in the prospects of a stronger pound leading to lower interest rates than in the direct effect on export-import pricing.

Manufacturers and dealers blame the interest rates squeeze for a fall in sales which has been accelerating since late last year, and which saw June's sales some 18 per cent below year-ago levels. Even importers are more interested in seeing the market downtrend reversed through lower interest rates, than any

gains they can stand to make from more advantageous exchange rates. In any case, the structure of some importers' relationships with their vehicle makers means that exchange rate shifts are all but neutralised.

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controller of Lonrho-owned Volkswagen/Audi points out, the German car maker bills the UK company in sterling, and compensates for currency fluc-tuations within its own foreign exchange operations in Wolfs

burg.
"So there is very little effect
on us", says Mr James.
For two of the "hig four" UK
manufacturers, Ford and Vauxhall, the pound's latest strengthening is likely to improve profitability because both are net importers.

Ford exports many engines and other components to the Continent, but is a big importer of cars. Vauxhall exports few cars or compo-nents and imports most key components for its Luton and Ellesmere Port production

The effect on Peugeot is less beneficial, because it is now exports nearly two-thirds of its Ryton-produced Peugeot 405 models - but these are also assembled primarily from

imported components.
Rover Group, with no manufacturing bases outside the UK, is hardest hit by the pound's appreciation as it struggles to

increase export sales.

However, it is primarily dependent on the UK for its sales and it, too, is preoccupied most with seeing interest rates

Senior economists at the Society of Motor Manufactur-ers and Traders yesterday pointed out that the effect of the pound's rise for the components sector is also much less worse than it would have been a decade ago, because the main companies, like GKN, T & N and Lucas, have also concentrated heavily in the past decade on internationalising their operations. Even so, nearly half of T & N's produc-

ALG AEROLEASING

Geneva: (022)798 45 10 Zürich :(01) 8143700 tion for example, is still based in the UK, around half the out-put of which is exported. So sterling's latest rise rise will mean a further round of what

ton, is similarly convinced that

the pound is being "talked up," both to tighten monetary pol-

icy at home without raising

interest rates further, and to get it to the optimum level for insertion into the exchange

against the Yen (4 per £)

chairman Mr Colin Hope describes as "belt-tightening." After motor vehicles, food is the second largest contributor to the current account deficit. The £5bn trade gap in the sector accounted for 22 per cent of the total deficit in 1989.

And a stronger pound should have the immediate effect of increasing imports of price-sensitive meat and fresh produce, according to Mr Paul Judge, chairman of Food from Britain, an export-promotion body.

If sterling remains high, supermarket chains would move to buy more bacon, for example, from Denmark rather than domestic producers, he

However, Prof David Stout, head of economics at Unilever, the Anglo-Dutch food and consumer products group, believes the most serious effect of a lengthy over-valuation of ster-ling would be not on the short-term trade balance.

"It is damaging to added-value, and the future of the food industry is in adding value," he said. Not only will British exporters find it harder to sell higher value products abroad, but a high pound will encourage sourcing of such items, such as ice cream and frozen foods, from other coun-

While industry and business examine the pros and cons of exchange rate appreciation according to their specific interests as exporters or importers, Britons preparing for holidays abroad can look on sterling's strength with some relief; their pounds will buy considerably more than they expected at their holiday destinations.

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# WHAT DOES SOUTH AFRICA'S BIGGEST BUSINESS SAYIN SOUTH AFRICA'S BIGGEST YEAR?

Points from the Annual Statement by the Chairman of Anglo American Corporation, Mr. Julian Ogikvie Thompson:

- Anglo American Corporation is proud to report a 20 per cent increase in earnings, despite the fall in the gold price which affected a major segment of its business. Record earnings reflect the depth, strength and diversity of the Group.
- The events of the last nine months have changed the face and future of South Africa as irreversibly as anything that has happened in Eastern Europe, and have opened up exciting prospects for a new and democratic
- For a genuine democracy to develop, however, the world must accept that a growing economy, freed from sanctions, is as necessary to the success of

constitutional negotiations as it is to the political stability of the future South Africa.

■ Investment in human capital must be a major priority of the new South Africa. Savings on its defence budget could be committed to a voluntary "development force" providing training, work and skills for the "lost generation" of black youth which dropped out of school during the years of political upheaval, Anglo American and its associates are currently funding 1,900 bursaries in higher education, 2,700 apprenniceships and, last year, spent more than R200 million on in-house skills training. Our Chairman's Fund spends R37 million per year on non-

racial education and plans to spend

- A new South Africa must address the
- grievances and aspirations of its black citizens. But nowhere have poverty and inequality been alleviated without economic growth. Extensive state intervention and centralised planning have failed the world over and are no more likely to succeed in the new South Africa.
  - Even more than in the past, the South Africa of the future will need large companies with the financial, technical and managerial resources to undertake large and important projects that will be the real engine of growth for all Southern Africa.

992 ANGLO AMERICAN CORPORATION OF SOUTH AFRICA

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### FT LAW REPORTS

### Futures brokers cannot force disclosure

REGINA V ASSOCIATION OF FUTURES BROKERS & DEALERS LTD, EX PARTE

MORDENS LTD Queen's Bench Division (Crown Office List): Mr Justice McCullough. July 6 1990

A COMMISSIONER appointed to hear an appeal against the rejection of futures brokers as members of a self-regulating body acts reasonably in refusing to order discovery of information relating to existing members if he has no statitory or agreed power to make an enforceable order.

Mr Justice McCullough so held when refusing an interlocutory application by Mordens Ltd., futures brokers, for judicial review of refusals by a commissioner, Mr KC Goldie Morrison, to order discovery against the Association of Futures Brokers and Dealers Ltd (AFBD) on Mordens's appeal against AFBD's refusal to admit it to membership.

HIS LORDSHIP said Mordens traded as futures brokers. They desired membership of the AFBD as a consequence of the Financial Services Act 1986.

The Act prevented any person from lawfully carrying on investment business of any kind unless he was exempted (which Mordens were not), or was authorised to do so.

Authorisation might be granted by the Secretary of State, or by becoming a member of a recognised self-regulating organisation (SRO).

An SRO was a body which regulated the carrying on of investment business.

AFBD was incorporated in

AFBD was incorporated in 1984. It achieved recognition as an SRO for investment business of various types, including futures, by an order dated January 13 1968.

Mordens applied for admission as a member on January 28 1988. It had to satisfy AFEO that it was "a fit and proper person to carry on investment business . . . by virtue of . . . character, experience

and financial resources."

Its application was refused.
It appealed. A commissioner was appointed to hear the appeal with a legal assessor.

By rule 3 of the AFBD rules, "at the hearing of the appeal the commissioner may adopt such procedures as he considers appropriate . . ."

After written submissions from each side had been made and a hearing requested, the commissioner held a preliminary hearing concerned with matters of procedure.

One matter considered was a

request by Mordens that AFBD should disclose certain information and documents.

The information related to member firms whose business was comparable with Mor-

member firms whose business was comparable with Mordens's. They wanted it to rebut AFBD's assertions that their commission rates were too high and that their clients fared unacceptably badly in terms of profit and loss.

The purpose was to compare the extent to which their own clients and those of other firms made profits or losses after commission, to show that their clients fared no worse than those of firms which were already members of AFBD.

The commissioner refused Morden's application for disclosure. He said he did not regard it as reasonable that AFBD should be obliged to disclose the information.

He said "It is for AFBD to side corr

decide what evidence to adduce to support their case and for me to decide what weight to give to such evidence as is adduced."

Mordens, being dissatisfied with that decision, applied for leave to move for judicial review. The application was refused, and was refused again on renewal.

The hearing before the commissioner began on September 25 1989. While Mr Mann for Mordens was cross-examining AFBD about information relating to the performance of other member firms, a question arose as to confidentiality.

On day five, September 29, the commissioner ruled that the information fell within exception (n) in section 180 of the Act. That meant that section 179 would not have protected it from disclosure had it been obtained by one of the "persons" listed in section 179(3) in the discharge of his functions under the Act. AFBD was not such a person.

AFBD had a rule which dealt with confidentiality in terms similar to those in section 180. By rule 3.15 AFBD had the right, though not the obligation, to disclose the information which Mordens wanted.

The commissioner consid-

The commissioner considered the information was highly relevant to the appeal and that he would be assisted if it were given.

He said "I do not consider that I have the power to compel . . . AFBD to give the information, but if it is not given, its absence will be a matter which I shall have to take into account when decid-

ing the appeal."

After September 29 the hearing had to be adjourned. It was resumed on November 15. Meanwhile solicitors on each side corresponded. In a letter of October 18 Mordens's solicitors reformulated the descrip-

tion of material they wanted.

AFBD's solicitors replied that AFBD had decided disclosure would severely damage its

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relationship with members. It had resolved not to disclose the information as it was confidential.

Copies of the correspondence

Copies of the correspondence were sent to the commissioner. When the hearing resumed he repeated and clarified his ruling.

Mr Mann tried again. He drew a distinction between the general application made on September 29 and the application for an order of discovery of specific documents that he was now making.

The commissioner gave the

first of the two decisions which were the subject of the present application. He said be did not see any reason to depart from what he said on September 29. He indicated again that he regarded the evidence as highly relevant and that he would have to take its absence into account in considering the appeal.

On the same day Mr Mann applied for disclosure without identification of members. Then came the second of the commissioner's decisions now

under challenge.

He repeated that he would not give such a direction. He explained that the evidence given during the day had made the information Mordens wanted even more relevant, and that strengthened the point he had made before that he would have to take its absence into account. He said: "It does not change my decision not to require."

On November 16 the appeal was adjourned to enable Mordens to apply for leave to move for judicial review.

The commissioner had been charged with the duty of deciding an appeal against refusal of membership. That of itself gave him no power to make any enforceable order against either party to the appeal. Such powers as he had could be derived only from statute or agreement. No statute gave him power to make an enforceable order for discovery.

His powers were derived from AFBD's rules by which both Mordens and AFBD agreed to be bound by participating in the process which the rules prescribed. No rule gave him power to make an enforceable order for discovery.

able order for discovery.

Mr Mann submitted that the commissioner had power to make an unenforceable order and the only reasonable conclusion to which he could have come was to make one. He said

that such an order would not the have been devoid of effect – AFBD might have obeyed it. He said that had AFBD not obeyed, Mordens might have

obeyed, Mordens might have compelled obedience by breach of contract or judicial review proceedings.

None of those arguments was persuasive. Any proceedings would have foundered on the argument that to grant Mordens the relies sought would be to force AFRIO to do what the commissioner could

not force it to do. That would be to legislate by the back door or to subject AFBD to a liabil-

ity which it had never agreed to accept.

It was inconceivable that the court would grant leave to move for judicial review against AFRD in the circum-

Mr Mann's submission that obedience to an unenforceable order of discovery could have been indirectly enforced was rejected

It was artificial to ask and unnecessary to decide whether the commissioner had power to make an unemforceable order of discovery. If he had no such power his decisions were unchallengeable; if he did have the power, the relevant question was whether he was beyond the bounds of reasonableness in deciding not to make an unenforceable order.

The question admitted of only one answer. No.

It mattered not whether the

It mattered not whether the commissioner was saying that he could not make the unenforceable order, or that he would not. It could not be said that he was unreasonable in not making an order that he knew he could not enforce.

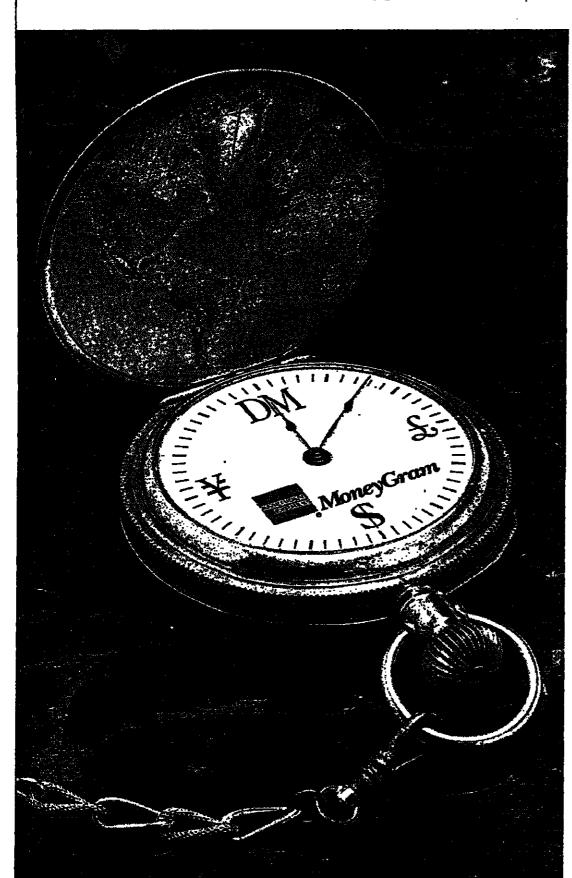
He fully understood what did matter, which was that he could not make an enforceable order. What needed to be said was what he did say, namely that if the material was not going to be produced, he would have to take its absence into account in deciding what weight to give to certain of AFBD's allegations against Mordens.

It was impossible to call his decision unreasonable. The application was dismissed.

For AFBD: Patrick Howell QC (Clifford Chance). For Mordens: Anthony Mann (Siephenson Harwood). For the commissioner: Nigel Pleming (Norton Rose).

Rachel Davies

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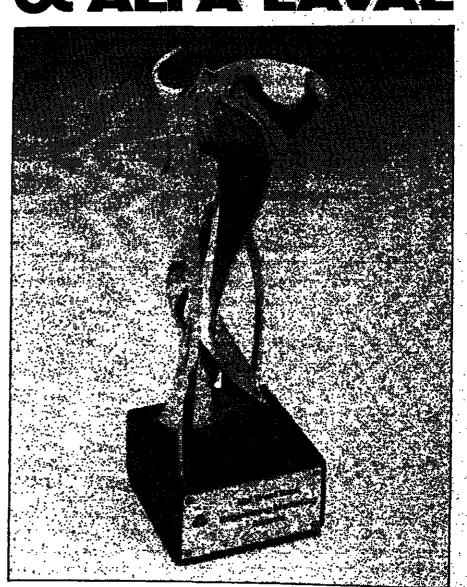
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FINANCIAL TIMES WEDNESDAY JULY 11 1990

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Rachel I

TING AWARD

### **TECHNOLOGY**

### Chemicals "ROLLS-ROYCE is intrinsically a handcrafted car," says Peter Ward, chief executive of Rolls-Royce Motor Cars. "It is the craftsman's skill and the company tough on plastics

THE RACE to develop a new type of biodegradable plastic has speeded up with the news that Montedison, the Italian chemicals company controlled by Raul Gardini's Ferruzzi agricultural group, has begun production of a new material, called Mater-Bi.

According to Montedison, the new substance has all the advantages of traditional plastics used in packaging and medicine while decomposing in the same way as certain

types of paper.
Many chemicals companies see the development of blode-gradable plastics as one of their best responses to the environmental challenges fac-ing the industry. Both Warn-er-Lambert, the US chemicals group, and ICI of the UK are working on new biodegradable estics of their own.

Although costing about L6,000 (22.80) per kilogram - around four and a half to five times the price of conventional polyethelene — the price for Mater-Bi should halve once polyme production begins volume production begins, according to Amilcare Collina,

Ferruzzi's research chief.
Current output capacity for
Mater-Ri is 5,000 tonnes a
year, with a scheduled rise to
12,000 tonnes by the first quarter of next year, according to Collina. Depending on demand, the company fore-casts a further increase to 100,000 tonnes a year by the mid-1990s, he said.

Mater-Bi works by combin-

ing large amounts of starch, of which Ferrozzi is one of the world's leading producers, with conventional chemical polymers. It will degrade by about 50 per cent within two months, depending on where it is dumped, the company says. At the same time, the mate-rial can withstand the high temperatures and pressures required in the production processes used for applied plastics today. In the past, plastics with a high starch content have been of limited practical value because of their inability to withstand

handcrafted aspects of our cars that have made the Rolls-Royce name synonymous with

quality."

The challenge now, he says, is to maintain the crafismanship while introducing computerised design and manufacturing technology, so that Rolls-Royce can produce cars more quickly and predictably.

The company's sprawling The company's sprawling factory in Crewe, Cheshire, originally built in 1938 to make Merlin aero engines, is still

strikingly unautomated. In many areas of straightforward metal-bashing — as opposed to craft skills such as making radiator grills, matching wal-nut veneers and stitching hide interiors – both machine tools and working practices seem unchanged since the factory's conversion to car manufacturing immediately after the war. The first signs of Rolls-Royce's £200m 10-year

investment and modernisation programme are, however, beginning to appear on the shop floor. Most obvious is a £10m computer-controlled paint shop, completed late last year. The factors also has a second of the shop year. The factory also has one deburring robot, made by ABB of Sweden, removing excess metal from the inside of engine blocks. And its first Flexible Manufacturing System (FMS), based on two Hüller Hiller machining centres from West Germany, is starting to produce various components including rear axle cases and

covers.

Behind the scenes, Rolls-Royce is making substan-tial investments in computers for its design, engineering and manufacturing operations.
There are three main systems: A computer-aided design (CAD) system from Intergraph, the large US-based computer graphics company. Engineers are using three-dimensional modeling programs to design two new ranges of Rolls and Bentley cars, due for launch in the mid 1990s, and to update the current models. Data from the Intergraph system will be used to program computer numerically controlled (CNC) tools on the shop floor.

 A computer-aided process planning (CAPP) system from SD-Scicon, the UK software company, running on DEC Vax computers. Supercapes, as it is called, is a link between design and production. It tells engineers exactly how to make any Haig Simonian that Rolls-Royce produces

Clive Cookson describes how computerised design and manufacturing have changed Rolls-Royce cars

# On the road to a smoother ride



today's cars and 13,000 are spare parts for previous models). The system holds full details of production routings, machines to be used, inspection steps and so on for every part, and it can simulate the effect of new machine tools or manufacturing methods before purchasing decisions are made. A manufacturing resource planning (MRPII) system from Computer Associates, the US software company. This uses a powerful IBM-compatible Comparez mainframe to match the whole factory's manufacturing requirements against customers' orders for new cars and spares. MRPII plans the overall production schedule so that materials flow as efficiently as possible through the factory, reducing levels of inventory and work in progress to the minimum while avoiding production bottlenecks.

The terminology of industrial computing can be very confusing, says Phil Cheetham,

(12,000 are used to build tant at SD-Scicon and chairman of the Computers in Manufacturing Committee of the Institution of Civil Engineers. "A simple way of thinking of the three systems is that CAD tells you what to make, CAPP tells you how and MRPII tells you when to make it."

Rolls-Royce has installed the three systems separately over the past five years but plans eventually to link them together into an integrated ign and manufacturing system. The computer link between MRPII and Supercapes has just gone live; Supercapes will be linked to the Intergraph CAD system in due course. The Crewe factory used to make Rolls parts in batches of 400, says John Cooke, who retires this summer as manager of computer-integrated manufacturing. The new systems have enabled the comcany to cut the typical batch size to a week's car production (about 70) "and we'd like even-

tually to produce no more than

process - which may be just three or four."

Engineers at Rolls-Royce started using computers about 10 years ago, to carry out "finite element analysis" on their designs. This is a computational technique for deter-mining the strength of mechanical structures, how they respond to stress and how they vibrate under various con-

The company originally used an outside bureau to carry out its finite element analysis on DEC Vax computers. "We couldn't believe some of the first results because they were so different from what we had expected. We spent a long time poring over them - and the computer was right and our intuition wrong," recalls Bob Upcott-Gill, who was responsible for the finite element analysis project and is taking over from Cooke as manager of computer-integrated manufac-

That experience convinced Rolls-Royce to buy its own sys-

one individual or imposed on

"We need flexibility," says

Maddock. "We're trying to make people realise what their contribution is. By making it

small, by making it under-standable, it makes change easier. We involve the shop floor. They have contributed

their own ideas to this."

The changes, which have gone about 75 per cent of the way to completion of the factory redesign, have already had an impact. Harrisson says that output has risen by 30 per cent while floor space has contracted by 35 per cent. He

tracted by 35 per cent. He hopes for further improvement

when a new factory is built and the manufacturing process is fully realised.

is fully realised.

But more than just the redesign of manufacture and assembly is happening at Davy Morris. Its information system is being rebuilt; a powerful computer system and network has been introduced. Data con-

nas been introduced. Data con-cerning purchasing, raw mate-rials stocks, work in progress, capacity sales and delivery are all being brought together in a

way that will enable the hoist division to know its position

relative to any of those vari-

decided to expand the system in phases. Today there are 12 workstations and the plan is to

workstations and the plan is to have 22 by 1932.

"Manual drafting is still cheaper than CAD, job for job," says Mike Dunn, Rolls-Royce engineering director. "But CAD gives you an accuracy that you wouldn't dream of achieving on even a huge lay-out board."

Cooke says that CAD and its associated structural analysis may slightly increase the time and money spent in the early stages of designing a new car but it very much reduces spending on the (more expensive) later stages of development. "We can now be more confident that we've sot things confident that we've got things right — for instance on vibration, noise and crash res before we commit to metal.

"If it costs the company \$13m a year to run the engineering department and we can bring a product to the marketplace in four years instead of five we have effective." instead of five, we have effec-tively won £13m worth of engineers' time towards our next

Traditionally the final stages of developing a new Rolls have been a "nightmare" of incompatible prototype cars, Cooke says. "At the end we were often designing features twice, once to fit the development prototype (which we couldn't afford to throw away) and once for the production line."

Rolls-Royce engineers believe CAD will ensure that the run-up to the new Rolls and Bentley launches in mid 1990s is far smoother, with lit-tie need to test and adapt the

computer designs on a series of hand-made prototypes.

The company is already exchanging 3D drawings with component suppliers using dif-ferent CAD systems such as IBM and Computervision. "In the past when we received new parts from a supplier we went through a period of tool adjust-ment — 12 weeks was typical before the parts fitted properly. Now suppliers can program their CNC machines to cut surfaces that meet our

It is debatable whether a Rolls is "intrinsically a hand-crafted car". The engineers say their customers do not care whether they cut metal by hand or computer-controlled machine, so long as the quality remains high. But the interior trim and radiator grill will always be finished by hand.

requirements exactly.

## tem for both finite element analysis and CAD. The company installed its first three Intergraph workstations in 1985 and the following year it decided to average the second the computer times

By Alan Cane

FEARS that the UK computer industry faces a lean time as customers revise downwards plans for investment in information technology are being

confirmed.
Computing budgets have been expanding in recent years as companies have invested in the hope of securing competi-tive advantage from information technology. Now a clutch of surveys shows that companies are not only cutting back the rate of growth in their computing budgets but that a significant number intend to spend less in real terms. The surveys show that:

 Some 40 per cent of a sam-ple of 50 leading UK companies are planning to reduce their IT are planning to reduce their IT spend, according to the PA consulting group\*, while only 16 per cent are projecting an increase. A mere 12 per cent of the companies canvassed are initiating big IT projects for 1991. "The slowdown in the growth of IT budgets over the past two years is accentuated t two years is accentuated by the current economic climate. We anticipate a signifi-

mane. We anicapate a significant decrease in IT investment for 1990-91," reports PA.

The quarterly Price Water-house/Computing survey, which analyses the opinions of more than 500 data processing managers, shows that only about 50 per cent of companies of all sizes expect to spend more on computer hardware and software in the coming 12 months. It identifies some bright areas: "The public utili-ties are showing strong spending expectations this quarter. The education and research sector is also rallying after months of despondency."

• Most UK companies are still using IT to cut costs rather

than underpin their business strategy, according to a study by management consultants Ernst & Young. Only 39 per cent of a sample of more than 70 companies indicated that they were fully aware of the benefits of IT.

The PA study was designed to examine attitudes to investment in IT against the background of the continuing slowlown in the UK economy Keith Vickery, who prepared the report, says he detected a widespread lack of confidence difficult, however, to under-stand what is feeding this prej-udice since at least a third of the respondents admitted that they did not measure the financial return from their investments in computer systems.

Most agreed that IT was

important to their business but were not prepared to increase IT investment in the current economic climate. Securing competitive advantage through IT or preparing for longer term opportunities such as the sinle market after 1992 were considerations that played second fiddle to the more immediate worry of high interest rates.

The survey threw up interesting differences between manufacturing companies and financial services companies. Manufacturing companies had by and large responded to the economic climate by realigning and rationalising their businesses and were confident

about future prospects.
Financial services companies, on the other hand, had not yet responded to the woraening economic climate and were pessimistic about their

performance prospects.
The Ernst & Young study was designed to test the extent to which companies were relating their business strategy to their human recovered and to their human resources and to their information systems. Companies, which showed strong linkages between the three areas — and by implica-tion were in good shape would score between 0.3 and 1.0 on Ernst & Young's scale of effectiveness. Only one in five UK companies came into that

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The study-led on from an analysis carried out by the Sloan School of Management at the Massachusetts Institute of Technology and sponsored by Ernst & Young, among other companies.
The overwhelming conclu-

sion from the UK research is that UK companies are tack-ling the challenges of managing in the 1990s with tools and attitudes of mind more suited to the 1970s.

\*The Impact of the Current Eco-nomic Climate on IT. Available gratis from PA Consulting Group, 33 Greycoat Street, Lon-don SW1P 2QF.

### **MANAGEMENT**

spoken man who, at 45, resembles more a country vicar than either an academic or an industrialist. Yet he is both of

Burns has been a director of Davy Morris, a Loughborough-based manufacturer of indus-trial cranes, for nearly two years. It was a job he acquired along with a professorial chair in manufacturing systems at

Loughborough University.
The impact he has made at Davy Morris, a subsidiary of the Davy Corporation, belies his self-effacing image and highlights an unusual industry/academe partnership in Britain.

The appointment of Burns was the result of a meeting of two minds: those of Peter Harrisson, the energetic chief executive of the mechanical handling division of Davy, and the then vice-chancellor of Lough-borough University, the late John Phillips. The idea behind the appointment was endorsed and followed through by the latter's successor, D.E.N

Burns's position is claimed by both Davy and Loughbor-ough to be unique. He works half his time for the university - where he teaches a full load, and conducts and supervises research - and the other half for Davy Morris where he says his role is that of a catalyst, an agent of change.
Davy Morris's products com-

pete in three broad markets hoists, a mass market for rela-tively small and mobile pieces of lifting equipment; industrial cranes, large fixed equipment for factories; and speciality cranes, such as the huge pieces of machinery used at ports for the handling of containers.

The company successfully competes mainly with Japanese manufacturers, especially in the latter two markets, but throughout the 1980s it never managed to realise the poten-tial of the hoist division. It was addressing the problems of the hoist division that Harrisson had in mind when he joined Loughborough to half-fund a professorial chair.

The problems managers faced at the hoist division were ones with which many managers in British manufacturing are confronted. Davy Morris's solutions are not original but the interaction between Burns and its management has produced a result that contains lessons for manufacturers throughout the UK.

Manufacturing assembly

## Davy Morris hoists a system out of chaos

Simon Holberton on the UK crane maker's academic input



(i. to r) Mike Maddock, Peter Harrisson and Nell Burns, who sees himself as a catalyst

situation at Davy at the time Burns arrived midway through

product but we could not make it economically. We couldn't get the components [of the hoist] to the line in the right quantity or at the right time. It was stronger than the product was stronger to be a product. quantity or at the right time. It was stop go, stop go. Production time was excessive and we had poor deliveries. We didn't understand how complex a process it was. We didn't know how to organise people. We had to change."

Burns: "Davy Morris were a typical east Midlands company. They had good design and

They had good design and engineering but the skill was in the employees' heads. Management was reactive. There was a lot of stock and work in progress in the factory. They had no accurate information. The data had decomposed. In short, there was no system underpinning what they did.

They didn't know in which direction to move."

The two tasks were, there-

manufacture and the company's information base. In the old days the manufac-ture of hoists at Davy Morris was chaotic, to use the word most commonly heard at the company's plant in Loughborough. The production line resembled a snakes and ladders board, with components moving irrationally across the

factory floor.
On top of this, the shop floor was organised along product lines, so that workers made or assembled shafts, gears, drums, etc for that one prod-

To this "system" were added some sophisticated machine tools, introduced on the basis that state of the art technology would help solve the problem. It did not. "They produced highly automated and sophisticated chaos, where before there had been unautomated and unsophisticated chaos,"

According to Mike Maddock. This is how first Harrisson The two tasks were, there-director and general manager and then Burns described the fore, to improve the method of the holst division, who also

arrived at Davy Morris about the same time as Burns, for 85 per cent of the time any given component spent in the factory it was idle. "Only 15 per cent of the time were they being worked on," he says, adding: "It ought to be reversible." For Burns and Maddock the solution lay in simplifying the

manufacturing process and getting people to work in teams. This meant rethinking the process and getting some order into it. Now the process has been broken down and the work designed to be done in cells, or by teams of workers, so that, for example, all the gears used in all the hoists Davy Morris makes are manu-

factured by one cell. The factory floor has been redesigned to reflect sequentially the production process. Materials for manufacture or assembly are located adjacent to the work station so that the use of a component or subassembly or whatever is meant to trigger its replacement. The design of this system of

ables to past performance or budget, week by week.

"We know the things that have to be done but the diffi-cult thing was how to do them," says Burns. "We now have a sense of direction and know where we are going. We are getting the systems right. There is an element of faith here, in that if we do all we say we'll do then we will make some money." In his relatively short time at Davy Morris, Burns has had a big impact on the way man-agers think. He has questioned their long-held assumptions

> in his own words, acted as a catalyst for change.
> "Nell has brought a breadth
> of vision to the business that was not there before," says Harrisson. "Most managers fight fires. You've got to look at things radically and we didn't do enough of that." By the same token, few man-

about work organisation and

the use of technology. He has,

agers are honest enough to recognise that they get bogged down in firefighting and are confident enough to do some-

### The orchestrator of the the shop floor from above. Burns says the final design they have come up with is not perfect but it is one which was arrived at after discussion with, and input from, the men on the line who have to opercorporate imagination

Simon Holberton reviews a book on the role of the chairman

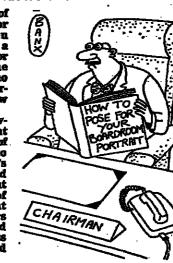
t first sight, the idea of a "how to" book for a "how to" book for company chairmen seemed almost as odd as a primer for an aspirant Pope or monarch. Somehow one expects men and women who rise to the lofty office of chairman of the board to know what to do. On second thoughts, how-

ever, the idea is not that strange at all. The extent of unpreparedness of many who sit on the boards of Britain's companies is astonishing and was underlined by a recent survey by the Institute of Directors which found that nine out of 10 directors thought they were unprepared for office. Into this darkness Sir Adrian Cadbury has shed his light.

The former chairman of Cadbury Schweppes, the drinks and food multinational, and a man who in his "retirement" is a member of the Court of the Bank of England and the chairman of ProNed, the lobby for non-executive directors, among other things, has set out to write a practical guide for prospective and incumbent chairmen which also aims to raise the level of debate about corporate governance in

Cadbury is right when he says that the literature in the says that the literature in the UK concerning corporate governance in general and the role of directors in particular is thin. The IOD, the sponsor of his study, has done most to educate directors about their role and responsibility, particularly by way of workshops for newly amounted directors. for newly-appointed directors and chairmen. There are books at the technical end of the market, replete with numbered sentences and paragraphs, but little that imparts the necessary information and raises issues in a readable

The directors of a company are the most important offi-cials of the company. It is in them that the Companies Act invests all power and responsibility for the conduct of the company. The position of chairman, however, has little legal standing; as Cadbury points out, the chairman is an administrative convenience who has risen to the position of primus inter pares on the



The standard articles of association provide for the election of a chairman. But if he or she is not at a meeting of the board within five minutes of the time of the meeting then another director takes the chair and that person, theoretically, can be any of the direc-tors. Yet, despite this, the chairman of the board comchairman of the board commands a position with the company and the community at large which transcends his lack of defined legal stains.

In Cadbury's view the chairman sits at the head of a board which has the responsibility for defining the company's purpose, agreeing its strategies and plans for achieving that purpose, establishing the company's policies, and appointing its chief executive and reviewing his performance. In this sense the role of the chairman, and by extension the board, is one of broad direction, not one of manage. direction, not one of manage-

The chairman's responsibility is to make sure that the structure of the board is right — Cadbury endorses the role of outside directors and is against inviting friends to par-ticipate on a board — and that its affairs are conducted openly and on the principle of equality.

His arguments in favour of outside directors are persua-sive. The board has to stand back from the day-to-day man-agement of the business; it has to assess the progress of man-

ted tasks; it has to appraise the performance of the chief executive; and "frank advice of this kind can best be pro-vided by directors who are not beholden to the chief executive for their job."

From this it can be inferred that Cadbury assumes that the chief executive and chairman

are not one and the same per-son. His discussion of whether the two roles should be combined is timely; in these increasingly difficult times of company failure it has not company failure it has not escaped the eye of interested observers that in many cases of failure the roles of chairman and chief executive have been combined.

In directing the affairs of a company it is important that the interests of second company it is important that

the interests of management do not superseds those of the shareholders. By combining the two roles a company rms the risk of blurring the dis-tinction between direction and management, ownership and employment. The separation of the two roles builds into the company a necessary check and balance; it avoids the problems of concentration of

Cadbury allows himself the right to define the qualities most likely to be found in good chairmanship. They are brevity ("the test is straightforward: how much of the board's discussion time is taken up by the chairman?"), the ability to pull together the threads of a complex issue, openness and balance. Finally he must possess what Ralph Vaughan Williams called "that corporate imagination which distinguishes the orchestra from a fortuitous collection of players.»

This book makes a very useful contribution to current debate over the role and responsibility of charmen and directors. It is marred by being irritatingly ex caffiedra and at times a little self-con-sciously wise. Cadbury is also given to some rather old judg-ments, such as that the British ments, such as that the British are naturally good chairmen. Pity that has not been translated into more British companies being world class.

The Company Chairman, Director Books. £25. Published

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The notice service of the control of Performance prospers Was designed to test the to which companies and their laformation are their laformation are Companies which are STORY TREES between Trice State - and price COD Were in good she From were to good she would score between the contract & Youngton Clienty on the companies can be CHECTLY.

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TELEVISION

Times A no-score draw for the armchair viewer and explanations final was to watch the but with a long chat between the but with a long chat between the long with the long chat between the long with the long chat between the long with the long chat between the long. When Brad Pearce played Lendl, Maskell murmured after while som walker's was to watch the long chat between the long will be som walker's was to watch the long chat between the long ch ing, back-announcing an item in a Placido Domingo concert (no, not the World Cup extravaganza with Domingo, Carreras and Pavarotti in Rome, that was on FTV on the previous day; this concert was originally broadcast live from Amsterdam on the BSB satellite's "Now" channel last Wednesday, and was being repeated on Sunday as the cli-max to 8% hours of arts pro-grammes, a weekend feast that has been celebrated before in this column and which, this week, included the Concertge-bouw playing Mahier's Third under Haitink, and the Royal Danish Ballet dancing La Sylphide) Sarah Kennedy declared "And some zarazuela there presented with Brillo."

Stay a moment while we parse that. It was clear from her preceding conversation with a "co-host" whose identity I never learned, that Miss Ken-nedy believed there was a style of Spanish music known as "zar-a-zuela" (four syllables like Venezuela) so named, according to her colleague, because it used to be performed out in the open among thorn bushes. In fact the word is zarzuela, taken from the name of the palace near Madrid - La Zarzuela - where this style of operetta first appeared (1629) and it is a form of music very familiar to Dom-ingo because his parents per-formed it...as he is only too happy to tell anybody who

But "presented with Brillo"? Having spent three weeks lis-tening to the FTV soccer commentators telling us that their coverage of the World Cup was presented in association with National Power (a connection you would have thought NP might have wanted to conceal on some occasions) I thought perhaps the Amsterdam concert was being sponsored by the pan-scouring people. Maybe the other half would be presented with Vim. In the end I wondered whether the lady might have meant "brio," believing this to be a word with "L"s in it, which pretentious people with flowery for-eign accents left allent.

Of course it could have been a case of mis-hearing (in which case, what did she say?) and anyway, do such things really matter? The answer surely is competition increases, details of style, presentation and polish become more, not less, important.

One bizarre instance such as this will not prevent me watching the weekend arts programmes on the Now channel, after all there are so few alter-natives. But I would prefer a knowledgeable presenter, and this oddity will probably mean a more sceptical attitude towards their material in future.

The manner of presentation is already starting to have a decisive effect on channel choice. There is a craze among sports producers for showing fast-edited action compilations backed by an appallingly tedious disco beat. This is par-ticularly popular when a long contest is being covered with regular programmes and the videotape editors can pick out funny moments and "rock and roll" the tape to make people go backwards as well as forwards, and appear to be "per-forming" to the music. The first example I ever saw

was during the snooker world championship, and now we have seen the trick done for soccer, cycling, and, predicta-bly, tennis. Like so many other

the commercial breaks, but when they began their "funny" tape with that pestiferous drumming before the kickoff, everyone round the Dunkley set demanded that we switch to ITV, which we did, staying

for the duration. On this occasion all viewers had a choice between BBC and

8.00 to 10.00 pm and 2½ hours on Sunday. The BSB channel has also given us 11/4 hours of the Cornhill Test each evening There is a craze among sports

producers for showing fast-edited

action compilations backed by an appallingly tedious disco beat'

increasingly the case for those with satellite dishes that if we do not like the BBC or ITV treatment we can switch to someone else's, especially with sports programmes since both Sky and BSB provide dedicated sports channels.

On the old mixed terrestrial channels (BBC1 and 2, ITV and C4) there is a growing tendency to turn all sporting occasions - indeed all occasions of any sort - into chat shows. Thus BBC1's daily 60-minute late evening Wimbledon wran-up began not with tennis

ITV programmes, but it is and, in the past week, the increasingly the case for those rugby live from Auckland and the motorcycle grand prix live from Belgium. With that sort of material on offer it does not take much - intrusive music, irritating commentators, incomprehensible studio guests to make you decide to switch away from the old established channels.

Amritraj or Fred Stolle.

Every day this programme sacrificed tennis to chat, but

on the BSB Sports Channel

there has been two hours from

Wimbledon every evening from

That is not to suggest there are never reasons for staying with them. In tennis there is nobody to touch the BBC's Dan Maskell, whatever his age. He knows when to remain silent, and what he does say is almost

one mis-hit: "He seemed to lose the cadence of his steps as he run up to play that forehand volley," and of Edberg in the final he said "That last service was not a service of power, but service of placement." Regarding Carpenter, my argument is not with the man,

but with the decision to have

him chat: he continues to be

one of the best anchormen in the business, a fact emphasised by the startlingly contrasting rate of error achieved by a female assistant brought in this year who managed to get something wrong – current scores, names, results – almost every time she opened ber mouth. Given that the BBC feels it has to have women to talk about women's tennis, it is a pity they have never found anybody remotely like a female Maskell. Near the beginning of this year's tournament they once used Pam Shriver, who articulate, but I never heard her again: for the rest of the fortnight they fell back on those familiar ex-players from England who specialise in using great bundles of cliches to belabour the blatantly obvi-

At Edgbaston Richie Benaud



### American Ballet **Theatre** has been proving once again his absolute reliability, and

while some people find Murray

Walker's motor racing com-

mentaries unbearably hysteri-

cal I consider them merely

endearingly over-excited, and

ideally counterpointed by

James Hunt's knowing drawl

The trouble with the BBC's

report from the French Grand Prix at the weekend was no

fault of theirs, presumably, but

of the technicians: there was a

dreadful crackle on the com-

mentary soundtrack. However,

once again the race could be

seen live (by those willing to miss the Wimbledon men's sin-

After a too-long absence, American Ballet Theatre is back in London for a brief week's season in celebration of their 50th year. The opening programme brought two of the company's ancestral treasures

- Theme and Variation and
Pillar of Fire - together with Twyla Tharp's recent In the Upper Room, and the celebratory fire-cracker of the Don Quixote duet. And, for all the changes wrought by half a century, this is still the ABT London knows and loves.

Not, indeed, that the pro-

gles final) on satellite, this gramme was overwhelming. Looking at *Theme* just a week time on Sky's Eurosport.

The greatest difficulty with after the Kirov's presentation, we could recognise that Ameriwatching sport on television in future is surely going to be our love-hate relationship with the medium. This seems to come can dancers have the speed and up-to-the-split-second musical precision that Belan-chine choreography demands largely from our unwillingness to tell ourselves the truth about how long we are going to (none more so than Cynthia Harvey as the coolly exact balspend in front of the box. If we plan an outing to Wimbledon we are realistic about it: what lerina of this performance), but Leningrad juiciness of pose, the variety of the Kirov upper with travelling we assume it will be a 12-hour saga, and body and dignity of carriage, have indelibly marked our per-ceptions of how this ballet can when it actually takes 14 hours we are not unduly annoyed. If we were similarly realistic now be performed. ABT take the piece at a spanking pace and show us the dance as a about our viewing we would say "Right, I'll be spending triumph over the choreograthree hours watching the phy's demands. The Kirov claimed the aristocratic world women's singles final at Wimbledon on Saturday afternoon, of the ballet rightly for their own, and inhabited it more eastwo hours in front of the Italy-England match on Saturday night, about the same on Sunily for all the problems they

still find with its steps.
With Pillar of Fire the prob-lems have to do with both text day for the men's singles and the World Cup final, three hours over the two days and interpretation. The central role of Hagar – desperate for love, giving herself in unloving looking at the Tour De France, and 1½ hours on athletics.

Almost all the rest of my waking hours will be devoted to watching the cricket from Edgpassion, finally rewarded with love – is the only one fully exposed in Tudor's choreography. The other characters are But we don't. Because the cyphers whose significance is to be seen if Tudor's scalpelof the room and is always put-ting out something, we no lon-ger regard the watching of it as a proper activity at all. We pre-tend to ourselves that we will just with the best that we will like art (a gesture, a step cuts unerringly and swiftly to the heart of a personality) is unblunted ABT's present cast, led by Leslie Browne as Hagar, are careful in handling this just watch the beginning of the singles final, or just spend 10 minutes looking at the football, heirloom, and wrap it in too much spiritual cotton-wool. That Noh-like precision, which Tudor should have, is missing: and then get on with the tax return or cleaning the shoes. When we end up spending 14 hours in front of the box -

the ballet looks serious but unconvincing.

In the Upper Room makes vast demands upon its cast, which are most handsomely met. But it is a piece as vexatious as any I know by Twyla Tharp (whose work I greatly admire). The trouble is the Philip Glass score — commissioned by Miss Tharp when the piece was originally done by her own company, comprising nine lengthy sections of Glass's churning, clanking repetitions. Because Twyla Tharp is musi-cally acute, these tunes for a sink-disposal unit have necessitated dance as neurotically energetic and prolix, and often reharbative.

The cast are driven to extreme lengths of spins and runs and sometimes sportive actions, as if sparring with the dance itself amid a permanent fog of dry ice. An arbitrary logic seems to evolve from changes of costume - from black and white striped outfits to red shoes, socks, bodices -and from the contrasts between modish classic distor-tions and a limber, contemporary style. It is ultimately like being buttonholed by a truly virtuoso bore.

Grander and more welcome

virtuosity came from Julio Bocca partnering Cheryl Yeager in the Don Quixote pas de deux. Bocca is a thrilling performer in major roles, where his artistry is matched - remember his Romeo, his Solor, his James - by a prodi-gious technique. In Don Quixote he comes on stage to dazzle us with transcendental skill, and he succeeds gloriously. Impeccable exposition of those steps that cause most male dancers to blench and floun-der; clarity, precision, classic rectitude: these are displayed with a kind of youthful pride and a sense of fun that are irresistible. "Maradona," said one astute observer after this pas de deux. And quite as mar-vellous.

Clement Crisp

### The Taming of the Shrew | Black Angel DELACORTE THEATER, NEW YORK

"What brangs y'all to deft, imaginative lighting.
Padyuaw?" Shakespeare has
Morgan Freeman's Petruchio
been twice transplanted here
is a high plains wood intent
in A T Antonn's limber production
on widing off into a compulsion

The production of the plain with the production of the plain with the pl in A.J. Antoon's limber produc-tion of *The Taming of the* Shrew in Central Park; from renaissance Italy via post-postmodern New York to the 1880s. American West. The triangulation of these three cultures places the continuing tensions between the sexes in a moment distanced from and still part of modern America.

In a move which typifies the way America reprocesses other cultures, Antoon has updated Shakespeare, absorbed the past while keeping it discreet from the present. The open air Dela-corte Theater suits the production ethic; planes climb the night sky as Shakespeare's characters take to horse.

The production relies on John Lee Beatty's Western street-saloon set and Claude White's Copland-Barber score which draw on recent folk history; these in turn are served well by Peter Kaczorowski's sunset, Tracy Ullman's brawling Kate packs a revolver and ctises sharp-shooting on her bland sister Bianca (Helen Hunt). They meet, fight, enjoy each other's tantrums, and set-

tle for a bruising truce. Antoon keeps the action pacy and sharp. He revels in matching the play's stock characters to stereotypes available to the American experience: Hortensio (Tom Mardirosian) is a cigar-smoking sheriff and in disguise a mexican guitarist; Petruchio's tailor is Chinese Add a harmonica player called Joe-Bob and the travelling quack (William Duff-Griffin) who deputises for Lucentic's absent father Vincentio, and the production teems with moments of local comedy. Robert Joy's finely laconic "wild-bunch" Tranio drawls at Graham Winton's squeaky-clean

Lucentio, Antoon cuts Shake-

But the production lacks the depth and amplitude to cope with the issues raised by the final scene.Petruchio nods complacently as Kate drinks and berates the women on wifely duties; she puts her hands under his foot as a ges-ture of subservience, then hurls him off his chair. This clever slaustick, however, cannot pass for what should be the wise, awkward bargain between two shrewd, shrewish individuals.

The scene shows the production's tendency to ignore the profounder themes of gender and identity by opting for a superficial approach which, although valid in itself, fails to address them; this yields an enjoyable show which is great fun to look at, but not to think about too curiously.

poses questions that the 20th tries to settle, leaves a whop-century has underlined with ping hole at the centre. tor of atmothles in the name of a political or military system merely a functionary? Does that exempt him from what we are pleased to regard as common humanity? Is it a ca "there but for the grace of God go I," given particular pres-sures and circumstances? Or does it take a special personality, blunted not just in humanity but in moral sense?

The horrified fascination with which we try to imagine ourselves in the minds of, say, ourselves in the minds of, say, a Klaus Barbie permeates this play by Michael Cristofer. Author of The Lady and the Clarinet performed in Edinburgh and London, the American playwright has written the screenplay for The Bonfire of the Vanities, currently in production. But this sindy of a Nazi war criminal, tried, jailed and released, finally pursued and released, finally pursued to a violent death by the locals

fault. Past and present dove-tail sometimes confusingly. Martin Engel, building his own house in a suspicious community in 1982, remembers teenage courtship, the young manhood that saw his entry into the SS, his post-war trial and imprisonment. But he remains a blank. We never know if this lacklustre figure. was guilty or not; even his climactic description of the hideous massacre he ordered might be the fantasy of a man obsessed with guilt and wishing to dramatise it. It is never clear why the death sentence was cancelled; why his glum acceptance of responsibility in prison led to his release after some years, despite his wife's taunts that he would not fight for his freedom. And even if his pursuers are higots, racists or political manipulators, does

The mind of a mass marderer of the French town where he The play answers none of the But the greater fault lies

precisely the time we would have spent on the Wimbledon

outing - we are horrified and blame television for disrupting

**Christopher Dunkley** 

baston."

lay's Engel is off-hand and casual to the point of apathy. This is a slovenly performance of throwaway naturalism, lazy, unthought-out and listless. It makes no attempt to clarify the character's ambiguities (and, one suspects, the author's uncertainties as to whether to sympathise) but goes lifelessly through the

Lynn Farleigh brings her warmth and intelligence to the part of his wife; and Bernard Gallagher sums up the puz-sling morality of the piece as a tolerant, quizzical French mayor, while never making the character remotely plausible. Rob Mulholland directs as well as he can. But the puzzle over the human motives those of the writer as well as

Martin Hoyle

### July 6-12

### No FT? No problem in Japan.

Keeping up with the news when you travel to the Par East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever. Happily for FT readers, staying in touch is now no longer a

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**FINANCIAL TIMES** 

### Some business travellers

will change neither hotel nor newspaper. That's why they are particularly happy to find complimentary copies of the Financial Times at the following hotels in Nice: Sofitel Splendid, Westminster Concorde, Méridien, Novotel Cap 3000, La Malmaison, Arcadie, Hotel West End, Hotel Pullman, Hotel Elysee Palace, Beau Rivage Hotel, Novotel Acropolis.

FINANCIAL TIMES

### **Andrew St George ARTS GUIDE**

### THEATRE

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has Elaine Paige failing to emulate Ethel Merman (Louise Gold takes over on July (Louise Come takes over on July 2). Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undemending fare (734 8951, cc 836 2426).

Jeffrey Bernard is Unwell

(Apollo). Tom Conti is the alco-holic journalist. Keith Water-house has stitched a fine play, the season's highlight, from Ber-nard's own writing, Ned Sherrin directs (437 2663). Aspects of Love (Prince of

Wales). Andrew Lloyd Webber's latest is musically interesting and well directed by Trevor Num. A cast of unknowns proj-ect the right sense of sybaritic insouciance. A probable, but unspectacular, hit (839 5972). Shadowlands (Queen's). Ween about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Davidman, which pushes both Nigel Hawthorne and Jane Lapotaire into the awards stakes. William Nicholswarms scatters. William August son's play is irresistibly emo-tional. Elijah Moshinsky's direc-tion is superb (734 1166/439 3849). The Wild Duck (Phoenix). Peter Hall's revival of Ibsen's tragi-comedy champions the great Norwegian's humorous potential. Alex Jennings, David Threlfall and Nichola McAuliffe head the cast (071 240 9651). Absurd Person Singular (White-hall), Robust revival of early Ayckhourn comedy, directed

by the master himself, about three couples at Christmas in three kitchens over three years.

(07) 867 1119).
Henry IV (Wyndham's). Pirandello's car's cradle of fantasy and reality in a production by Val May the sobriety of which belies its pre-production hijinks. Richard Harris gives a star performance as the nobleman who thinks he is an 11th century king (071 867 1116).
Vanilla (Lyric). Heavy-handed satire on New York super-rich and US-backed overseas dictair.

ships, directed by Harold Pinter, with a cast including Sian Phillips, Joanna Lumley and Gwen Humble, who do New York writer Jane Stanton Hitchcock prouder than she strictly deserves (071 437 3686)

New York

Cat on a Hot Tin Roof (Eugene O'Neill). Kathleen Turner, whose statuesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies' production. Grapes of Wrath (Cort). The Steppenwolf company's interpre-tation of the Steinbeck epic novel brings alive the 1930s in its squastrength. Gary Sinise as Tom Joad stands out in Frank Galati's

adaptation. Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American haby boomer goes from sup-port for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emo-tional flavour of the period

(239 6200).
Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter in the Merman tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burleague while rejecting a personal life for herself (246 0102). Grand Hotel (Martin Beck). Tommy Tune, Broadway's pres-ent musical doctor, directs this

that lessen his culpability?

remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscross ing in an elegant, but somewhat random setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondbeim-Whe emphasises the descent into madness of Bob Gunton as the demo barber of Fleet Street (239 6200). Jerome Robbins' Broadway (Imperial). Anyone attracted by

the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crev of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically

feline (239 6262). Les Misérables (Broadway). The magnificent spectacle of Victor Fugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's stinet with maria pointson a gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (289 8200).

Starlight Express. Andrew Lloyd Webber's roller-skating musical slides into Washington on its national tour. Ends July 14. Ken-nedy Center Opera House (467 6700).

Steel Magnollas (Royal George) Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry ers in a busy hairdressing establishment (988 9000). The Gospel at Colonns (Goodman). The seeson concludes with a visit from this widely toured spirited version of Sophocles, set in an Afro-American Peniacostal church. Ends Aug 12

Kabuki. Kabuki-2a (541 3131). The matinee at 11am is a mixed programme that includes a specacular iion dance, while the 4.30pm performance consists of the even more spectacular full-length play, Tenjuku Tokabe. Excellent earphone guide in English and English-knguage programme. Meanwhile, the National Theaten (265 7411) has National Theatre (265 7411) has a "kabuki classroom" that consists of a lecture demonstration followed by a performance of Kozu no Ha (The Fox Princess, an excellent introduction to kabuki. Opens Wednesday.

### Hefty little earner

The antiquitles market is booming, despite all the wran-gles about the pilfering of sites and the smuggling of artefacts. Sotheby's brought in £2.15m yesterday from its morning session and was heading for a London record in this sector. Less than 10 per cent was

The star lot was an Egyptian turquoise glazed faience hippo-potamus, just over 4 in long, produced in the Middle Kingdom around 1750 BC.

Fifty of these hippopotami have survived, but only five are of this shape, with the he turned and the jaws spread. It was excavated in 1907 and was part of the famed Schuster collection. It carried an estimate of up to £150,000, but the London dealer, Robin Symes, paid a hefty £528,000 for it.

A detail from a banqueting scene from the Tomb of the Two Sculptors, a painted fragment from Thebes dated 1350 BC. also did very well, making £187,000 as against a £50,000 top estimate. A similar smaller image from the same source far exceeded forecasts at

Moving away from Egypt, an Attic red figure Greek krater (or two-handled vase), made around 500 BC and decorated on the rim with male figures, sold for £90,200, and the Merrin Gallery of New York paid £66,000 for a Greek bronze figure of a horse, 3% in high, of the 8th century BC. A first century AD Roman marble head of the Emperor Trajan realised £55.000

Christle's auction of English

drawings and water-colours totalled £533,000, but with over 20 per cent bought in. The London dealer, Spink, paid £104,500, at the bottom of the estimate, for a Turner watercolour of Farnley Hall, near Otley in Yorkshire. Two items to beat their fore-

cast were a John Martin view of the Thames near Richmond, which sold for £41,800, and a Thomas Rowlandson water-col our of Old Smithfield Market. which went for £40,700.

A Landseer sketch of Sir Walter Scott's deerhound, Maida, did very well at £19,800. The two disappointments were a Gainsborough landscape, unsold at £13,000, and a Constable of Little Wenham Church, Suffolk, unwanted at £18,000

Phillips also had its problems with its sale of British paintings, which was 37 per cent unsold. However, a John Martin seacoast scene doubled its forecast at £85,800. A view of the Grand Canal, Venice, by William James, sold for £33,000.

**Antony Thorncroft** 

### **FINANCIAL TIMES**

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Wednesday July 11 1990

### Post-war reconstruction

reconstruction, or so suggests the precedent of American treatment of Germany and Japan after the Second World War. But what if the erstwhile foe is exhausted rather than defeated? What if his armaments still point in your directions? What if the economic system that brought him low retains its Icy hold? What if the political system that made him your enemy remains the basis for power of the leader who craves vour support?

With all these ambiguities, it is little wonder that the west's victory is being met by bickering over what to do with (or for) the defeated. Not least in this respect a whiff of 1919 is in the air. But reparations are not in question; the point of dispute is rather the extent, timing and conditions for assis-tance with reconstruction.

Two reasons for a comprehensive western assistance programme can be dismissed. It is not for the west to purchase Soviet acquiescence in German unity (even though it may be for the West to pur-chase acquiescence in Ger-many's Nato membership). Equally, the Soviet Union does not figure among the more pressing cases for humanitar-ian aid. The Soviets reject charity, so should the west. The case for assistance derives from realpolitik. It is that an economically reformed and more prosperous Soviet Union would be a cosier Soviet Union to live with. The argument, while plausible, is not undeniable. A humiliated great power must be a threat; an eco-nomically successful, but polit-ically unreformed, one would be no less of a threat. Assistance can only be justified if it gives hope both of economic progress and of continued political reform.

#### **Necessary condition**

In short, a necessary condi-tion for western assistance is the existence of a government committed to political liberalisation and radical economic reform. Whether President Gorbachev's Government meets those criteria is uncertain. But one should not cling to one's nurse, for fear of some thing worse, especially when half-hearted reform is, in any case, unlikely to ward off that comething wors

Since the need for stiff conditions cannot be doubted, the issue now dividing the leaders of the Group of Seven indus-

trial countries is not funda-mental. It would, indeed, be foolish to give money to some one with a hole in his pocket, but it should make little difference whether one insists that it be sewn up before offering assistance or as a condition for

offering it

what is important, however, is that donors respond to proposals rather than impose conditions. The programme of reform must be seen, particularly within the Soviet Union, as that of its own Government. s that of its own Government That programme may attract western support, but it should not be viewed as framed to western conditions. The political penalties for playing too assertive a role might undermine the political rea-

#### Worthy programme

A programme worth supporting would have to contain four elements: comprehensive budgetary reform, the sims including a balanced budget and a sharp reduction in military expenditures; liquidation or sterilisation of the monetary overhang along with moveoverhang, along with move-ment towards convertibility of the currency on current account; freedom for small pri-vate businesses (including farmers), together with demonopolisation of state enterprises and a beginning to privatisa-tion; and price liberalisation. If the Soviet Government were to request assistance for a fully articulated (and monitor-able) programme of this kind, the response should be positive; it should be concerted, not least because it would then

be easier for the Soviet Govern ment to accept; and it should be generous. There is no sense in offering a leaky life-jacket to a drowning man.
The assistance would have
to be sufficient to help liquidate the monetary overhang. It would also have to be enough

to allow the liberalisation of agriculture, while preventing a catastrophic deterioration in real wages. It is most unlikely that the required impact could be achieved for less than \$50bn, which would still be less than half a per cent of the gross national product of the western countries.

A brave Soviet programme would deserve a generous response. The west should reform, but only if the Soviets are contemplating that reform out of an acknowledged desire

### Small business needs a hand

SMALL businesses have made great strides since the publica-tion of the Bolton Committee Report on small firms nearly 20 years go, and a number of innovative schemes have been launched to promote their growth. But the UK has been less successful in helping these companies grow to the point where they become significant forces in their international

Few British manufacturing companies formed since the war have sustained growth beyond turnover of £100m or 2200m a year, and many of the success stories of the early 1980s have been swallowed up by large multinationals. For all the excitement about the hightechnology companies which comprise the "Cambridge phe-nomenon," most still employ fewer than 50 people.

The small size of the UK

market means that British companies will always have a struggle to grow to any size compared with their US comterparts. But more could be done to help by both the Government and private sector organisations, according to a study on the barriers to growth in small firms, published by the Advisory Council on Science and Technology.

### Vital role

Smaller firms are worth encouraging. They play a vital role in translating new scientific and technological know-ledge into economic wealth. They also provide the pool of companies from which large international businesses can

emerge. The trouble is that their managers frequently lack the strategic management skills needed to allow their businesses to grow. There is an inadequate supply of external risk capital, despite the rapid growth of the venture capital industry. And there is not enough encouragement from government for these firms to

The report makes a number of suggestions about how these problems could be overcome. Large companies could be encouraged to take equity

stakes and a closer interest in small companies - in the US corporate venturing, as this is known, is very advanced. The Business Expansion Scheme should be steered towards companies requiring small amounts of finance. Investment protection legislation should be eased to promote local capital markets. More controversially, the report sug-gests that a small proportion of government research and development contracts should be reserved for small firms, at a cost of between £20m and £60m a year.

### Lukewarm response

The Government's response to these proposals has been lukewarm. It says that the problems of growth are the unavoidable challenges in market, management and tech-nology" and any help must go with the grain of the market. This is short-sighted A number of the report's

ideas are sensible responses to bottlenecks, and would not require civil servants to second-guess the market.
Indeed some of the proposals

could be criticised for being too modest. The Business Expan-sion Scheme needs a more fundamental redirection if it is to help small high-risk businesses to get started. The proposal to promote local capital markets appears unrealistic: a better approach might be to take a proposal from the venture capital industry which would allow managers in small businesses to enjoy the same BES-style tax concessions currently available only to investors uninvolved in the manage-

The suggestion that the Government should allocate a small percentage of research and development contracts to smaller firms is worth more consideration. A similar scheme has worked well in the US, and current funding for small firms' innovation is mea-

If the Government really wants to attach a high priority to the small firms sector, it should respond more posi-

renewed faith in the private sector. Governments around the world praised the efficiency of markets and deregulated industries. The business landscape was transformed by a wave of privatisation stretching from Mexico to

Japan.
At the beginning of the 1990s, attention is switching back to the public sector. This is less a reflection of a desire to expand the sphere of government than a belated recognition that, like it or not, the performance of the public sector is a crucial determinant of the quality of our lives.

Capitalism is startlingly effective at producing consumer and capital

producing consumer and capital goods. But cars, restaurants and steel mills cannot, in themselves, guaran-tee the good life. For most families, the quality of schools, hospitals, com-munity care, the environment, public transport, law and order, town planning and welfare benefits is of at least equal importance. Yet in the devel-oped world most of these services

remain predominantly the public sec-tor's responsibility.

Concern about the quality of public services represents a third phase in policy towards the government sector. In the early 1980s, the priority nearly everywhere was to reduce the growth of public expenditure, which was seen as threatening macroeconomic stability. The retrenchment was partially successful: public spending continued to rise but in most countries it stabi-lised as a share of GDP.

Attention then switched to the way revenue is raised. In a second phase of reform, policymakers attempted to reduce the disincentive effects of high taxation. In the mid and late 1980s, top marginal tax rates tumbled in most OECD countries as governments broadened the tax base and attacked the fiscal privileges of particular

the fiscal privileges of particular interest groups.

But these phases of reform left most of the problems associated with government services untouched. Efficiency in the raising of revenue is of limited significance if the programmes thus financed offer poor value and little customer satisfaction. And spending restraint is often merely a recipe for long-term discord. This is particularly evident in the

UK where the Government - by international standards - has been spectacularly successful in curbing the growth of the public sector. Opinion polls indicate deep misgivings about the quality of services. In particular, there is a widespread convic-tion that education, health care and transport are underfunded.

As per capita GDP rises, individuals tend to want to spend proportionately more of their incomes on services. Artificial constraints on public spending prevent this occurring, thus shift-ing the distribution of expenditure towards unrestricted items such as consumer durables.

How should governments respond to such pressures, which are likely to grow steadily more intense? One option would be to abandon the retrenchment policies of the 1980s and allow public spending to find its own level as it did in the immediate post-war decades. But this would mean blg tax increases

The alternative is to hold the ratio of public spending to GDP at about current levels while seeking to raise the quality of public services through an aggressive reform programme. This would be a promising policy only if big improvements in public sector efficiency are feasible. The scope for such improvements is hard to judge. The root of the problem is the lack of clarity about goals in the public sector. This is aggravated by a lack of information about outcomes.

A commercial company exists to make profits. If it is making profits, it is doing well. Provided it operates in competitive markets, it will have an incentive to minimise costs and edjust to changing demands.

### Michael Prowse sees the 1990s as a decade for renovating the public sector

	1960	1970	1980	1982	1984	1986	198
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V.Germany	32.4	38.6	48.3	49.4	48.0	46.9	46.
France	34.6	38.5	46.1	50.4	52.0	51.6	50.
taly	30.1	34,2	41.7	47.4	49.3	50.9	50.
_, Ж	32.3	38.8	44.9	47.1	47.5	45.2	42.
DECD	28.6	32.3	39,3	41.3	40.4	41.1	39.
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# Putting a price on the quality of life

complex. A chief constable has a budget and a general requirement to maintain law and order. But he has no competition and little knowledge the preferences of local people. How does he judge whether he is using his resources of labour and capital sensibly? How, for that matter, does he measure the "output" of his

There are no easy answers. But this is not to say that nothing can be done. Strategies being implemented or con-templated include: Managerial reforms. The essential

idea is to get public sector employees and departments to behave in a more businesslike manner. The first steps are usually value-for-money and effi-ciency audits, the aim being to elimi-nate easily avoidable costs. This is typically followed by an upgrading of cost and management information systems. This can have a worthwhile pay-off: for example, until recently, the cost of capital was unknown and ence largely ignored in much of the UK public sector.

More ambitious managerial reforms include the separation of policymak-ing and executive functions. This is under way in several whitehall departments as part of the Govern-ment's "Next Steps" initiative. Lack of clarity about the ultimate goals of public sector managers can be mitigated somewhat by setting intermediate targets and linking pay to performance so defined. Thus it would be possible to link the pay of British Rail managers to the punctuality of trains or that of doctors to their success rate

Sometimes it is possible to link pay

of them go back some time with Mr Black, as does Mr Henry Keswick, chairman of

Jardine Matheson, who sold him The Spectator in 1988.

ing appointments are those

attempt to take over BAT.

The presence of Sir James in the list will cause a special

been predicting, despite the lack of hard evidence, that

around 9 per cent of United, would team up with Sir James

Goldsmith for a run at Lord

Stevens' empire. Any Monop-

theory goes, could be avoided by Sir James taking the

national newspapers and Con-

rad Black taking the regional

The truth - at least for the

moment seems a little more prosaic. Black and Sir James

are friends and the Telegraph

proprietor seems to like to sur-round himself with people who

are either politically important or financially well-heeled. Lord Carrington already sits on the

board of the main Black com-

pany Hollinger, as does former US secretary of State Henry

■ The Lloyd's of London insur-

ance market's stormy relation-

release sent out recently on the chairman's headed notepa-

per. The letter, purportedly

signed by Murray Lawrence, Lloyd's current chairman,

announces the formation of

to raise money to help cover

Lloyd's own investment bank

ship with the press will not

be helped by a spoof press

Initiative

oly Commission problems, the

Conrad Black, who owns

officials. For example, the remuneration of New Zealand's central bank governor is linked to his success in

controlling inflation.

• Internal markets. The idea here is to mimic the effects of market forces. while keeping the sectors concerned under the overall control of politi-cians and civil servants. The Thatcher Government is pioneering this approach in both health care and secondary education. In the reformed National Health Service, care will continue to be free at the point of delivery and financed mainly from taxation. But hospitals, wherever possible, will be spun off as self-governing trusts and obliged to compete for the contracts of health authorities. The aim is to inject a considerable measure of competition into the supply side of health care.

Something similar is happening in the school system. Under present reforms, state education remains financed by taxation and thus "free" to parents. But various measures are designed to stimulate internal compe-tition. Under the "opting out" rules, state schools can exit from the local authority sector and accept direct funding from Whitehall.

Changes within the local authority sector are equally radical. Under open enrolment, parents can select fro wider range of schools; meanwhile the delegation of budgets to individual headteachers and the closer linkage between funding and student numbers mean that schools have a stronger incentive to compete for pupils.

The "enabling" state. The logic of this approach is that government has a responsibility for financing many

activities but that it should withdraw from the provision of services wherever possible, leaving this to the private and voluntary sectors.

A low-level example is the contract-

ing out of services such as cleaning and waste disposal. This has led to cost savings of up to a quarter in some UK public sector agencies. The planned (but now apparently delayed) reform of community care envisages delegation on a larger scale.

Local authorities are to assume responsibility for the social care of elderly and handicapped people. But they will be encouraged to become "enablers" rather than direct service providers. The plan is that case managers should assess local needs and purchase packages of care from (competing) providers in the voluntary and private as well as public sectors.

Experimentation with training cred-

its is another example of the same philosophy in action. In pilot schemes young people will be given vouchers worth up to £1,500 to buy training of their choice from providers in the public and private sectors. :

Ouser charges. The idea is that if individuals are obliged to contribute directly towards the cost of public sermuch further; as an added bonus (from the Treasury's point of view), demand will be curbed.

NHS prescription charges are the most familiar example in the UK. But many possible extensions are being mooted. Within a few years, Britain's cash-starved universities will probably be forced to start charging "top-up" tuition fees. There is also considerable interest in privately financed toll roads.

Will these strategies for boosting efficiency and quality succeed? Managerial reforms are widely supported but probably offer only incremental gains in efficiency. Internal markets are harder to gauge. Enthusiasts claim they will expand choice and greatly reduce costs. But there are many sceptics. Critics on the right say markets without private owner-ship and real profits are a sham and will prove disappointing. Left-wingers worry that sophisticated middle-class users of services will exploit internal markets leaving the poor in even

worse shape than today.

The enabling state approach addresses some of the right-wing objections. It seems less of a sham to devolve direct service provision to devolve direct service provision to real private and voluntary enterprises than to encourage bits of the public sector to compete against each other. Yet if the private providers become too dependent on public sector contracts they will soon cease to behave like private sector agencies.

User charges are less a reform than a crude way of reducing costs. Unless accompanied by complex means-tests, they are bound to discriminate

accompanied by complex means-tests, they are bound to discriminate against the poor — the class most dependent on the state. In any case, cost-sharing between the public and private sectors is rarely a straightforward process as the collapse of plans jointly to fund the Channel fast link demonstrate.

Whatever their pros and cons, the above reforms seem unlikely funda-mentally to alter the public sector's mentally to alter the public sector's worldwide dilemma, which is that it will not be able to offer the quality of service demanded given probable revenue constraints. The biggest risk in this labour intensive sector is an accelerating decline in the relative pay of public sector employees — and hence in their average quality. This negative impact on efficiency could greatly exceed the positive effects of various micro reforms.

various micro reforms.

Indeed, the UK's experience pro Indeed, the UK's experience provides prima facie evidence that this will be the case. The Thatcher Government has been at the "cutting edge" of public sector reform during the past decade. Yet people appear more distilusioned about the quality of public services in Britain than in most other advanced expension. most other advanced economies. This is almost certainly because the ratio of public expenditure to GDP has fallen unusually steeply.

Governments in the 1990s must content of the corne stark choices. If they raise

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front some stark choices. If they raise taxes relative to incomes, they can maintain the range of public services and improve quality in some areas. If they are not willing to raise taxes, they must either accept a general deterioration in quality or radically redefine the public sector's role – for example by privatising some large programme such as education or by

abandoning some cherished ideal, such as universal state pensions. What they must avoid is the pre-tence that these hard choices can be avoided by microeconomic reforms such as internal markets. These may bring helpful benefits but they cannot turn the across the board squeeze of the 1980s into a sensible long-term

#### **GEC/Siemens** bid for Plessey

Our article about GEC and Siemens entitled "A marriage of convenience" published on Tuesday July 3 suggested that former Plessey executives believed that these two companies had seriously misled the Monopo lies and Mergers Commission and the European Commission in the course of pursuing the bid for Plessey. We accept that there is no truth whatsoever in these allegations and apologise unreservedly to GEC and Siemens for the false impression which we may inadvertently have given.

### Junior comes out fighting

Neil Bush, the 35-year-old son of President Bush, has begun a one-man public relations campaign to defend his role in the \$1bn collapse of Silverado savings and loan in Denver. Mr Bush, who faces a disciplinary hearing later this year, says he has felt like a "caged-in animal in an unsanitary 200" during the months of self-imposed silence. "Now my cage is open...I'm eating better, drinking fruit juice, and I feel like I'm

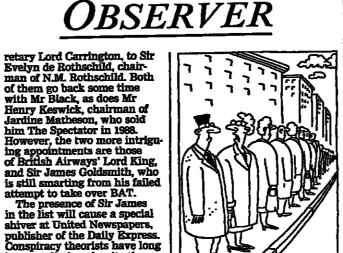
warming for a fight." Bush junior faces some embarrassing questions about his tenure as a Silverado director which ended in the summer of 1988. Regulators are looking closely at a \$100,000 loan in 1984 from a Denver investor which he did not have to repay, as well as other votes to approve loans to a Denver developer who had invested in his oil company.

This free-wheeling business style was routine in the mid-1980s when the S&L industry was riding a wave. It may even have passed muster when father George Bush was wildcatting in Texas in the 1950s. But this is 1990, and the \$200 billion cost of cleaning up the S&L industry has prompted the press and the politicians to look for scapegoats. For all Neil Bush's fighting talk, this is not the end of the Silverado

### Paperweight

Canada's Conrad Black, publisher of the Daily Telegraph and The Spectator is already a bit of a heavyweight in the British newspaper industry. But that's nothing compared with the weight of his revamped Telegraph board, which he announced yester-

The five new non-execs, who will increase the size of the board by nearly a third, to 21, range from former foreign sec-



"This is the queue for Western aid."

the market's future losses. In a conservative place like Lloyd's, where titles are all important, it was "felt that a 'central European cum such as Goldman Sachs, Rothschild and Schroder". A frater-nal suffix, as in Salomon, Baring and Lazard, has been added to give a better ring to it. "Last but not least, the name had to reflect Lloyd's public image as regards professional stand-ing, integrity, skill and finan-cial ability." Hence the new bank will be called Marx

### Some mistake

■ A quick reading of Sir Alan Walters' typescript about the horrors of the ERM, called "Sterling in Danger," gives disappointingly little away about economic policy-making in the 1980s, and quite a lot away about Sir Alan. When discussing the "perverse" pseudo-system of the

RIP ERM. he makes strange spelling mistakes and even odder comments. "Germany is hardly

#### the dog that wags the ERM tail. As Karl Otto Pöhl must know, it is the tail that dogs

And while the Cabinet Office is supposed to have gone over the book excising the embar-rassing bits, some tart lines escape the red pencil. The author admits that economists are "abysmally ignorant" about the financial markets. Then in brackets: "Perhaps I should add that although economists know virtually nothing, they know more than

Sir Alan's contempt for politicians does not stop there -although Mr Nigel Lawson does not get the pasting one would have thought inevitable given his D-Mark shadowing crimes in 1987-88. "Humble vie should be the daily diet of ministers and their advisers," he recommends. What about family friends?

### Getting closer

■ Any one needing fresh evidence that Midland Bank and the Hongkong and Shanghai Banking Corporation are courting seriously need look no fur-ther than the London headquarters of the Hongkong Bank, at 99 Bishopsgate. Its retail branch has been shifted up to the fifth floor and the plush ground floor offices are soon to be occupied by a Mid-land Bank branch. This sort of integration was not envisaged in the early days of the

However, the real test of the Hongkong Bank's allegiances would be if it transferred its retail branches in the UK Chinese communities, of London's Soho and Manchester, over to the Midland. To date there is no sign of this happening. Chinese depositors tend to be more nervous types.

Card in the window of a Birmingham shop. "Closing down on account of bereavement. My business died."



VEUVE CLICQUOT LA GRANDE DAME DE LA CHAMPAGNE

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#### lan Davidson on economic realism versus socialism in France

### A chorus of criticism

ost of France laughed last week, when it was revealed that Mr Olivier Stirn, the Tourism Minister, had been forced to hire a couple of hundred unemployed actors to fill the seats at a political meeting. But the Socialist Party luminaries who had been the star speakers at the meeting were not amused when they discovered that they had been addressing a paid claque, and Mr Stirn was forced to resign. The reasons for his resigna-

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tion go well beyond a trivial question of personal ridicule. In the first place, the incident comes on top of a sharp sag in the public reputation of the French political class as a whole. This is partly a back-lash from the amnesty tacked on to last December's party finance bill, partly the result of a diffuse sense that too many politicians are remote career-ists with little concern for their

But the Socialists are suffering, in addition, from a decline in popular support for President François Mitterrand. One factor is no doubt public disapproval of the in-fighting which split the party of the Powers. of public sector employed to in their expect on entire in part on entire in a second the periods are major reforms.

In the lift's expected the periods are second to periods and their lift's expected the periods are existenced. split the party at its Rennes Congress earlier this spring, and which was precipitated by the hasty ambitions of Mr Lau-rent Fabius, President's Mitterrand's favourite.

But traditional Socialist Party militants are seizing the of public secur reini of public secur reini past ascade. Vet pent distilusioned about the abite services in Britis to other advanced economic cartainly because pretext to lay the blame on the social-democrat inclinations of the government of Prime Min-ister Michel Rocard. In the past

The Government asserts that there has been a move towards a fairer share of national income

few weeks, President Mitterrand has been obliquely blaming Mr Rocard for swinging too far from the principles of socialism in pursuit of an nomic policy; and the party faithful have been taking their cue from the President.

Their muttered chorus of criticism has focused increasingly sharply on the theme of social inequality, at both ends of the income scale. President Mitterrand has denounced the inequity of unearned income, base their argument on a



Mitterrand, left, blames Rocard for straying from the path of socialism in pursuit of a conservative economic policy

worst-case instance of an employee who remains stuck, without promotion or seniority

payments, and whose income

will have been practically

static; the Government argues

that almost nobody fits this

case. By contrast, there has been a steady increase in real household incomes, of 2.6 per

cent last year, partly through promotion and seniority moves, partly through declin-

On the other hand, the

report shows a stark divergence between the trends of

earned and unearned incomes

Average wages in the private

sector have grown in real

terms over the past three years

by 1 per cent a year gross, or 0.3 per cent after the deduction

of social security contribu-

tions. But incomes derived

from capital have grown many

sure the returns from various

kinds of investments, combin-

ing both current income and

capital appreciation, and deducting inflation. In the

stock market, French shares

showed an average perfor-

mance over the three years 1986-89 of 9.3 per cent a year in

real terms, while fixed interest

investments gained 4.5 per cent

real per year. Real estate has produced

very mixed results. Agricul-tural land has been a loss-

The report attempts to mea-

mes faster than this.

ing unemployment.

which he described picturesquely as money acquired "while sleeping"; and he has called on government and employers to negotiate higher salaries for the least well-off.

Early last month, the social-ist deputy Mr François Hol-lands tabled a report proposing some tightening of taxation of capital assets. His proposals were far from draconian; nev-ertheless, the Bourse caught the jitters, and the Prime Minister's office felt compelled to point out that under the regime of free capital movements, France's capital taxation could not get far out of line with its European Community partners, without provoking a flight of capital.

The controversy between the

Government and its left-wing critics on the question of equality/inequality has gained tion of the latest official report on the recent evolution different income categories in France. Both sides claim to be vindicated. The Government erts that there has been a move towards a fairer share of national income, and rebukes its opponents for drawing "hasty conclusions from par-tial figures." Its critics claim that the report shows that the poor are getting poorer and the

rich getting richer. The Government's critics

maker over the past three years, showing a combined income-capital decline of 1.9 per cent a year in real terms; the good news for land-owners 5.2 per cent average decline which characterised the previous five years.

But residential property in Paris has been a terrific winner, showing a real gain of 19.5 per cent a year during the past three years, largely because of the 1986 relaxation of rent controls under the Gaullist government; during the previous five years, the real return on a Paris flat was only 5 per cent a

On the face of it, any government calling itself socialist ought to be vulnerable to these figures: after many years of "crisis" and wage restraint, is the working class not now entitled to a growth dividend? A recent medium-term assessment# of the French economy, conducted jointly by the Finance Ministry and a clutch of the most authoritative economic institutes, says firmly: no. It concludes that wage restraint remains essential for the sake of the profitability, investment and competitiveness of the corporate sector.

(still very high at nearly 2.5m) is to be brought down.

Clearly the Government of Mr Michel Rocard has no difficulty with this line of reasoning. The problem is, what can it say in public to reconcile the imperatives of economic real-

Indeed, wage differentials must be increased if unemployment

Wage restraint remains essential for the sake of the profitability and competitiveness of the corporate sector

ism and the claims of socialism? In other words, what, in the era of perestroika and the single market, does it mean to be a socialist?

\* Constat de l'Evolution Récente des Revenus en France (1986-1989). Centre d'Etude des Revenus et des Couts. 3 Bd de la Tour-Maubourg, Paris 75007. # L'Economie Française; Diagnostic à Moyen Terme; Commissariat Général du Plan; Documentation Française; FFT

astern Europe is becoming capitalist. Or is it?
On present plans privatisation will be dangerously slow. The reason is simple. Governments (egged on by foreign stockbrokers) want to get the "right price", and few people in eastern Europe have the wealth to afford it.

This slow pace greatly adds to the political uncertainty of the region, increasing the risk is that this was better than the of a tragic end to the reform process. If capitalist govern-ments want to establish capitalism in a way that is irreversible, they need to create millions of capitalists - and to create them fast. In other words they should give the nation's capital to its citizens,

> In this respect Henry VIII knew what he was doing. When he wanted to abolish the Catholic church irreversibly. he gave away its property to everybody who mattered. Today that means giving it to

every voter. But how clearly can this be done, and what are the objec-tions to it? Clearly there is huge uncertainty about the value of almost every enterprise in eastern Europe. In fact some enterprises have negative value. So fairness requires that every citizen be given a share in every enterprise. This can only be done through holding companies. Enterprises should be grouped into, say, five holding companies and every citizen be given shares in every

holding company.

These shares would be traded and the daily publication of the holding company's price would put pressure on the holding company managers to secure the best use of the capital which they controlled. The managers' pay would also be performance-based.

be performance-based.

But the holding companies should not last for ever. Their job would be to reorganise the enterprises, establishing effi-cient management, and then progressively sell them off over a 10-year period - distributing the proceeds to their shareholders. Since citizens would now own substantial private wealth (in holding company shares), there should be no dif-ficulty in finding buyers for the reorganised enterprises, willing to buy at the right

price.
There should also, of course, be sales to foreigners. If these were made by holding companies, the proceeds would go directly into the pockets of the citizens. This should greatly ease the political problem of selling to foreigners. Contrast it with the normal situation where the proceeds disappear into the Treasury and citizens feel no direct gain.

Privatising eastern Europe

# Making it safe for capitalism

Olivier Blanchard and Richard Layard on the lessons to be learned from Henry VIII



This approach combines two essential desiderata. First, private ownership needs to be established fast - in order to generate the right incentives in the system and (perhaps) in order to make sure that we get there at all. But at the same time there must be a prolonged period during which enterprises are reorganised and eventually sold into the hands of direct private owners, domestic or foreign. Restructuring too fast would only increase unemployment to intolerable levels.

So what are the objections? We have encountered four. First, "people ought not to get something for nothing." From an ethical point of view this objection makes no sense, since the people have already paid for the nation's capital in past taxes. From an efficiency point of view, it is of course desirable that capital be managed efficiently. But this is a matter of organisation. The Abbey National will not be bet-ter or worse run because so many of its shareholders got their shares free. What matters is that there are enough major shareholders to be able to sack the managers, or that there be

a takeover mechanism. Here the holding company device is a good interim method of ensuring a major shareholder. The alternatives are control by nomenklatura members, who have had the time and the opportunity to accumulate wealth, or by foreign firms. The next obligation is that

"the government cannot afford to give the stuff away." It is true that east European countries have primitive tax systems and negligible bond markets. Privatisation proceeds would therefore help to finance government expenditure without printing money. But the scope for such proceeds is minute. In Poland the whole of accumulated private savings equals roughly 10 per cent of one year's national income. So the potential annual flow of domestic privatisation proceeds is very small. Lending people the rest of the purchase price does not affect this argument, and adds an unbearable administrative burden of debt collection. If capitalism has to be postponed until it is "affordable", it will have to be postponed into the next century.

There is, however, a genuine

public finance point. A part of present government revenue comes form the dividend of state-owned enterprises. But, in Poland at least, this is both small and irrationally distrib-uted between enterprises. The same revenue could be readily raised some other way. The same point relates to macro-economic control. If people's capitalism made people feel richer and consume more, there are other instruments to offset the inflationary results of such a welcome uplift.

Next, there is the worry about wealth distribution. If about wealth distribution. It everyone gets shares, poor peo-ple will sell them early on at low prices, to feed their fami-lies, while richer people accu-mulate shares which appreci-ate in value as economic performance improves and financial markets thicken.

No doubt this will happen But what are the alternatives? If all shares are sold, the poor will receive nothing, not even towards their groceries. And capital gains will still go to the rich – unless public owner-ship is prolonged for decades and there are thus few capital gains. Another possibility is to give shares to the workers. This is of course manifestly unfair. It gives nothing to nurses, teachers or any worker who remains publicly employed. And it gives wildly varying amounts to those workers who get anything. It is also unlikely to promote the efficient redeployment of economic activity (in so far a workers are enabled to appoint and dismiss managers).

But if the alternatives are poor, it is still important to think of safeguards. One very important safeguard could be this. Equal numbers of shares are given to everybody including children but children can-not sell theirs. In this way the young adults of the next century would enter adult life with a solid birthright and the

independence it brings. Would foreign creditors object if the governments of eastern Europe pay little interest, yet give away their assets? We hope not. For the credit-worthiness of eastern Europe depends on whether their econ-omies are working. They will not work unless they establish private ownership, and do it fast. The only way to do this is to establish people's capital-ism. Remember Henry VIII and the monasteries.

ofessor Blanchard is from MIT and Professor Layard from the Centre for Economic Performance at LSE. Their essay on eastern Europe will be published on July 19 by the Centre for Research into Com-

### EC/Siemens d for Plessey

### CGT on housing equity withdrawal

From Mr John Muellbauer. Sir, Anatole Kaletsky's article ("Home truths on housing market,") June 29 is marred by a factual inaccuracy but in other respects deserves widespread consideration.

He claims that "house prices rose no faster than earnings during the 1980s, apart from the brief speculative blow-off last year." The fact is that average UK secondhand house prices, using the Environment Department's mix adjusted index and comparing the first quarter of 1990 with the average of 1980, are 184 per cent up. Average earnings for Great Britain (from Economic Trends) show an increase of 126 per cent over the same period. On this basis, the house price earnings ratio needs to fall by one quarter to restore the 1980 level. Also the speculative blow-off was far from brief

and not centred on 1989. However, Mr Kaletsky is right to emphasise the impor-tance of financial liberalisation in explaining the consumer boom. Joint research with Anthony Murphy suggests that the consumer boom cannot be explained just by the rise in financial and physical asset values. The effective spendability of illiquid assets increased. This is another way of describing the increased availability of credit advanced on the basis of housing collateral which he

From Mr Michael Moore. Sir, If in the 1960s Mr Ivor

Owen (Letters, July 4) had advocated six-year engineering degree courses to include the effects of design on the econ-

Mr Kaletsky's proposal to charge Capital Gains Tax on equity withdrawal is most interesting. This could work as follows. An owner-occupier who stays in the same house but increases the mortgage by more than the CGT exemption limit would be taxed at 25 per cent on the debt increas (indexed to the Retail Price index) over the limit or at 40 per cent for higher rate taxpayers. An owner-occupier who trades up or down would be taxed on mortgage increase plus (sale price minus purchase price) minus RPI indexation minus exemption limit. First-time buyers, by defini-tion, cannot be withdrawing equity and are not directly

The tax can be made more or less effective by treating the CGT exemption limit in different ways. An effective version of the tax would lump the housing equity withdrawal together with other forms of taxable gains. So, an expansion of debt would mean the CGT net draws tighter on other realised capital gains. A less effec-tive form of the tax would give housing its own CGT exemption or would raise the overall

CGT exemption limit.
Mr Kaletsky's suggestion is clearly greatly preferable to Mervyn King's and Peter Spencer's suggestion of bringing housing into the CGT system but with roll-over relief. Here

omy, the environment, health, aesthetics or almost anything else, the money could have

been made available by the

Government at the drop of a hat. Nowadays Mr Owen is

Poor timing for a public spending plea

CGT is charged on (sale price minus purchase price) minus RPI indexation minus exemption limit. This would not create any disincentive against additional borrowing but only discourage trading down. The merit of Mr Kaletsky's pro-posal is that it discourages bor-

rowing as well as the realisa-tion of gains by trading down. The critical objection against CGT even with roll-over relief is that it discourages the release of residential property and land. The Kaletsky proposal is open to a similar objection. It has been argued that the scale of Japan's remarkable land price boom owes a substantial amount to the Jap-

The economic problems caused by the institutional environment in which housing is provided in the UK are wider than equity withdrawal and excessive consumption. They are explained in the Institute for Public Policy Research's forthcoming Economic Study No 5, where I put forward a package of policies to deal with them. If these are rejected by the policy makers, Mr Kaletsky's proposal is still better than doing nothing to restrain consumers. Without new policles, entry into the exch rate mechanism (ERM) is likely to prove very painful for

John Muellbauer, Nuffield College, Oxford

ing prejudices and policies. Michael Moore,

#### 'Anything but a marriage of convenience'

From Lord Weinstock and Mr K.H. Kaske. Sir, Charles Leadbeater's article ("A marriage of conve-nience," July 3) is riddled with inaccuracies and wrong conclu-

It alleges that we "carried off an elaborate con trick" on the Monopolies and Mergers Com-mission and the European Commission in that we did not intend to fulfil the strategic vision which we had stated was our intention. The article further contains various allega-tions from which it is to be inferred that relations between us have deteriorated such that the strategic alliance between the companies in Europe has been put in question. These allegations are without founda-

The suggestion that GEC and Siemens are not fully committed to the joint ownership and development of GPT, by far and away the largest Plessey interest which we acquired, is totally false. Both our companies believe our continued relationship in GPT forms the basis for significant co-operative advances in research and development and a successful future for the British telecommunications indus-try on a global scale. This commitment to continued joint ownership is anything but a marriage of convenience. Managing Director.

whispering in a hurricane of 200-year-old anti-public spend-1 Stanhope Gate, W1 K.H. Kaske, President and Chief Executive, Siemens AG, Wittelsbacherplatz 2,

### FOR A POWERFUL, **EXPORT-ORIENTED EUROPEAN INDUSTRY**

Representatives of European unions and the major textile and clothing firms met with a view to harmonising their respective positions on the future of textile and clothing industries. Following the meeting, the parties:

• noted their convergent views on the importance and furure of the European textile and dothing industry which is and must remain the largest European manufacturing

• defined a joint stance regarding the regulation of the world textile and clothing trade. This stance will be published shortly and is based on three basic principles:

 priority is to be given to the economic integration of the Eastern bloc countries rather than any new opening up of European markets to Asiatic countries; . conditions of fair competition are to be swiftly introduced on world markets;

• an obligation on the part of developing countries to improve working conditions

 reminded European politicians of the importance of the economic and social issues at stake in the Uruguay Round talks and invited them to keep a closer check – via their national governments - on the talks currently being held in Geneva, the effects of

and social security for their citizens.

devoid of any economic substance.

which could be quite dramatic on European jobs.

• reminded the European Commission of its duty to defend European interests first and foremost and urged the Commission to tackle the structural causes of European unemployment in a more effective manner. On the same subject, employers and trade unions are concerned by the spineless attitude shown by the Commission in the current negotiations and warned it against concluding high-profile agreements

 decided to mobilise employers and trade unions from the European textile-clothing industry on a long-term basis and to study all joint means of action aimed at opposing any policy of unilateral concessions to third world countries, to the detriment of European interests.

> **EUROPEAN LARGEST TEXTILE AND APPAREL COMPANIES** Square de Meeûs 19/20. Brussels. Belgium.

COMITÉ SYNDICAL EUROPÉEN DU TEXTILE, DE L'HABILLEMENT ET DU CUIR Rue Joseph Stevens, 8. Brussels. Belgium.

### Regulators merger 'may result in even greater confusion'

From Mr Alwin Tomosius.
Sir. Deborah Hargreaves reports (June 29) that the justification of the Association of Futures Brokers and Dealers (AFBD) and the Securities Association (TSA) for their proposed merger is to provide cost savings to large firms and to reduce bureaucracy. If that is so, perhaps you should ques-tion why they were established

separately in the first place. in my view the motive for merger is not primarily the desire to make life easier for members (the endless stream of rule changes by both organi-

sations proves otherwise), nor even to provide a more effec-tive regulatory body to protect the interests of investors. Rather the merger is driven by the inefficient internal operations of both self-regulating organisations (SROs) resulting in poor utilisation of resources and unreasonably high membership charges.

I am not persuaded that the combination of two inefficient bureaucracies will result in a single efficient one. Instead I foresee even greater confusion when divergent departments of the combined SRO attempt to

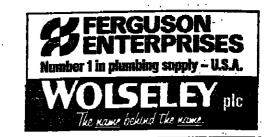
reconcile inevitable conflicts in the new rule book, especially on financial rule requirements. Although not mentioned by Ms Hargreaves or in the SROs' joint press release, the "merger" will most likely com-prise a complete absorption of the AFBD by the TSA. If this happens then representation within the regulatory establishment of interests of members engaged primarily in futures and commodities activities, which is already quite weak under present arrange-ments especially for small firms, will be non-existent.

As a director of a member of both SROs I therefore do not automatically participate in the "welcome by members" that the article assumes. Although I agree with the stated goals of the proposal, I do not believe they will be any more achievable with a merger, or absorption by one SRO of another, than they are under separate organisations. Alwin M. Tamosius, Director/Compliance Officer, Securities and Commodities Leconfield House



## **FINANCIAL TIMES**

Wednesday July 11 1990



### Mobil to mop up 14.5m gallons of oil from New York

MOBIL, the big US oil company, has agreed to embark upon a multi-million dollar clean-up of up to 14.5m gallons of oil that for four decades has been seeping hazardously into a most improbable site - the ground beneath the streets of Brooklyn.

The company said yesterday that it ad signed an agreement with New York State under which it would try to recover the leaked oil, which has

seeped from Mobil product terminals, by drilling a series of wells in the Greenpoint area of Brooklyn.
It is estimated that the leaked oil - a mixture of petroleum products such as

home heating fuel, petrol and kerosene
totals as much as 14.5m gallons. If so, there is more split oil in pools and deposits beneath Brooklyn than was spilled in last year's Kxxon Valdez disaster (IIm gallons), off Alaska.

The off, which has been found in deposits ranging from 10 to 40 feet below street level, has already contaminated the groundwater and could lead to other types of pollution in Brooklyn. However, despite signing the consent agreement, Mobil has not taken official responsibility for the leaks.

The company said it could not estimate the cost of the clean-up, but it is thought that it will cost at least \$5m.

The agreement was negotiated by Mobil and New York State authoritie after years of debate between the two parties. The first attempt by Mobil to recover some of the oil occurred in 1979 when the company drilled a remedial well in Green

Mobil said yesterday it plans to drill 22 observation wells and between four and six remedial wells in an exercise that will take "many, many years."

### Hopes rise for Albanian refugees

By Judy Dempsey, East Europe Correspondent, in London

**DIPLOMATS** were cautiously optimistic yesterday that 6,000 refugees camped in several ssies in Albania's capital, Tirana, would be allowed to leave the country this week. At the same time, in an effort to avert further unrest, Albanian authorities issued a decree to modify the country's inflexible wage system and introduce unemployment

600 refugees in their embassy, expect to transport them over the next few days on the ferry between Durres and Bari in southern Italy. West German officials,

whose embassy is packed with 3,000 refugees and where conditions have been described as "catastrophic," said yesterday they hoped the refugees would begin receiving their passports this weekend. They will start

tions to the Albanian authorities today. The first signs of a break in the week-long deadlock following a stampede by young Albanians into embassy compounds, occurred on Monday night after the Czechoslo-vak authorities were given permission to fly out two women and 49 men to Prague.

Mr Jiri Dienstbier, the Czechoslovak Foreign Minister, said most of the refugees wanted to go to the US.

The Czechoslovak news agency said the Czechoslovak authorities in Prague had given guarantees to Mr Steffan de Mistura, the United Nations envoy in Albania, that it would not publicise any information about how the refugees were transferred to other countries. Six Albanian dissidents who fled the country in a motor boat arrived in Italy yesterday and requested political asylum, police said, Reuter reports.

### Asylum seekers no country wants

The Government may let them go, but where? asks Judy Dempsey

THE Albanian authorities are under pressure from the thousands of asylum seekers to allow them to leave the country. But the refugees have nowhere to go. Nor does any country really want them. This is the dilemma facing western foreign ministries as they prepare visa papers for the 6,000 refugees camped in squalid conditions in the embassies. If western countries agree to take them, diplomats fear a second wave of émigrés. It is a possibility which can-not be ruled out by the 12

ember states of the European Community, several of which have diplomatic relations with Albania. There are voices within the EC advocating some kind of quota system, but the European Commission is not in a position to fix quotas on émigrés since this is still a matter for individual states. At the weekend, Mr Hans Dietrich Genscher, the West German Foreign Minister, said Bonn would accept the 3,000 refugees in its embassy in Tir-ana, adding that other coun-tries should do likewise. But earlier this week, EC diplomats indicated they wanted to dis tinguish between "political" and "economic" refugees.

"The truth is that some of these people (the refugees in the embassies) cannot read or write," one senior diplomat commented. The Albanian authorities last week described the asylum seekers as "hooligans," and "vagabonds." Those camping in the embas-

**Publishers move** 

Continued from Page 1 the number of Dat recordings that the owner of a CD could

Mr Cahn stressed that song-

writers and publishers had

brought their action to obtain an adequate level of compensa-

tion for pirated recordings,

rather than to prevent the sale of Dat recorders indefinitely.

"It is very important for every-one to understand that we are

not trying to halt the progress

of technology," he said.

Mr Edward Murphy, president of the National Musical
Publishers Association, which

is backing the action, said that

copyright holders had always

been willing to reach a compensation agreement with the manufacturers of Dat recorders. "That policy is not changed one bit by the law-suit," he said.

French merger

Continued from Page 1 lec, a French electrical distrib-

utor, plus a two-thirds stake in CGE Distribution, formerly controlled by Compagnie Gén-

Lyonnaise des Eaux is far more diversified than Dumez.

Just over half its turnover

comes from water distribution, with the rest in a wide range of

businesses from funeral services to waste disposal.

A merger would be a change

of tack for Mr Jérôme Monod,

chairman, who only recently

said construction was foreign

to his group's business voca-

proposal

to block Dat



sies include families. But the majority, according to diplomats, are young people.

Prospects for youth in Albania are grim. With the exception of the neighbouring Yugoslav province of Kosovo, Albania, predominantly Moslem, has one of the highest birthrates in Europe (26 live births per 1,000 inhabitants). More than half the population ekes out a living by work-ing on collective farms, while

industry, which consists largely of chemicals and chrome, remains under-developed and starved of capital investments. Such an econon outlook possibly explains the stampede into the embassies by young people in search of a brighter future.
"People want to get out

because they see no reason to remain in a country which offers no economic prospects

By Tim Coone in Managua

THE FUTURE of Nicaragua's

economic stabilisation programme hung in the balance

Barrios de Chamorro ordered troops onto the streets to con-

front students and workers who had set up barricades and seized workplaces in support of

a general strike. The strike was called in sup-

port of wage demands to com-

bat steep price rises, an essential component of the

Government's economic adjust-

ment policy.

But Mrs Chamorro has labelled the strike "a subversion of public order which vio-

lates the constitution," and has justified the use of troops because the police could not

cope on their own. The US State Department

said the strike was a political effort by the Sandinista opposi-tion to undermine badly

needed economic recovery.
"The Sandinistas misman-

aged Nicaragua's economy for 10 years, leaving it in disas-trous straits. Now, for political

gain, they are seeking to blame the government for taking the reform measures necessary to

clean up the mess," it said in a

Asked if Washington had any particular plan to see Chamorro through the emergency,

administration sources said

only that they were monitoring

Since Monday at least four

people have been reported killed and dozens injured as a

the situation closely.

sterday as President Violeta



and no prospect of political liberalisation," a western diplo-mat commented. "We have no idea how many more will want

The Albanian authorities, for their part, may feel a certain relief in allowing these people to leave. Exporting disaffected youth could ease the growing unemployment/underemployment problem facing the lead-ership. As the authorities liber-alise their travel laws, the burden will fall on western countries. So far, the West German.

French and Greek governments have said they are prepared to take the refugees in their embassies. It remains unclear if the Albanians will settle in these countries. The 51 refugees who arrived in Czechoslovakia earlier this week say they want to go to third countries.

Nicaraguan reforms at risk as

troops move to confront strikers

result of right-wing supporters

of the Government firing on strikers' picket lines in the

tapitat, managua.

Yesterday, urgent behindthe-scenes contacts were in
progress between the Government and Sandinista leaders

who handed over power on

April 25. However, it is not

clear how much control the

former rulers can exercise over

the strikers even if the latter

leaders yesterday called upon the Government to return to

the negotiating table, but there was growing concern that the

violence might now escalate.

Large quantities of weapons still circulate unofficially in

the country even though the "Contra war" was finally brought to a close last month with the demobilisation of the

Contra army.

The army and police both have officers identified as Sandinista sympathisers. Should

they refuse to obey Mrs Cha-morro's orders to break up the strike and protests, the Gov-ernment will be faced with an

impossible situation of having

no law and order forces to call

upon for support other than the demobilised Contras, who are also believed to have arms

The alternative will be to

bow to the unions' demands.

This is equally unpalatable because it would torpedo the Government's entire economic

programme. A tough stabilisa-

caches in the mountains.

Trade union and student

are invoking their name.

capital, Managua.

mans, who last autumn crammed in their thousands into the West German embassies in Budapest and Prague in the knowledge that Bonn would willingly allow all of them to settle in the Federal Republic, the Albanians have no comparable support from

OREOVER, because Albanians were ban-ned from travelling abroad over the past 50 years, the diaspora is too small to influence international public

opinion. The largest Albanian community is in neighbouring Yugoslavia. But the 2m-strong ethnic Albanian community, which was incorporated into Serbia in 1913, tend to perceive themselves as Yugoslav first

and Albanian second. Furthermore, because of attempts by Serbia, Yugo-slavia's largest republic, to erode the autonomy of the ethnic Albanians in the country's southern province of Kosovo, the local people are understandably more interested in defending their own rights than those of their neighbours in Albania.

The second-largest Albanian community is in the US. Many of the 150,000 or so who live in New York, Boston, Wisconsin and Detroit, left Albania before the Second World War. The remaining Albanian communities are scattered throughout Europe and Canada.

tion policy has also been one of

the planks on which impover ished Nicaragua has been seek

ing foreign assistance.
The crisis broke over the

weekend when ministers

rejected trade union demands - including substantial pay rises and a halt to the Govern-

ment's privatisation pro-gramme – and declared illegal an escalating series of stop-pages. The strikes began last week in government offices

Anyone participating in or encouraging strikes has now been threatened with dismissal

Mrs Chamorro took office at

the head of a fractious 14-party alliance last April, having

defeated the Sandinistas by a 14 per cent margin at the polls. Her economic team promised to halt inflation within 100

days but since then sharp cur-rency devaluations and swinge-

ing rises in the cost of public transport, petrol and public utility tariffs have again sent

prices soaring.
The confrontation deterio-

rated on Monday when Managua was paralysed as armed riot police escorted bulldozers

to break down barricades.
Students occupied the national radio station. The state-run television station was

stormed by police on Monday night and forced to cease trans-

missions after employees took

control and began broadcasting

revolutionary songs and

reports on the general strike.

and state-run factories.

and arrest.

### Walters launches fresh attack on EMS

By Rachel Johnson and Philip Stephens in London SIR ALAN Walters, former

economic adviser to Mrs Mar-garet Thatcher, Britain's Prime up full membership of the European Monetary System.

He will also present an alternative to the Treasury's plans for a parallel European currency based on the European Currency Unit by urging instead the creation of a new "Thatcher standard" based on world commodity prices.

The proposals, in his latest book "Sterling in Danger," will be seen as a last-ditch attempt to halt the Government's prog-

to halt the Government's progress towards membership of what Sir Alan terms the "per-verse" system of the Exchange Rate Mechanism — which he insists is "anathema and inherently flawed.

In the markets, traders have been concerned that "Sterling in Danger" could upset the pound as it nears the DM3 bar-

Sterling rose to a two-year high of DM2.99 on foreign

The book's publication, scheduled for the end of the

Mr John Major, Chancellor of the Exchequer, has secured Mrs Thatcher's reluctant agreement to take sterling into the EMS exchange rate mechanism and has welcomed the pound's surge on the foreign exchanges in the expectation of

our agreed policy."
Sir Alan makes no attempt to disguise his contempt for the system. "Pseudo fixed exchange rates are accompan-ied by a pseudo monetary pol-icy. Both are indeed

US and Japan.

Although Sir Alan hopes his contribution will add to the ERM debate, his arguments have been well rehearsed in both lectures and past books.

Minister, will launch a stinging attack later this month on the UK Government's plans to take up full membership of the

exchanges yesterday. More investors were buying the currency on the assumption that the authorities were content to allow the pound to rise even further prior to entering the ERM. It closed at 94.1 on its trade-weighted index, with traders reporting that a higger rise had been prevented only by profit-taking and a stronger D-Mark.

month, has prompted concern in Whitehall because Sir Alan retains close contacts with Mrs Fhatcher. The book was not finished until very recently - April at the earliest. Since his role as an adviser prompted the resignation of Mr Nigel Lawson from the post of Chan-cellor of the Exchequer last year, he has continued to visit Downing Street as what Mrs Thatcher calls a "family

the move.

While playing down the possibility of an initiative in the next few weeks, Mr Major said last week that "the Rubicon has been crossed." He flatly rejected Sir Alan's past criticisms and said he had made it clear that Britain would join. "That is not just my idiosyn-cratic view, that is the view of the British Government. It is

half-baked," he says.
The Treasury and Bank of
England yesterday indicated they had not seen the book, which the author hopes will intensify the debate about the disadvantages to the UK of joining the ERM. Copies, however, have been circulating unofficially in Whitehall and the final draft has been vetted by the Cabinet Office.

A chapter of the book is

devoted to the presentation of an alternative to the ERM. another "competitor in the field." The "Ecom" - European commodity mon-ey - would be based on preserving constant the unit of account for a wide basket of commodities. This new "Thatcher standard," he indi-cates, might be adopted by the

Lex, this page

### A merger wave in French water

There had to be an end to the headlong run which Lyonnaise des Eaux has enjoyed on the Paris Bourse since last Octo-ber. Its environmental credentials and its stake in West Ger-man cellular phones had both been amply discounted in Monday's closing price of FF7702, or about 24 times likely 1990 earnings. But few could have expected Lyomaise to produce the merger plan with Dumez, one of France's two largest construction companies along

with Bouygues.

Granted, linking water and construction is nothing new in France, as exemplified by the control Bouygues wields over Saur. But Lyonnaise came out of the building business in 1980. And though Dumez may gain from access to Lyonnaise's water contacts in France and the UK, it is debatable whether Lyonnaise's shareholders want exposure to Dumez's US electrical and building materials distributor.

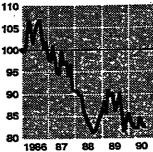
One presumes that the two biggest Lyonnaise shareholders, the conglomerate Compagnie Financière de Suez with 18 per cent and the insurer UAP with 10, have approved the idea. But a sharp drop in Lyonnaise's shares will not help Suez's share price, especially given the fall yesterday at the Accor hotel chain where Suez is also a big holder.

#### Prudential

It would be wrong to rubbish the concept of financial institutions creating estate agency networks to sell insurance and loans simply because Prudential made such a mess of it. Some other insurers, like Sun Alliance, have fared much better by buying fewer estate agents or choosing more wisely. As for banks, the 400strong Lloyds Black Horse chain was in the red last year, but only by £4m, compared to the £49m lost by Pru's 750 outlets. The scale of those losses -£66,000 per branch - suggest that in large part the Pru's problems were self-inflicted. That raises questions about just how well the Pru has been run since its £357m rights issue in 1986. Of the two big items of

expenditure, £405m on Jackson National Life in the US and £280m on estate agents, the former is successful in sales terms but the latter has been poorly handled. Equally worrying are things the Pru has not done. It has not divested Mercantile & General, its reinsurance business, whose non-life side produced pre-tax losses of £29m last year. Its continental European life business is so **Prudential** 

Share price relative to the



paltry that the annual report lumps it into "other countries accounting for 4 per cent of

global premiums.

The Pru's redeeming qualities are the strength of its life fund and its UK dominance. Hence the shares may be undervalued at 227.5p, on a prospective yield of 6 per cent plus. Given that its payout is 1.4 times covered by life assurance profits and that sales have profit with the IIK's nervolusible the sales. have surged with the UK's personal pensions revolution, divi-dend growth looks safe. But in terms of positioning the Pru as one of the world's major life assurance organisations, its new management still has a lot

#### Accountants

It seems that accountancy firms, like sharks and love affairs, must keep moving forward to survive. Not long ago there were the hig eight; now we are down to the hig six. But a more concentrated accountancy profession is not neces-sarily a more efficient one. The rationale for the merger of Touche Ross and Spicer & Oppenheim's UK business is not cost savings, which are likely to be fairly small. And if there are synergy benefits, they are unlikely to be passed on in the form of lower fees. Big is currently beautiful in accountancy because it is believed that only large inter-

national firms can attract multinational clients. Boutique firms may be able to offer specialist services; but mediumsized firms like Spicer, already suffering from the concentration of its clients in the financial services sector, may be left in the cold. But it is strange. considering the debate in the profession about brand valuations, that nothing has been done to maintain the value of Spicer's name in the UK.

Whether clients actually want all-singing, all-dancing accountants advising on everything from ADRs to zero cou-pon bonds is another matter. They have shown little enthusiasm for other broadly-based financial services groups. And shareholders may question the independence of auditors who have lucrative consultancy and corporate finance contracts with their clients.

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### Walters

Despite the general conviction that Britain's entry into the ERM is a done deal, the markets still keep a weather eye out for Sir Alan Walters. However close Mrs Thatcher nay be to agreement, Sir Alan lurks like a rogue elephant ready to carry her off again. But the anxiety seems misplaced if Sir Alan's views still held any kind of sway, the Government could never have

come as far as it has.

As laid out in his latest book, his thesis is largely familiar. All quasi-fixed exchange rate systems, from Bretton Woods to the ERM, fail by their own terms of reference. A true fixed system would only work as well as the Germans could be trusted to run it. If floating rates are not to be permitted, let a fixed sys-tem be devised in which everyone's monetary autonomy is abolished altogether, rather than consigned to the Bundes-

The attack on the ERM has a certain force. Since 1979, it is argued, inflation in the member countries has come down more slowly than in the rest of the OECD, while economic growth has been slower. The advantages of exchange rate stability within the system have been more than offset by greater volatility against other currencies. And ultimately, it is claimed, the system has relied on covert exchange control by member states to hold it together.

It together.

It can scarcely he denied that a fixed rate system would be German-controlled; that is largely the point of it. Sir Alan's alternative has similarities to Mr Major's hard Ecu, being a thirteenth suprement. being a thirteenth currency which would act as a control on the others. The difference is that, being based on a basket of commodities, it would have a life independent of any member state. To be fair, the idea is offered by way of example; but it has a cranky ring to it. And above all, no theory with a UK origin has a hope of being considered unless the UK belongs to the system in the first place.

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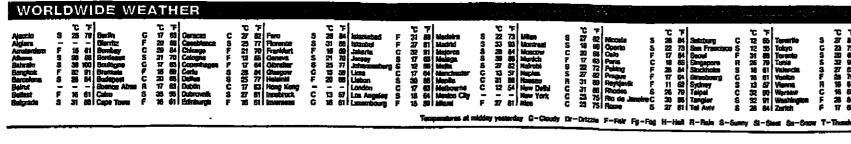
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### **FINANCIAL TIMES**

# COMPANIES & MARKETS

Wednesday July 11 1990



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#### **Morris outlines** Swiss confection

Philip Morris yesterday published its tender offer for the Swiss chocolate and coffee group, Jacobs Suchard. The US group will pay SFr3.16bn (\$2,26bn) for Collina, the holding company which controls Europe's biggest roasted coffee business and second largest chocolate and confectionery operation.

#### Arrivals and departures



through recently. They have been packing their bags as a result of poor Italian lending margins, and retrenchment at their head offices. have been streaming off planes to take their places. At first sight, reports Haig Simonian, it is rather a puzzle why banks such as Morgan Stanley, S G Warburg, N M Rothschild and Schroders have scrambled to open in Milan.

#### Helsinki seeks share revival

The Helsinki Stock Exchange is in a viscious circle. The Unites share index has dived and climbed and dived again since peaking at over 800 in April 1989. Last Thursday the Index continued the current downward swing registering a 1990 low of 537.0. While stock exchange turnoffer little optimism, Finnish stockbrokers are busy debating the measures and events which could stimulate a revival. Back page

#### Poulenc buys its way forward



### Porter Chadburn ahead 69%

falls in prices and profits which can affect plas-

tics and petrochemicals, Peter Marsh and Wil-liam Dawkins report. Page 19

and consumer leisure products group, yesterday unveiled a 69 per cent advance in both turnover and pre-tax profits for the year to March 30, buoyed by first-time contributions from new acquisitions. The figures mask something of a second-half slowdown in the group's fabric and finishing equipment distribution businesses, however. Profits for the six months to September 1989 had soared fully 92 per cent. Page 25

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### Bridel dairy group sold to its arch rival Besnier

By George Graham in Paris

MR EMILE BRIDEL, the patriarch of the French camem-bert business, is to sell his family dairy company to his arch rival, Mr Michel Besuier, in a deal estimated by analysts to be worth between FFr1.5bn and

FFr2bn (\$36im).

The sale of Bridel, for an undisclosed price, will create France's leading dairy group, with sales that totalled FFr17bn last year and which are expected to reach FFr20bn this year. Its market share in France will reach 16 per cent in cheese and 24 per cent in butter and retail milk.

Bridel made net profits of FFr101m last year on sales of

When Mr Bridel put the com-pany up for sale earlier this Dutch and Danish rivals. "We

year, he immediately attracted interest from a number of foreign dairy groups. Mr Bridel, who took back the chairmanship from his son Olivier last year, appears to have decided, however, to bury the hatchet with his fiercest competitor. Besnier is not only French, but also fami-

ly-owned.

Bankers familiar with the deal say that Mr Bridel made the decision personally, and it appears that Besnier's offer may not have been the highest.

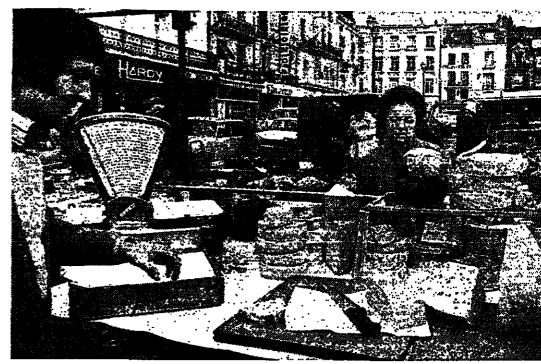
Mr Bernard Aubert, secretary-general of the Besnier company, said the combination of the two groups would greate a of the two groups would create a

major unit in the French milk market, but one that was still

had to reach this dimension first on our domestic market before attacking the European market," he said.

The two dairy companies have between them the top three cam-embert brands, President, Le Châtelain and Bridel, and the unpasteurised camemberts. Lanquetot and Lepetit. Mr Aubert emphasised, however, that they would only have 16 per cent of the total French cheese market, saying there was no reason for the deal to be referred to the competition council.

He said that with cashflow of FF1730m last year, Besnier would have no difficulty in financing the deal, which will involve taking majority control of Comerep, the Bridel holding



Bridel's sale will bring control of 16 per cent of the French cheese market under a single roof

# **Tuffier cuts** workforce as trading falls

TUFFIER et Associés, the French stockbroking firm, is to cut its workforce by a third, laying off 100 people in a bid to cope with declining trading volume and thinner commission margins.

Mr Thierry Tuffier, chairman, said the company had lost FFr62m (\$11m) in the first five months of this year, after seeing net profits drop last year to FFr16.5bn from FFr55bn in 1988. The lay-offs are expected to come mainly at the principal

stockbroking arm, Tuffier-Ravier-Py, but the group is also exposed to the highly competitive Treasury bond market, through the primary dealer Finance Plus, of which it owns 40 per cent, and through the inter-dealer broker Garban et Associés, of which it has just own 50 per cent has just over 50 per cent.

Both companies made losses Tuffier also had to provision heavily last year for tax reassess-ments at Nicol, its money-broking subsidiary.

Mr Tuffier also said the group would spin off its asset manage-ment activities into a separate company in which a British insurance company is likely to take a very significant stake, which could go as far as the

Tuffier is one of the first major

casualties of the downturn in business in France. There have been spectacular bankruptcies on the Paris stock exchange, includ-ing Baudoin, Buisson, Rondeleux and the stock exchange itself, but these have been linked more to rash speculation on the futures market or to settlement disasters than to business volume. Many brokers have made

losses, however, and some pessi-mists estimate that more than two thirds of the 45 broking firms two thirds of the 45 broking firms are currently trading in the red.

Overall, equity trading volume in Paris rose by 37 per cent in the first five months of this year, averaging over FFr3bn a day. Activity has been very unevenly spread, however, with business spread, however, with business spread brokers on the one hand leading brokers on the one hand, and to the brokers tied to big retail bank networks on the

At the same time, bond volume has declined while the abolition of the stock exchange's fixed commissions tariff has led to competition among brokers and a narrowing of margins generally estimated at 15 per cent.

"We have aligned on Warburg
at 0.3 per cent," said Mr Alain
Ferri, whose firm is the largest

employer on the Paris stock exchange.

# The accountants shuffle again

David Waller on Touche Ross's UK merger with Spicer & Oppenheim

Just as the accountancy profession had seemed to settle down after the scramble to merge last year, Spicer & Oppenheim and Touche Ross yesterday announced plans to link up in the UK. The merged firm will displace Arthur Andersen & Co as the UK's fifth largest.

The enlarged firm — to be known simply as Touche Ross —

known simply as Touche Ross will start trading on August 1 and will have fees of £262m (\$477m) and total staff of just under 6,700 in the UK. It will be headed by Mr John Roques, senior partner of Touche Ross. The merger applies only to the UK and not to the rest of the Spicer & Oppenheim network.

The announcement marked the demise of one of the UK's most venerable middle-tier firms. In the mid-1980s, when what was then the Big Eight were first acquiring a taste for alliances, Spicer was at the top of everyone's list as a potential partner. Founded in 1902, the firm was fast-growing and well-based in its niche market serving the UK's financial services sector. It rebuffed a sequence of merger

approaches.
More recently, however, Spicer's attractions have diminished. The link-up now has the flavour of a takeover rather than a merger on equal terms. This interpretation of events was strenuously denied yesterday by Mr Peter Stafford, Spicer's managing partner. Nevertheless, Spicer is giving up its independence through weakness rather than strength. For these reasons:

It lost many of its traditional clients in the City of London as a

Top ten UK accountants after the Touche/Spicer merger Fee income 1989/90 (£m) 1.Coopers & Lybrand Deloitte 2.Peat Marwick McLintock 395.2 3.Ernst & Young 337.5 4.Price Waterhouse 300.1 5.Touche/Spicer 261.8 6.Arthur Andersen 194.4 7.BDO Binder Hamlyn 105.5 8.Grant Thornton 102,5 9.Panell Kerr Forster 76.2 10.Stoy Hayward Source FT June 21, 1980

result of Big Bang in 1986. As financial services companies combined or were taken over in the run-up to City deregulation, they tended to appoint new audi-tors. Spicer found itself losing out, at least in audit work, to the big international firms.

 What was left of its City client base suffered from the consequences of the October stockmarket crash, hurting Spicer's London practice. Spicer's fee income in 1989-90 went up by only 11 per cent to £92.3m, the lowest increase of any UK's top 20 firms. • Spicer was auditor to Barlow

Clowes, the collapsed investment company, and to Atlantic Com-puters, the leasing subsidiary of British & Commonwealth. Mr Stafford said yesterday he thought it unlikely that Spicer

would face litigation over these cases, but uncertainty hangs over

• The US arm of the interna-tional federation to which the UK firm belonged has also been suf-fering from exposure to the finan-cial services industry. It shed 20 per cent of its partners in the wake of the crash and last year it lost its biggest client — Bear Stearns - to Deloitte & Touche.

Continued bad publicity for Spicer in the US could have tempted Spicer's remaining UKbased multinational clients which include Morgan Grenfell and Kleinwort Benson - to select another auditor. The merged firm will hope that such clients will be happy to be served by Touche's international network. If Spicer needed to merge, so did Touche Ross - but for

different reasons. In last year's merger wave, Deloitte, Haskins & Sells and Touche Ross were unable to consummate a corporate match in the UK as they did in the US and elsewhere; Deloitte's UK partners defected to join Coopers & Lybrand.

Touche Ross has since picked up a large number of new UK clients as a result of its new international contacts, including such big names as Procter & Gamble, Merrill Lynch, and Dow Chemicals. It has the work – but not enough people to do it. Hence the logic of merging with, or rather swallowing up, one of the medium-sized firms.

It need not have been Spicer. Touche has twice in recent years made formal proposals to merge with Robson Rhodes (the UK's fourteenth largest firm after yes-terday's link up), once in 1989, and once in June last year. It remains to be seen whether

yesterday's announcement will prompt a second wave of accountancy mergers, this time among the UK's middle-tier firms. Mr David McDonnell, managing partner of Grant Thorton (set to be the UK's seventh largest firm) said that the deal would strengthen its position serving owner-managed business. A similar view is held by Mr Paul Hipps, senior partner of Stoy Hayward, the tenth largest firm. But Mr Hugh Aldous at Robson Rhodes said that the merger was the result of a squeeze on income which his firm was experiencing too. If that squeeze continues more firms may succumb to the pressures that lost Spicer its independence.

### Asko row with Ahold ends as 13% stake sold to consortium

By Ronald van de Krol in Amsterdam

ASKO, the West German food retailer, has sold its 13.1 per cent stake in Ahold, the Dutch groceries group, to a consortium of banks for onward placement with other investors, ending a bitter dispute that has raged between Asko and Ahold for nearly a

by Amsterdam-Rotterdam Bank (Amro Bank) and Deutsche Bank, purchased the block of 3,083,952 shares from Asko on Monday and placed them privately with unnamed investors yesterday at Fl 141.60, a discount to Monday's closing price of Fl 143.10, valuing the share package at Fl 437.7m

(\$235.6m). Ahold, the biggest food retailer in the Netherlands, said the

share purchase and placement had occurred with its "consent and co-operation", adding that the banks had undertaken to spread the shares as widely as possible. The 3.08m shares represented all the shares which Asko

had held in the company.

The transaction brings to an end a dispute that broke out in the summer of 1989 after Asko the summer of 1989 after Asko disclosed that it had bought a 12 per cent stake in Ahold from SHV Holdings, the Dutch whole-saling and energy group. Asko later bought shares on the open market to raise its stake to just under 15 per cent.
Ahold, furious that Asko had

not informed it of the share purchases beforehand, abruptly ended negotiations with Asko on

the West German company's desire to take part in the Euro-pean partnership forged between Ahold, Argyll of the UK and Casino of France.

In an anti-takeover ploy commonly used by Dutch companies, Ahold issued preference shares to a friendly corporate foundation, diluting Asko's voting rights at the annual meeting. Asko's stake of ordinary shares was also diluted by an Ahold stock divi-dend and by the issue of new shares under an employees' stock

option programme.
Trading in Ahold's shares was suspended on the Amsterdam Stock Exchange yesterday and is due to resume this morning. Kuwaiti joins Asko board, Page 18

### **Empire Stores beats forecasts**

By Maggle Urry in London

EMPIRE Stores, the UK mail order group, yesterday bright-ened the gloom in the retail sector by beating analysts expecta-tions and reporting a small profit for the year to the end of April. The shares gained 5p to close at 90p, recovering half of Monday's

The pre-tax profit of £172,000 was achieved only through an exceptional gain of £1.4m (\$2.53m) made on the sale of the company's debt collection business. It concealed a rise in bad debts of £5.6m, though the com-pany does not disclose the total

However, the group did make a pre-exceptional profit in its sec-ond half, of £1.9m, after a £3.1m loss in the first half. After passing the interim dividend a nominal 0.1p final is planned. Mr John Gratwick, chairman, said that the second haif had shown "a dis-tinct improvement" and that the group had increased market share and gross margins. He said

**Empire Stores** Share price (pence) 130 

trading conditions were still tough and that the poll tax was

affecting customer's spending.
Empire's problems have not been confined to the depressed market, though, as witnessed by the rebuilding of the management team over the last 18 months. Mr Gratwick, who will

retire at the annual meeting, said "the underlying problems in the company were more deep-seated than the management had initially envisaged." The group's computer systems are being overhauled and costs cut. "I believe the company can look to the future with greater optimism than previously," Mr Gratwick

A co-operation arrangement with La Redoute, a French mail order group, is expected to lead to further benefits. Empire will draw on La Redoute's experience in developing faster computer systems and on launching direct mail order catalogues.

Empire has three large share-holders, La Redoute with 26 per cent, Gecos, an Italian mail order company, with 24 per cent, and Great Universal Stores, the UK retail, banking and property group, with 12 per cent. Mr Gra-twick said no change in these holdings was expected.



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### INTERNATIONAL COMPANIES AND FINANCE

### Stock market calls for halt to trading in BTF

By George Graham in Paris

FRANCE'S stock market authorities have demanded the suspension of trading in the shares of Bernard Tapie Finance (BTF) and two of its subsidiaries because of the lack of information about the group's acquisition of Adidas, the leading West German sporting goods manufac-

turer. Mr Bernard Tapie, the group's flamboyant chairman, had refused to give a price for the deal, saying that he was bound by a secrecy agreement until August 10. But the group said last night that it had

received permission to give details next Monday.

Mr Tapie added that "the total amount of the acquisition will make those who today cast doubt on our financial capacity to complete the negotiations look ridiculous." Nevertheless, Adidas has been widely esti-mated to be worth nearly FFr3bn (\$542m), three times the market capitalisation of BTF itself.

Mr Taple, equally, has been unwilling to give clear details of how the acquisition would be financed. He said half of the cost would be financed from BTF's own capital and the remainder equally divided between French and foreign bank borrowing.

It had been widely assumed that Taple would have to sell some of its existing assets, such as the separately quoted weighing machine companies Terraillon and Testut, each

currently capitalised at slightly less than FFr340m. However, BTF on Monday surprised the market by announcing that Testut had bought Lutrana, another French weighing machine manufacturer, and would also absorb the Trayyou scales company from another part of the Tapie group. Not all of Mr Taple's inves-

tors have been enthusiastic about the performance of BTF, which lest month amounted a 54 per cent drop in profits to FFr27.7m in 1989 and a change in strategy from its past habit of buying bankrupt or troubled industries for a quick turn-

Some have questioned Mr Taple's commitment to the business now that he has also embarked on a political career, which for the moment appears to be his true passion.

The shares of BTF soured,

nevertheless, on the Paris stock exchange on Monday. The request by the Commis-sion des Opérations de Bourse, the stock market regulatory body, for the suspension of trading in BTF is viewed as an unusual procedure, although quite long suspensions are not uncommon on the Paris market in the run-up to large

### **Engelhard deal called off**

By Our Financial Staff

THE PROPOSED sale by Engelhard, the US metals group, of its worldwide gold and silver operations to Degussa of West Germany has fallen through.

The US company said yester-day it would not proceed with the sale, originally announced in March, but would instead sell some North American operations and retain European operations that make gold- and silver-based products. Engelhard said it was unable to reach "acceptable terms"

with Degussa. The collapse of the deal is a blow to Degussa. It would have added considerably to its precious metal activi-ties in the US and in Europe.

Engelhard said it expects the gold and silver businesses to reach a level of performance consistent with its goal of attaining a 15 per cent return on shareholders' equity.

The US company said it would move quickly to sell its North American electrical contacts, metal joining and jewel-

### Amro and **Belgium** bank end agreement

By Ronald van de Krol

Bank (Amro) of the Nether-lands and Générale de Banque of Belgium yesterday formally killed their co-operation agree-ment in the light of Amro's

plans to merge with Algemene Bank Nederland.

Mr Roelof Nelissen, Amro's chairman, has given up his seat on the supervisory board of Générale with effect from July 1, Amro said. Baron Paul-Emmanuel Jans-

sen, Générale's chairman, also relinquished his seat on Amro's supervisory board from the same date.

The demise of the Dutch-Bel-

gian partnership agreement was always implicit in the merger plans unveiled by Amro and ABN in March, but it had never been spelled out formally by the boards of the

However, senior officials of Amro and Générale had made clear that there was no future for the alliance now that the Netherlands' two largest banks had decided to merge. ABN and Amro have said they expect to launch public bids leading to a share swap in the third quarter of this year.

The vague strategic co-operation agreement between Amro and Générale, which dates from September 1989, was itself a scaling back of even more ambitious plans announced by the two banks in February 1988 for a full merger, which would have created Europe's first cross-bor-der link-up in banking.

#### Kuwaiti joins Asko board

ASKO, the German retailer, said yesterday it had appointed Mr Yussif Sulaiman ak-Sabah, a Kuwaiti businessman, to the supervisory board. The company refuses to be drawn on whether or not Kuwaiti interests had bought a stake in the company, writes Andrew Fisher in Frankfurt. Mr Mr Helmut Wagner, Asko's chief executive, amounced a sales rise of 8 per cent last year to DM10.6bn (\$6.5m).

## Suchard deal yields a net SFr2bn for Jacobs

PHILIP MORRIS of the US is paying Mr Klaus Jacobs SFr3.16bn (\$2.26bn) for Colima, the holding company through which he controls Jacobs Suchard, the Swiss chocolate

and coffee group.

Mr Jacobs will receive a net cash sum of SFr2.04bn after deducting SFr456m for the companies he is buying back and SFr667m for the loan he is taking over on one of these companies, E. J. Brach, the US confectioner.

Details of the agreed deal. amounced on June 22, under which the US group plans to acquire Europe's biggest roasted coffee business and second largest chocolate and confectionery operation for a net cost of \$3.8bn, were dis-closed yesterday when Philip Morris published its tender offer for Jacobs Suchard's pubThe offer is formally being made by Colima, which holds 62 per cent of the voting rights and is being taken over by Kraft General Foods (KGF), the wholly award subsidiary of wholly owned subsidiary of Philip Morris Companies.

As previously reported, Colima is proposing cash payments of SF18,500 per bearer share, SFr1.660 per registered share and SF1758 per participa-tion certificate. In addition, it is offering SFr15.80 per "A" warrant and SFr70.50 per "B" warrant on the participation certificates. The offer is valid from July 25 to midday Sep-

The Swiss stock exchanges' regulatory commission has stated that the offer, which is being managed by Rothschild Bank, Zurich, complies with the Swiss takeover code.

a premium of 26.7 per cent over the average daily closing price for the JS shares over the six months to May 25. From that date the prices were inflated by takeover rumours.
Compared with the offer to

minority shareholders of SFr1,660 per registered share, the SFr3,165m that Philip Morris is paying for Colima puts a price of SFr3,645 per share, or a premium of 120 per cent, on the registered stock held by Mr However, the tender docu-

ment points out that the net sum paid to Mr Jacobs after deducting payment for the companies he retains and the loan he assumes equals SFr2,352 per registered share, a premium of 42 per cent over the price offered to the minor-

According to the tender document, the offer prices include

As well as Brach, Mr Jacobs is keeping Van Houten, the

bulk chocolate and commodity trading company, the Nabob coffee operation in Canada and JS's stakes in three banks which specialise in commodity financing. They have combined sales of around SFr1.4bn.

Philip Morris said these enterprises showed a combined operating loss of some SFr96m in 1989 and did not fit into the core activities of the new chocolate and coffee group.

KFG will transfer to JS its

German, French and Scandinavian coffee businesses and its French confectionery subsidiary, which produces mainly chewing gum. They will roughly restore JS's turnover to the SFr6.7bn recorded before deducting the companies retained by Mr Jacobs.

In exchange, KFG will receive from JS 100,000 reserved heaver shares, valued

reserved bearer shares, valued at SFr850m under the tender

made after the companies transferred have been valued by two independent agencies. Philip Morris denied reports that it intended to sell the JS confectionery operations, possi-bly to Britain's Cadbury

Schweppes.

Mr Nicholas Rollo, Philip Morris' financial communications manager, said JS would continue the ambitious investment programme in developing new confectionery products and in geographical expansion which was started by Mr Jacobs but would have been difficult for the group to pursue on its own.

sue on its own. Japan, Britain, Italy and Spain are targeted.

KFG will appoint a new chief executive officer for JS to replace Mr Jacobs, but plans no other changes in manage-

### Belcofi eyes La Générale stake Deckel expects lower loss

Flemish holding company, has confirmed that it is in talks to buy part of Mr Carlo De Benedetti's 15.4 per cent stake in Société Générale de Belgique, Belgium's biggest holding com-

pany.
Since the beginning of this year, Cerus, Mr De Benedetti's French holding company, has been trying to find a buyer for the holding, which resulted from a takeover battle for the company in 1988.

Fabrique Nationale Herstal (FN), the ailing Belgian arms maker, revealed a plan to return to profitability by 1995 conditioned on a big injection

Mr Joseph Labaye, FN chief executive, said the plan would reshape FN into a more techno-

logically up-to-date company. FN would cut its production of

military arms to a minimum

sustainable level and leave the

munitions business. It would

expand in the US, buying the

60 per cent it does not own of

the maker of Winchester hrand

sporting rifles, US Repeating

of capital, AP-DJ reports.

In spite of numerous rumours that the sale was nigh, no announcement has yet

been made, and it is claimed that the price being demanded by Mr De Benedetti is too high. Last month Compagnie Financière de Suez, which owns 51 per cent of La Génér-ale, told an Italian newspaper that it might be prepared to buy some of the holding. However, it said that the Lil 200bn (\$990m) to L1,300bn sale price suggested by Cerus (equivalent to BFr3,4000 and BFr3,680 a

It has also been suggested that the shares could be sold through a placing of stock among Belgian investors,

COMPANY NEWS IN BRIEF

● RWE, the West German

energy and power generation group, said it boosted its world-

wide group sales by 13.3 per cent in the fiscal year ended June 30 to DM44.2bn (\$26.9bn)

from DM38bn a year earlier.

The Essen-based company said it increased its group net

earnings above the previous year's DM745.9m. The company

said its sales gain in fiscal 1990 was aided by the first-time con-solidation of its 56-per cent

owned Hochtlef construction

Connecticut.

ahare) was extravagant.

which would add welcome iquidity to the shares.

The intervention of Belcofi into the long running story of the stake would bring the Flemish company's interest in La Générale full circle. The company put itself on the map two years ago, when it sold its stake in La Générale to Suez during the bid battle.

The proceeds have part financed a steady stake-building exercise in Group Bruxelles Lambert, another Belgian holding company. Belcoff said this week it controlled between 18 and 14 per cent of CEL and 14 per cent of GBL.

Arms (USRAC) of New Haven, engineering subsidiary.

• Wintershall, the West Ger-

man oil and gas group, is nego-

tiating the purchase of a 25 per cent stake in Verbundnetz Gas, the pipeline company that will operate East Germany's national gas pipeline system. Wintershall, a wholly owned subsidiary of the big West German chemical group BASF, is seeking the shareholding in Verbundnetz following "several attempts" to get permission from the East German energy ministry to gain access to the pipeline system.

By Andrew Fisher in Frankfurt

DECKEL, the West German machine tool company which fell into the red last year at a time of surging demand in the capital goods sector, expects to turn in a lower loss in 1990. It also plans to restructure It also plans to restructure itself by concentrating on its main activities, buying more components from outside, and reducing jobs, Mr Peter-Jürgen Kreher, the new chief executive, said.

However, the company, controlled by the Deckel family, was not likely to seek new financial partners.

Last year, Deckel made a net loss of DM45m (\$27m) after a profit in 1988 of DM2.3m. Turn-

being paid. Mr Kreher, a former director of Deutsche Babcock, said Deckel had tried to do too much too soon. Now, he said, it would concentrate on its traditional business of universal milling and drilling machines.

to DM535m. No dividend is

Deckel's problems stemmed from its hasty attempt to intro-duce a new range of more sophisticated machines, capable of operating at high speeds and with a high level of automation. They have proved successful but high investment

costs and production delays have held back profits. profit in 1988 of DM2.3m. Turn-over was down by 15 per cent in the first half of this year.

### Fininvest profits plunge

By John Wyles in Rome.

MR SILVIO Berlusconi's battle the end of 1988 to L2,037bn. to win control of the Mondadori publishing group contributed to a heavy eightfold increase in his Fininvest group's debt last year.

Fininvest's consolidated net profits sank to L142.6bn (\$118m) from L181.8bn. in spite of a 19 per cent rise in revenues to around L15,000bn.

Most significant is the increase in debt from L250bn at

Some L512.8bn of the increase is due to payments on the purchase of the Standa department store chain, while a further L800bn is attributed by the company to the Mondadori battle. Much of this would have been spent on building up a shareholding position in Italy's largest publishing group. For this year, Fininvest predicts L17,500hm revenues.

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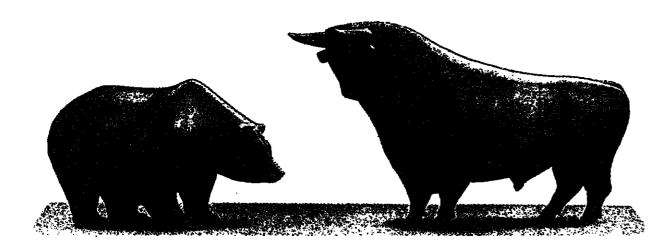
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### INTERNATIONAL COMPANIES AND FINANCE

### Rhône-Poulenc shakes off cyclical shackles

Peter Marsh and William Dawkins on the company's search for new opportunities

super-strategists? Analysts cannot make up their minds about Rhône-Poulenc, the biggest French chemicals group, which in the past year has embarked on a massive spending spree to restructure its business.

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In 1989 state-owned Rhone-Ponlenc spent FFr12.4bn (\$2.24bm) on acquisitions to target the higher-value product areas which many in the chemicals sector believe will be in the star performers in the

The company's ambitions have both impressed and werried industry observers, who admire the grandeur of the state-controlled company's emmach but worse about its approach but worry about its financial soundness.

At the beginning of this ets lowerh year, Rhône-Poulenc scored its biggest coup by agreeing on a \$3bn deal which will give it 68 per cent of a partnership between the French group and Rorer, a medium-sized US pharmaceutical company. The new concern will be among the world's top 10 medicines busi-

Much of the credit for altering the shape of the French company has gone to Mr Jean-Rene Fourtou, a former man-agement consultant who has been Rhône-Poulenc's chair-man since 1986 and who argues man since 1986 and who argues that worries about the group's debts are misplaced. "The centre of gravity of the business has changed," says Mr Fourtou. "We now have huge opportunities to do things we could not do before." cophisticated makes
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not do before." Among the deals which Mr Fourtou pulled off last year were the takeover of the speciality chemicals divisions of RTZ of Britain and of GAF of the US. And the Rhône-Poulenc controlled Institut Mérieux also bought Connaught BioSci-ences, a Canadian vaccines

These acquisitions came soon after two other large pur-chases in the US in 1986 and 1987, in which Rhône-Poulenc spent \$1bn buying Union Car-bide's agrichemicals activities and the basic chemicals operations of Stauffer.

The effect of these moves has been to move more of Rhône-Poulenc's business away from the more cyclical parts of the chemicals industry where profits are likely to be affected by swings in the world economy. The company has also greatly widened its geo-graphical spread.

This year Rhône-Poulenc will gain about a quarter of its sales from the US, the world's biggest chemicals market, up from just 3 per cent in 1986. Today about 25 per cent of the company's revenues are derived from France, compared with more than half in 1986. Just over half Rhône-Poulenc's 86,000 employees work outside France; five years ago the figure was 38 per cent. In 1989, the company turned

in an 18 per cent rise in earnings to FFr4.1bn, a creditable performance at a time when the chemicals industry is starting to show the first signs of moving into recession. The profit was on sales of FFr73.1bn, putting Rhône-Poulenc in roughly ninth place in the world's chemicals industry on turnover.

Last year the company gained about a quarter of its revenues from healthcare and 14 per cent from agrichemicals
- a \$20bn a year industry in
which it is the fifth biggest player worldwide. Another 15 per cent of sales came from fibres, where the French concern is especially strong in nylon, and just under half from

industrial chemicals. In this last field Rhône-Poulenc gains a large part of the sales from relatively high-



Jean-René Fourtou: wish to to go private no secret

cones, specialised intermediates and other areas. All these products are reckoned to be generally immune from the sudden falls in prices and prof-its which can affect more cycli-cal materials such as plastics and petrochemicals.

Mr Fourtou admits that - until the rash of acquisitions - Rhône-Poulenc had been lagging behind other large Euro-pean chemicals groups such as Bayer, BASF and Hoechst of West Germany and Britain's Imperial Chemical Industries. All of these over the past two decades have been moving gradually into the US and into the less cyclical parts of the chemicals industry. "Rhone-Poulenc had some

catching up to do," says Mr Andrew Tivenan, a chemicals analyst at James Capel, the London stockbroker. Many of the purchases have benefited from imaginative

fund-raising devised by Mr Jean-Pierre Tirouflet, the group's brilliant young finance director. He has won Rhône-Poulenc a reputation for being the state-owned company to ways round the French Gov-

ernment's block on privatisa-tions or nationalisations. Having long ago exhausted the 25 per cent of non-voting equity it is allowed to issue to the public, Rhône-Poulenc last year launched an \$875m issue of "perpetual subordinated notes," which ploneered a kind of quasi-equity issued by state

Paris financiers have nick-named this fund-raising instrument "Canada Dry" because of its less than apparent kick. This the company followed up with an equally novel 5300m issue of participating shares

Mr Fourtou is planning a \$1.5bn divestment programme, including the public sale of minority stakes in RTZ and Connaught and the disposal of a number of non-essential businesses which came in with the acquisition spree. This, he pre-dicts, will hold Rhone-Poulenc's debt gearing level at around 70 per cent of share-holders' funds at the end of this year, and reduce it to 50

per cent by the end of 1991. Mr Fourton has made no secret of his wish for Rhone-Poulenc to be at least partially privatised in the long term, but insists that the fact the Gov-ernment owns all the voting shares makes no difference to the way he runs the company. "I am a manager, not a civil servant. I manage the company with a medium-term view as though it were private," he says, echoing a mood to be

found increasingly across the state sector's top managers. Some analysts argue that Rhône-Poulenc's spending spree was made easier by the presence of a state shareholder which feels unworried by a short-term rise in debts and underperformance in the share price. "The company has had a blank cheque from the taxpayer," says one New York bank investment manager.

Mr Fourtou's appointment provoked controversy when he was chosen by the then right wing government four years ago to succeed Mr Lolk Le Floch Prigent - now chairman of the Elf Aquitaine oil company - who has strong links with the Socialist party. When the Socialists returned to power two years ago, Mr Four-

tou's job hung in the balance. During the 1990s, Mr Four-tou has great hopes of swing-ing Rhône-Poulenc even more in the direction of speciality chemicals involving biological areas of research, mainly in healthcare and agrichemicals. As part of the general drive to accent research-oriented aspects of the chemicals industry, Rhône-Poulenc's research and development spending has increased from FFr4.9bn in 1987 to FFr7bn last year.

In 1990, turnover of the Rhône-Poulenc/Rorer partner-ship – which is to be managed by Mr Rob Cawthorn, an Englishman who is the current head of Rorer and who will report to the Rhône-Poulenc board - will be about \$2.5bn. Taking into account the prospects for new drugs emerging from the Rhone-Poulenc development pipeline and also from Rorer, sales should rise to \$4.7bn in 1992 and \$6bn in 1994,

says Mr Fourton.
By the mid-1990s, he reckons, one third of the total sales of Rhone-Poulenc should be coming from healthcare products, including pharmaceuticals, diagnostic products and vaccines. "If we succeed here (in life sciences generally) we will have changed a great deal," says Mr Fourtou. "But much depends on our future performance in innovation; we will need some luck." Bid finance instrument begins

ECU 71,051,251 SFR 30,222,894 **Medium Term Multi-Currency Loan** 

Banco Totta & Açores, S.A.

Underwritten and Lead Managed by Banco Español de Crédito, S.A. (Banesto) Banco Fonsecas & Burnay Banco Totta & Acores, S.A. Caixa Geral de Depósitos (Paris Branch)

The Mitsubishi Bank, Ltd.

Co-Lead Managers Mitsui Taivo Kobe International Limited Swiss Bank Corporation

The Yasuda Trust and Banking Company, Limited

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Banco Borges e Irmão, Paris Branch The Bank of Nova Scotia Crédit Agricole Crédit Communal de Belgique S.A./ Ippa Bank S.A. Gemeentekrediet van België N.V.



Banco Totta & Açores, S.A.

#### Friendly societies plan A\$4bn merger

AUSTRALIA'S two biggest friendly societies, IOOF and OST, have announced a merger that will combine total assets of more than A\$4bn (US\$3.2bn) writes Bruce Jac-

ques in Sydney.

The deal is a consequence of the collapse of the Pyramid building society group, the country's second largest. When Mr John Cain, the Victorian Premier, announced a Government-backed rescue package for Pyramid last week, he also said the state's other non-bank financial institutions would be encouraged

to merge and rationalise.

Combining the two friendly societies, which have srown in recent years to become large savings and investment institutions, is the first move in

OST has faced increased redemptions over its exposure both to Pyramid and to prop-erty on Queensland's Gold Coast. The merged entity will be called IOOF Financial Group, the OST managing director and another director will resign, and IOOF will head a refinancing of OSFs

mortgage exposure.
Mr Martin Pickersgill, IOOF managing director, said yesterday that merger discussions had begun about two months Malaysia plans to float 25% of Telekom

By Lim Slong Hoon in Kuala Lumpur

MALAYSIA'S privatisation programme is gathering pace with the expectation that Telekom, the country's telecommunications monopoly, will offer 25 per cent of its equity to the public in order to gain a stock market listing by December.

This would pave the way for another large flotation, that of

Proton, the national car maker held 70 per cent by the Govern-ment and 30 per cent by Japan's Mitsubishi group.
On the horizon as well is an even larger exercise: privatis-ing the National Electricity Board (NEB) which has a net

asset valuation of M\$7bn (US\$2.58bn). NEB cleared its first legal hurdle last month to create a successor company, Tenaga Malaysia. It will take over NEB's functions in Sep-

Telekom's offer will raise between M\$2bn and M\$2.5bn. This compares with the M\$2.1bn in total new equity offered through the Kuala Lumpur Stock Exchange during the first half of this year. Still in the debate is the group's shareholding structure.

Its revenues amounted to M\$2.1bn last year, up nearly 14 per cent. Net assets rose 16 per cent of the group. The Government has now raised the possibility of privatising Proton, encouraged by the car maker's own performance as well as general economic prosperity.

Proton had a 70 per cent of the group.

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The Government has now raised the possibility of privatising Proton, encouraged by the car maker's own performance as well as general economic prosperity.

If the Government opts for a widespread shareholding, many subscribers could qualify for the offer. Mr Rashdan Baba, the group chairman, has suggested that subscriber own-ership could start, for instance,

among those who incur a
M\$200 monthly bill.
Like all privatisation listings, new Government policy requires a 5 per cant stake to be reserved for the company's workers. Telekom has 25,000 employees who Dr Mahatbir Mohamad, the Prime Minister, said would receive at least 100m shares.

Telekom may price its offer between M\$4 and M\$5 a share on a profit forecast of M\$500m this year, its third consecutive year of profitability. Last year it earned M\$366m. The group is exempt from corporate tax

below one by next year. Between now and 1992, the group envisages M\$1bn a year in capital expenditure and,

hence, a profit growth slower than the past three years. A foreign ownership entitle-ment for Telekom is also possi-ble but, for the moment, serves merely as a contingency in case local participation is insufficient. Mr Rashdan has appeared optimistic that Tele-kom's offer would be fully sub-scribed despite its size, the largest seen so far in the stock market.

Edaran Otomobil Nasional (EON), Proton's domestic distributor, attracted M\$1.3bn in offers last week for 13.1m shares, which at M\$4.30 each were meant to raise only M\$56.3m. EON had also privately placed 22.9m shares, and the two issues represented 30 per cent of the group.

The Government has now

M\$1.4bn for the year to March and recorded M\$159m in profits (the company is also exempt from corporate tax) compared

with M\$32m a year earlier. Unit sales rose 47 per cent to 65,000 vehicles. Proton, held 70 per cent by Hicom, the Government's heavy industry group, requires a fresh dose of capital to raise its installed capacity from 80,000 units a year to 120,000 and later to 150,000.

Plant modifications will enable it to produce 85,700 units this year, its sixth year of operation. Proton expects to sell all its output, with a total turnover of at least M\$2bn.

In four years, Proton plans to remodel its existing 1800 cc. duce a 1800 cc version, and produce a left-hand-drive vari-

Singapore shipbuilding-based group, plans to place some 15m shares in the US, Our Finan-

cial Staff writes.

The issue would represent some 4.1 per cent of expanded equity and at current market prices would raise some



### KYMMENE OY

acquired CHAPELLE DARBLAY S.A. from PINAULT S.A. Group

The undersigned acted as financial adviser to KYMMENE OY for this transaction



Interest Period

**BANQUE WORMS** 

### Reliance may lose control of L&T

By R. C. Murthy in Bombay

INDUSTRIAL CREDIT CORPORATION plc (Incorporated with limited liability is freland) ¥3,000,000,000 Floating Rate Guaranteed Notes Due 1993

Unconditionally and irrevocably guaranteed by The Minister for Finance of Ireland acting for and on behalf of Ireland

Notice is hereby given that the Rate of interest for the Interest Period from 11th July, 1990 to 11th January, 1991 is 7.05% Interest payable on 11th January, 1991 will amount to ¥3,553,973

per ¥100,000,000 principal amount of the Notes. Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

LARSEN AND TOUBRO, a leading Indian engineering company which was taken over two years by Mr Dhirub-hai Ambani's controversial Reliance Industries group, appears to be moving away from the Reliance orbit.

State-owned financial insti-tutions in April succeeded in ousting Mr Ambani as L&T chairman but he retained four nominees on its board, in a compromise aimed at resolving a heated dispute over how he gained control of L&T. This did not go all the way

to unwinding the 1988 takeover by Reliance, which was the est in India's recent corpo-

rate history.
This month, however, the new management under Mr D. N. Ghosh, a retired banker who was appointed chairman, has taken a number of steps which point to an erosion of Mr Ambani's authority.

L&T has cut the size of a

planned Rs8.2bn convertible debenture issue to Rs6.4bn (\$370m) and, crucially, scrapped a Rs5.lbn supplier credit which the group had granted to Reliance for building a natural gas cracker at Hazira on the west coast.

Hazira on the west coast.

Mr Ghosh says Reliance is a large group and can find resources on its own for its cracker project. L&T has frozen the Rs11bn Reliance equipment order, which is linked partly to the supplier credit. Nonetheless, the company's order book stands at Rs14bn, up by a fifth over the past two up by a fifth over the past two months.

Mr Ghosh projects a 35 per cent sales growth this year. Turnover was up by 38 per cent to Rs10.24bn in the year to March. Profits after tax jumped by 51 per cent to Rs429.7m.

Profits of Tata Iron and Steel Company (Tisco), India's largest private sector company, dipped last year, contrary to

the rising trend for other Tata companies and many other of the country's main industrial Net profits were to Rsl.48bn

in the year to March compared with Rs1.54bn although sales rose 14 per cent to Rs21.5bn. Mr Russi Mody, chairman, said production costs for steel rose but the company was hampered by official price con-trols. Operating profit was up by 7 per cent to Rs2.94hn. The dividend is being maintained

at Rs3 per share. Product prices for India's integrated steel plants are regulated - the Government grants increases periodically but at long intervals. Tisco is the only private sec-

tor steel company, producing some 2m tonnes out of India's output of 6m tonnes last year. With a Rs20bn expansion programme, Tisco is set to produce some 2.8m tonnes of steel annually by 1994.



US\$400,000,000

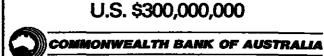
Tranche A: U.S.\$150,000,000 Floating rate notes due 1996

in accordance with the provisions of the notes, notice is hereby given that for the interest period 11 July 1990 to 11 January 1991 the notes will bear interest as follows; Tranche A at 81/11%, interest payable on 11 January 1991 will amount to U.S.\$4,312.50 per U.S.\$100,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

July 11, 1990



**Undated Floating Rate Notes** exchangeable into

Dated Floating Rate Notes

11th July 1990

11th January 1991

8.5875% perannum (LIBOR8%%+0.15%) Interest Rate

Interest Amount due 11th January 1991 per U.S.\$ 10,000 Note U.S.\$ 438.92 per U.S. \$250,000 Note U.S. \$10,972.92

> Credit Suisse First Boston Limited Agent Bank



U.S. \$50,000,000

ÖSTERREICHISCHE VOLKSBANKEN-AKTIENGESELLSCHAFT Floating Rate Subordinated Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from July 11, 1990, to January 11, 1991 the Notes will carry an interest rate of 8%% per annum. The interest payable on the relevant interest payment date, January 11, 1991 will be U.S. \$218.82 per U.S. \$5,000 Note.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

CHASE

SAMSUNG SEMICONDUCTOR AND TELECOMMUNICATIONS LIMITED USSSB,000,000 FLOATING RATE NOTES DUE 1904 GUARANTEED BY

SAMSUNG BLECTRONICS COMPANY LIMITED For the six months from 10 July 1990 to 10 January 1991 the Notes will carry an interest rate of 84% per annum. The interest psychle on the relevant interest psyment date, 10 January 1991, will be US\$4,408.33 per US\$10,000 Note.

> CHEMICALBANK Agent Bank

The Hongkong and Shanghai **Banking Corporation** (Incorporated in Hong Kong with limited liability) U.S.\$400,000,000 PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (THIRD SERIES)



Notice is hereby given that the Flate of Interest has been fixed at 8,5% and that the Interest payable on the relevant Interest Payment Date October 11, 1990 in respect of \$5,000 nominal of the Notes will be \$108.61 and in respect of \$100,000 nominal of the Notes will be \$2,172.22.

July 11, 1990, Landon By: Cilibenk, N.A. (CSSI Dept.), Agent Bank

**ROYAL TRUSTCO LIMITED** Yen 12,000,000,000 Reverse Dual -

**Currency Debentures Due 1992** Notice is hereby given that the Rate of Interest has been fixed at 13.72863% and that the interest payable on the relevant Interest Payment Date October 9, 1990 against Coupon No. 11 in respect of Yen 10,000,000 nominal of the Notes will be NZ\$1,533.70.

July 11, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

### **ORIFLAME INTERNATIONAL SA**

Offer for subscription of new shares in Oriflame Eastern Europe SA

Oriflame International SA ("Oriflame") announces an offer for subscription of 7,335,462 new shares of no par value in Oriflame Eastern Europe SA ("ORESA") to qualifying shareholders of Oriflame at £1 per share payable in two instalments on the basis of 1 new ORESA share for every 7 Oriflame shares. Oriflame shareholders on the register at the close of business on 5th July, 1990 will receive a prospectus and application form by mail. Bearer share-holders may collect a prospectus and application form on presenta-tion of Coupon No. 17 to Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL by 3.00 p.m. on 7th August, 1990. Applications for the offer must be received by Morgan Grenfell by 3.00 p.m. on 7th August, 1990.

Registered office: 3. avenue Pasteur 2311 Luxembours

The Board of Directors Robert of Jochnick Luxembourg 11th July, 1990

U.S. \$200,000,000



**Eni International Bank Limited** (Incorporated with limited liability under the laws of the Commonwealth of The Bahamas).

Guaranteed Floating Rate Notes due 1991

Unconditionally and irrevocably Guaranteed as to payment of principal and interest by Ente Nazionale Idrocarburi

(A Public Corporation of the Republic of Italy)
Notice is hereby given, that for the three months Interest Period from July 11, 1990 to October 11, 1990 the Notes will carry an Interest Rate of 8½% per annum. The interest payable on the relevant interest payable and the control of Notes and Italy 1990 will be U.S. \$210.83 per U.S. \$10,000 principal amount of Notes. By: The Chase Manhattan Bank, N.A.

London, Agent Bank



### Abbott posts record sales and earnings

By Karen Zagor

ABBOTT Laboratories, the Chicago-based pharmaceuti-cals and health-care company which is involved in a legal hattle with its chairman who was ousted earlier this year, yesterday posted record sales and earnings for the second quarter of 1990.

Abbott had second-quarter net income of \$240.2m or 55 cents a share, up 13 per cent from \$212.6m or 48 cents in 1989. For the three months ended June 30, Abbott's sales advanced 14 per cent to \$1.5bu

For the first six months, Abbot's net profits grew 13 per cent to \$465m from \$411m on sales which increased 13 per cent to \$2.94bn from \$2.61bn. Earnings per share advanced 15 per cent to \$1.06 from 92 cents. The Illinois-based company said it expects to achieve record results for the whole of

Abbott's results have benefited from a number of new medications and the figures were in line with expectations. The company is still embroiled in an unusual battle with Mr Robert Schoelhorn, its longtime chairman who was onsted from Abbott's board in March.

Mr Schoelhorn, who has taken legal action to be rein-stated or to receive damages for breach of contract, has been charged with stealing from the company. Mr Schoel-horn said the company "fabri-cated" the story to deny him \$3.8m in Abbett stock and to wain his business reputation ruin his business reputation. Tyco Laboratories, the diversified manufacturer whose products range from fire protection systems to com-puter circuit boards, yesterday reported record earnings and sales for the year to end-May.

For the fourth quarter, Tyco had net income of \$35.2m or 86 cents a share on sales of \$556m against earnings of \$25m or 61 cents on sale of \$538.4m a year

For the full year, Tyco recorded net income of \$119.1m or \$2.90 a share on sales of \$2.1bn against profits of \$91.3m or \$2.26 a fully diluted share on sales of

### International Paper slides | Maxwell to 19.2% in second quarter

By Alan Friedman in New York

INTERNATIONAL Paper (IP), the world's largest paper producer, has suffered a 19.2 per cent drop in second-quarter net income, to \$1.85m or \$1.70 earnings per share.

The decline in profits, which was attributed to lower prices for uncoated printing and writing papers and containerboard, comes in the wake of a 23 per cent earnings fall in the first

Mr John Georges, chairman and chief executive stressed that the second-quarter result was down year-on-year, but still represented a slight improvement on the \$180m, or

\$1.65 per share, net recorded in the opening quarter of this year. This improvement was largely due to strong perforaffect performance. He claimed however that price improve-ment in the uncoated papers mance by IP's European and specialty products businesses.

Mr Georges noted that market and the strength of consumer packaging and spe-cialty products provided some basis for "guarded optimism." Europe's economy is expand-ing at about twice the rate of growth in US domestic GNP

IP, which has manufacturing operations in 22 countries, achieved a modest rise in net sales for the second quarter, from \$3m in the same period last year to \$3.2bm. Its largest division — pulp and paper — saw turnover grow to \$1.14bn from \$945m in the same period

### Manville restructuring deadline

and said second-quarter sales by IP's European paper and packaging businesses regis-

tered a 6 per cent rise against the first three months of 1990.

Looking ahead to the third quarter Mr Georges said slow domestic US growth and the

A FEDERAL court has set an August 6 deadline for the financial restructuring of a trust set up by Manville, the US industrial group, to pay claims to victims of its asbestos products.
The trust has severely

depleted its funds, which means numerous asbestos vic-tims could face many years waiting for compensation.

Judge Jack Weinstein, who has roundly criticised the trust for a shortage of funds, also urged lawyers to consider combining all asbestos injury cases across the nation to achieve peace in what he called "this wasteful, inefficient war."

involving some 500 asbestos claims from workers at a navy yard in Brooklyn, New York, but asbestos-related cases form one of the largest categories of personal injury suits in US state and federal courts, threat-ening to clog the system while providing lucrative fees for lawyers. Large legal fees are one rea-son for the depletion of the

paying any new settlements or lawyers' bills. The trust was formed two years ago as part of a settle-ment which enabled Manville,

weighed down by asbestos-dis-

Manville Trust's funds and Judge Weinstein issued a tem-

porary bar preventing it from

ease related claims against the company, to emerge from Chapter 11 of the bankruptcy code. In return for payments by Manville to the trust, the body has assumed all legal liabilities for the company's asbestos products. But because of the unexpected shortage of funds, people who are now claiming against the trust are being told they will not be paid until well into the 21st century - long after they will have died from asbestosrelated cancer and lung

The judge said refinancing the trust could involve large new loan payments to the trust from Manville.

### Siemens to buy Magna's motors unit

**Bernard Simon** in Toronto

The judge is hearing a case

SIEMENS, the West German industrial group, is the latest prospective buyer of one of several businesses put up for sale by the troubled Canadian automotive parts maker Magna <u>International.</u>

Siemens is understood to be on the point of concluding the purchase of Magna's MACI electric motors division which makes motors for windscreen wipers, heating fans and air conditioners. Terms have not been disclosed.

Besides supplying North American car makers, MACI

also exports to Europe and the Far East from its plant in London, south-west of Toronto. Magna, which was one of the great success stories of Canadian business in the mid-1980s, is in the middle of a sweeping restructuring programme aimed at bringing down its debt and staunching losses. Its losses totalled C\$203m (US\$175m) in the nine months to April 30, the bulk of which was accounted for by asset writedowns. Magna has also asked

its lenders to renegotiate about

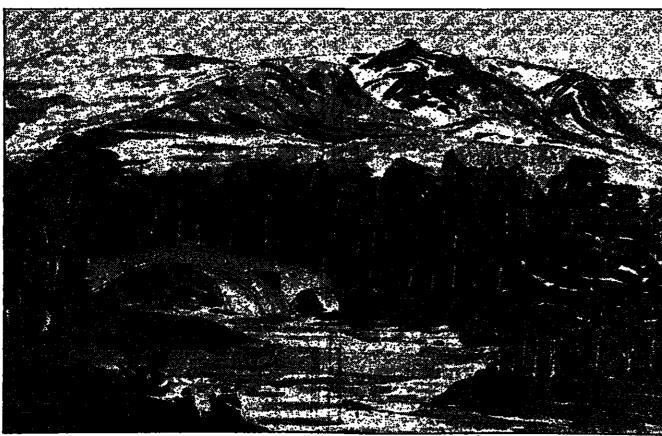
C\$1.1bn in debt.

The company has already sold or closed several businesses, ranging from a plastics moulding operation, which was sold to Mitsui and other partners in the venture, to a magazine publishing venture, which has been shut down. Siemens already has a sub-stantial stake in the North

American car parts industry.
The president of Siemens Electric, a subsidiary in Toronto, said last week that the company was actively looking for further acquisitions in North

### **FINANCIAL TIMES**

### To create a forest in East London we're putting up 50 trees in Bloomsbury.



H.R.H. The Prince of Wales's watercolour "Brig O'Dee, Balmorel", on show at the exhibition

'My Favourite Tree' is a major exhibition organised by the Financial Times, which shows the works of leading professional artists, photographers, public figures and celebrities who have shown concern for our environment.

Each contributor has been asked to either paint, draw, sculpt or photograph their favourite tree. At the end of the exhibition, the works of art will be auctioned in aid of The East of London Community Forest - a scheme organised by the Countryside and Forestry Commissions.

### my Favourite Tree \$

From 9 - 19 July 1990, at The Imagination Gallery 25 Store Street, South Crescent, London WC1 Open 12.30 pm - 6.00 pm Mon. - Fri. Sat. 14 July 10.00 am - 6.00 pm, closed Sun. 15 July. ADMISSION FREE

### put stake in Bell Group out to tender

Bruce Jacques in Sydney

MR ROBERT MAXWELL, the MR ROBERT MAXWELL, the UK publishing magnate, has again seen his Australian investment plans rebuffed by the authorities. Following an out-of-court settlement in Perth yesterday, he will put his 14.9 per cent interest in Rell Group out to tender

Bell Group out to tender.

Bell Group, which has as its main asset Perth's only morning daily newspaper, the West Australian, is controlled by Mr Alan Bond, the besieged Perth Mr Maxwell bought his 14.9

per cent stake from Mr David Aspinall, Bell's chief executive, earlier this year in a deal that attracted the attention of the National Companies and Securities Commission, Australia's corporate regulator.

The NCSC took the matter to

the Perth Supreme Court and yesterday obtained a consent order declaring that Mr Aspinall had broken the Companies (Acquisition of Shares) Code. The sale of Mr Maxwell's shares will be handled by D.J. Carmichael, a Perth stockbroker. The forced sale is the second blow to Mr Maxwell's Australian expansion ambitions

this year.
An earlier offer of A\$250m (US\$200m) for a 49 per cent interest in the West Australian newspaper was rejected by Mr Paul Keating, the Fed-eral Treasurer, although Mr Maxwell has since said he may attempt to proceed with the deal.

### **GE** unveils scientific breakthrough

By Martin Dickson

GENERAL Riectric, the US company which pioneered the development of man-made diamonds in the 1950s, yesterday unvelled another scientific breekthrough – the creation of diamonds which it said were the world's most efficient conductors of heat, with important industrial uses. GE said it would start com-

mercial manufacture and marketing of the new diamonds in about a year and estimated the immediate potential market was between \$50m and \$100m

a year. The most obvious application is in the electronics, lasers and communications industries, where large amounts of unwanted heat have to be carried away from circuit chips mounted chosely together. The gems are said to be much less susceptible to damage from lasers than other transparent materials, making them ideal for laser windows. Mr Edward Russell, vice

president of GE Superabra-sives, which makes industrial diamonds, said other applications were still being explored. They would "change the face of industry for many years to come." GE said they could conduct heat 50 per cent more efficiently than natural diamonds, which until now have been the world's best heat transmitter. The new gems will be more expensive to pro-duce than industrial diamonds but should command a premium price because of their special qualities.

US\$ 1,000,000 Note.

**EAGLE LIMITED** 

(Incorporated with limited liability in the Cayman Islands)

Series "B"

US\$ 45,000,000 **Secured Floating Rate Notes Due 1996** 

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 11th July 1990 to 11th January 1991 has been fixed at

8.6575% p.a. The coupon amount payable on 11th

January 1991 will be US\$ 44,249.44 per

U.S. \$500,000,000

& National Westminster Bank PLC (Incorporated in England with limited liability)

Primary Capital FRNs (SERIES "A")

In accordance with the provisions of the Notes, notice is hereby

given that for the six months interest period from July 11, 1990 to January 11, 1991 the Notes will carry an Interest Rate of 8.625% per

annum. The interest payable on the relevant interest payment date, January 11, 1991 against Coupon No, 11 will be U.S. \$4,408.33 and U.S. \$440.83 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

SUN LIFE GLOBAL PORTFOLIO (SICAV)
Registered Office: 14 Rue Aldringen, Lazambourg
RC: Luxembourg B No. 37826

at the rate of 2.49p per starse which will be paid on 15 August 1990 to the res Sharsholders of smooth of that portfolio as at the close of business on 29 Issue 1

os that a dividend has been doo

Agent Bank

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

The Yasuda Trust and Banking Co., Ltd.

### Digital Equipment reveals multi-purpose polish to range of computers

DIGITAL EQUIPMENT, faced with sluggish sales and intensifying competition in its key markets, has unveiled a new range of multi-purpose midrange computers with which it aims to defend its traditional stronghold in the scientific and engineering minicomputer market, while also expanding its sales of networked office computer systems.

The new VAX 4000 fits in the

middle of Digital's product range, offering twice the power of the products that it replaces at a significantly lower price than competing minicomputers from IBM and Hewlett-Packard, Digital executives said. The 4000 also represents Digital's response to increasing

competition from desk-top computer manufacturers such as Sun Microsystems and Compaq Computer which offer high-performance network "servers" that enhance the per-formance of office computer networks. "Client/ Server computing is

the in word today," said Digital president Mr Ken Olsen, refering to the increasingly popular linking of desk-top computers with minicomputer and mainframes on a computer network.
Digital's minicomputers would

play a key role in this emerg-ing model of office computing, he claimed.

For Digital, the 4000 introduction comes as the company is struggling to regain momentum after two years of sagging profits. Digital blames its slow-ing growth on slack demand in the US and UK, its two largest markets. Industry analysts note, however, that Digital's customers have delayed new purchases in anticipation of new products, including the VAX 4000 announced yesterday as well as Digital's VAX 9000, the company's first mainframe

Digital hopes its sales will also be spurred by a huge display of its products which it is staging in Boston this week. "DECWorld" will be attended by thousands of company employees and customers. Last annual event in a cost-cutting measure, but that may have een a mistake, Mr Olsen indi-

The event represents "an invaluable opportunity to edu-cate our people and our cus-tomers about our products," he said. "We had forgotten the enormous energy DECWorld generates."

### Texas files suits against five US chip producers

By Louise Kehoe

TEXAS Instruments, the ing that the five are importing second largest US semiconduc-chips without a licence to use tor producer, has filed patent infringement suits against five US chip makers in its latest bid to increase royalty income from its extensive intellectual property rights.

As one of the earliest produc

ers of semiconductors, TI holds many patents on the basic pro-cesses for chip manufacturing. The suits charge Analog Devices of Norwood, Massachu-setts, and the Californian companies Cypress Semiconductor of San Jose, Integrated Device Technology of Santa Clara, LSI Logic of Milpitas, and VLSI Technology of San Jose, all specialty chip companies, with using a Ti-patented process for encapsulating semiconductor chips in plastic without licence. TI also filed a com-plaint with the International Trade Commission (ITC) chargthe TI technology.

"TI is taking these actions to prevent the unauthorised use

of its technology and protect the significant investments the company has made in development of intellectual property that is used in integrated cir-cuits around the world," Mr Richard J. Agnich, TI senior vice president and general counsel said.

According to industry reports, II is becoming increasingly aggressive in demanding significant royalty fees for licences to use its patented technology. Until the mid-1980s, US semiconductor manu facturers swapped patent rights for nominal fees. But In 1986, TI won patent infringement complaints against ene Korean and eight Japanese

### Move to block Wassall

WASSALL, the UK miniconglomerate, yesterday succeeded in having a special resolution passed which will allow it to buy out the 23 per cent minority in Metal Closures Group South Africa (MCGSA). But Wassall faces a court challenge today attempting to block the move.

The resolution was passed by the required 75 per cent of voters, but only because Wassall holds 77 per cent of the stock. Of the minorities, there-

fore, 97 per cent voted against the resolution. Controversy has arisen around this small R13.8m (\$5.2m) due to the treatment of the minorities. The offer is

structured as a proposal to convert all their ordinary

shares into redeemable prefer ence shares, which would then be redeemed.

tering the resolution.

sought restraining the Registrar of Companies from regis-Mr Winston Floquet, manag-ing director of stockbroker

Martin & Co, maintains that the effect of the scheme is to create a large tax saving for the company. Wassall has described the arrangement merely as "strategic."

An interdict will now be

At the time the SEC alleged

interest the SEC alleged he made from insider trades -

#### YORKSHIRE **BUILDING SOCIETY**

Issue of up to £150,000,000 Floating Rate Notes due 1997 (of which £190,000,000 was issued o 19th July 1990 as the initial Tranche)

in accordance with the terms and conditions of the Notes, notice is hereby given that for the three mouth Interest Person trom (and including) 10th July, 1990 to (but excluding) 10th October, 1990, the Notes will carry a rate of interest of 15.06215 per cent, per annum. The relevant Interest Payment Date will be 10th October, 1990. The Coupon Amount per £50,000 will be £1899.08 payable against surrender of Coupon No: 1.

Hambrus Bank Limited

Hambros Bank Limited

SHEARSON LEHMAN **HUTTON HOLDINGS** 

US\$300,000,000 Floating rate notes due October 1996

For the three months 11 July, 1990 to 11 October, 1990 the notes will carry an interest rate of 8.475% per annum and interest payable on the relevant interest payment date 11 October, 1990 will amount to US\$216.58 per US\$10,000

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

£100,000,000

BRADFORD &BINGLEY

Floating Rate Notes Due 1998 153% \$01,364y 1890 #41 Chrober 1890

eting Rate Secured For the 6 months period 9th

### Trump's palace By Alan Friedman

French add

MR DONALD Trump, ebullient as ever despite his recent brush with benkrapity, says that Galeries Lafayette, Galeries Lafayette, the leading French department store, will be moving into Trump Tower

on Fifth Avenue.

The Trump Organisation said the 25-year lease signed by Galeries Lafayette makes the French retail concern the first European department store to open a New York affil-iate.

The French group will take over several floors previously occupied by Bonwit Teller, the New York store that closed recently when its parent com-pany – L.J. Hooker – filed for bankruptcy. It was Bonwit that used to occupy the site of the Trump Tower before Mr Trump had the building razed to the ground to make way for to the ground to make way for his flagship glass palace.

At a press conference Mr Trump claimed he had received "offers at higher rents from numerous other quality tenants" but had decided to favour Galeries Lefayette because it would be "the most exciting retailer to come to New York in many,

many years."

Mr Trump - hyperbole notwithstanding - is still beset by a negative cash flow and is still seeking to sell off assets. An aide to My Trump denied that the Galeries Lafayette deal had been held up because of Mr Trump's recent financial dealings. The New York real estate developer recently secured an emergency \$65m ball-out from his consortium of 70 banks after coming within a whisker of defaulting on casino bonds and bank interest-payments.

MI I

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### **Investor to pay** \$1.4m in SEC part-settlement

MR ROBERT Rossi, a Swiss investor, has agreed to pay \$1.5m as part of a settlement of a Securities & Exchange Commission (SEC) suit charging him with insider trading the took of Percent the III. in the stock of Rorer, the US drugs company that has been acquired by Rhane-Poulenc, the leading French chemicals

The SEC suit was filed in a New York court in January when the US regulatory and other European and Middle East investors of hav-ing traded shares on the basis of advance knowledge of the Rhone-Poulenc/Rorer

that the four groups had made a total of nearly \$6m profit from insider trading.

Mr Rossi made the payment

which reflects profit and
interpret the SEC alleged ha

without admitting or denying any charges.

> Halifax Building Society

Floating Rate Loan Notes 1992 For the three month period from 10 July, 1990 to 10 October, 1990 the Notes will bear interest at the rate of 15 per cent, per annum. The Coupon amount per £5,000 Note will be £189.04, psyable on 10 October, 1990. Morgan Grenfell & Co. Limited Agent Bank

Union Bank of Finland Ltd

¥8,000,000,000 Floating Rate Notes Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 11th July, 1990 to 11th January, 1991 is 7.05% per ann Interest payable on ...

11th January, 1991 will amount to ¥1,776,986 per ¥50,000,000 principal amount of the Notes.

Agent Bank The Long-Term Credit Bank

SABRE III LIMITED US\$200,000,000

principal amount of Notes

July, 1990 to 7th January, 1991 the Notes: bear the interest rate of 8.51563% per annum. US\$4,305,12 will be payable from 7th January, 1991 per US\$100,000

# French &

By Alan Friedra MR DONALD The state of the stat

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\$1.4m in \$1 part-settlem By Alan Friedman

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SABAR FIRE

Polish to Trump's Palace

By Tracy Corrigan in London and Karen Zagor in New York THE GERMAN government bond market drifted lower yes-terday on news of further sup-ply. Mr Claus Koehler, a Bundesbank director, announced that a second German unity bond will be issued in the next two months, and another Federal bond will be launched before then. Traders expect the government bond issue, which could emerge this week, to total DM5bn to DM6bn.

Bund prices fell about % point, in light dealings. The market needs a constant fix of good news to stay at these levels," said Mr Steve Major, an economist at UBS Phillips & Drew. The spread between the 10-year unity bond launched last week and the 10-year Bund widened fractionally to 4 basis

French government bonds

#### GOVERNMENT BONDS

slipped back in line with the German market, with the 10-year yield spread between the two markets steady at around 100 basis points.

■GILT prices bounced half a point, as sterling's advance came to a halt just below the DM3 level. The September long gilt contract on Liffe ended at 84.02, up % point on the day. In the cash market, long-dated stocks, up % point, out-performed the short end of the market by about half a point, due to the improved inflation outlook which traders are reading into sterling's strength.

JAPAN'S commercial banks

will look positively on resum-ing lending to China, the chair-

man of the Federation of

Bankers' Association of Japan

said, Reuter reports from

Mr Taizo Hashida, who is also president of Fuji Bank, said that Japanese banks are paying close attention to whether the World Bank resumes its overall lending to

resumes its overall lending to

China. The World Bank has

resumed some lending but only if loans are for "humanitarian"

Tokyo.

CANADA 9 96 CCCE 9 14 95 COUNCIL EUROPE 8 96 DENMARK 0 98 DENMARK 8 14 94 ECSC 8 14 96 FFC 2 14 93

EIB 10 97
ELEC DE FRANCE 9 98
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SWEDIS SCHOOL 9 5,89 73
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DEUTSCHE MARK STRAIGHTS

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92 FETRIC 5 3/4 93 .....

Expectations that sterling will advance further, and break through DM3, are likely to lend continued support to gilts. In addition, sterling's strength has allowed the mar-ket to uncouple itself from other European bond markets, and largely from the US mar-

AUSTRALIA

German bonds weaken as

8.875 8.750

7.750

9.750

02/00

12,000 7/99 93,2406

London clasting, "denotes New York morning session Yields: Local market standard Prices: US, UK In 32nds., others in decime

over-supply fears mount

INTERNATIONAL CAPITAL MARKETS

BENCHMARK GOVERNMENT BONDS

+04/32 12.82 +18/32 11.94 +28/32 11.00

93,7000 -0.120 8.73 8.61

94.0750 -0.025 10.74 10.75 10.57

100.9500 -0.180 8.84 8.61 9.00

Technical Data: ATLAS Price Sources

At mid-session, the beliwether 30-year bond was up it point at 102½, yielding 8.54 per cent. Similarly, the two

year issue was up h point, yielding 8.36 per cent.

ated in the open market to arrange two-day system repur-

chase agreements when Fed funds were trading at 8% per cent. The adding move was

widely expected. The Fed's target for the rates is still

The stability in bond prices came in spite of weakness in the dollar, which at midday

was quoted at DM1.6470 and

Y148.95, below its earlier Tokyo

high of DM1.6524 and Y150.80.

The dollar lost ground against sterling and the yen amid spec-ulation that Japanese interest

cautious in providing loans

and to scrutinise each loan

request. This is because

economic reform in the

Soviet Union has just started and the nation has many

economic problems to over-

Mr Hashida added, however

that the Japanese banking

industry approves of official

aid to eastern Europe and the

rates may soon move higher.

believed to be 8.14 per cent.

The Federal Reserve oper-

102-03 +01/32 8.55 102-06 +01/32 8.54

88.7480 -0.210 7.24 90.9710 -0.263 6.86

<u>nomi</u>c data.

11.81

8.46 8.43

mJAPANESE government bond prices slipped half a point during the Far East's trading day on renewed speculation about a discount rate hike, but were steady during European trading. A slight increase in the unsecured overnight call money rate helped push up the

■US Treasury bonds drifted modestly higher yesterday morning as the market held steady in the absence of eco-

His remarks dovetail with

statements made by Mr Toshiki Kaifu, the Japanese

Prime Minister, at the

Group of Seven summit in

by a government spokesman as

saying Japan plans gradually to resume official loans on an

untied basis to China after the

Mr Hashida said the Japa-

WORLD BARK 89 LFF
AMRO BARK 89 LFF
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HEMEKEN 75/89 4 FF
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ALBERTA PROVINCE 1/32 93
ALLIANCE & LEISS 08 94 £
RANCO ROMAG 05 01
BARCO ROMAG 05 01
BELGLUM 1/16 97 0M
BFCE - 0.02 90
BRT 05
BRITAMNIA 1/20 96 £
CITICEN FED 0.15 96
CITICEN FED 0.15 96
COMMERCER (0.5 FIN 93
DENMARK - 1/8 96
FERRO DEL STAT 94
HALLFAX 1/10 94 £
MITSUI FIN ASIA 1/8 96
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QUEBEE PROV 01
RESPECTOR

nese Government's action in

resuming official yen loans to China will be approved by

FT/AIBD INTERNATIONAL BOND SERVICE

G7 summit

He was quoted in Houston

### Amex trades **CVRs** for **French** group

**By Deborah Hargreaves** 

THE American Stock Exchange started trading contingent value rights for Rhône-Poulenc, the leading French chemicals company, on

The CVRs are part of an innovative financing package associated with Rhône-Poulenc's merger with the Rorer Group, the US pharmaceuticals firm. The products give Rorer shareholders a guaran-tee that they will benefit from the combination of the two companies' assets.

The CVRs will be distributed this mouth on the basis of one CVR for each Rorer Group share not owned by Rhône-Poulenc. The CVRs run for three years and specify that if the stock price of the combined company has not reached \$98.26 by that time, Rhône-Poulenc will make up the difference.

This latest issue of CVRs will be the third product of its type listed by the Amex, where a similar investment vehicle was launched last year as part of a merger between the Dow Chemical Company and Marion Laboratories. Contingent Payment Units for Eli Lilley, the US drug company, began

trading in 1986. "CVRs represent the new majority owner's confidence in the new entity and the ability of the new entity's stock to reach a particular market price at a specified point in time," the Amex said.

#### Korea and Japan may resume loans to China Hungary in finance deal Commenting on the possibility of financial co-operation with the Soviet Union, he said Japanese banks need to be

THE first financial joint venture between South Korea and Hungary began operation in Budapest on Tuesday, AP-DJ reports from Seoul.

Investrade, a \$100m joint venture between South Korea's Daewoo Securities and Hungarian Credit Bank, will provide financial service aimed at promoting trade and investment between the two

It will invest in equity secu rities issued by Hungarian companies, said Mr Kim Moon-Han, president of the joint venture. He added the bank will advise on mergers and acquisitions for domestic and international clients. The company is a member of the

**Budapest Stock Exchange.** Economic tles between South Korea and eastern European countries have improved recently. Hungary normalised diplomatic relations with Seoul last year.

Daewoo Securitles is the largest Korean securities company.

#### **UBS** takes three Citibank men

By David Lascelles, **Banking Editor** 

+4 14.12

+51<sub>1</sub>

0066 99.99 99.94 100.05 100.05 100.12 99.84 99.84 99.84 99.84 99.82 100.11 100.01 100.01 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.82 99.83 99.82 90.82 9

UBS Phillips & Drew, the investment banking arm of the Union Bank of Switzerland, the German equities market by recruiting three specialists from Citibank for its Frankfurt-based affiliate Schweizerische Bankgesellschaft (Deutschland). They are Mr Alexander Vollet, a specialist in smaller company research, Mr Ralf Groenemeyer, specialist salesman and head of the Frankfurt equity team, and Mr Klaus Fink, who will handle

**UBS** has a co-operation ent with its sister company for direct access to the Frankfurt stock exchange, so only a single commission will be payable on transactions in German securities.

domestic clients.

#### **Bahrain SE** seeks advice

BAHRAIN'S infant stock exchange is seeking assistance from various European bourses in an effort to boost trading in domestic and inter-national stocks, AP-DJ reports from Bahrain.

Mr Fawzi Behzad, Bahrain Stock Exchange director, is to visit London, Paris and Lux-embourg for talks with stock exchange officials in those countries. Mr Behzad will discuss ways to improve techniques of stock issuance and trading as well as training exchange participants in stock settlement, and in information

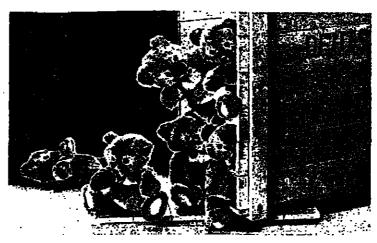
and trading systems. Last month, trading began in Bahrain in the shares of Arab Banking Corp (ABC), the first international stock to be listed on the Bahrain

ABC, a Bahrain-based offshore bank, had issued 25m shares to Arab and international investors.

The Bahrain exchange is keen to develop trading in other international stocks.

To gain a foothold in difficult foreign markets, "buy-back" arrangements are frequently the only avenue open to exporters of plant and equipment. So before winning the contract you must first commit yourself to future product purchases - only thus enabling the plant to be financed.

### In challenging export markets, suppliers often become buyers.



BHF-BANK assists you here with its extensive experience in everything from consulting, organizing and financing buyback deals, for instance, to putting you in touch with buyers. Through credit lines with foreign banks if the financing is to be supplied along with the exports. Through non-recourse financing when you, the exporter, wish to rule out the credit, currency and interest-rate risks. Through cross-border leasing, third-country financing and foreign guarantees.

A leading position in trade financing is only part of what it takes to make a bank a partner for the discerning export-oriented customer. Equally important are personal service and customized problem solutions - the style of a merchant bank, which BHF-BANK has cultivated for more than



London branch: 61 Queen Street, London BC4R IAE, Tel. (071) 634 2300

### **DECLARATION OF DIVIDENDS**

UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the undermentioned dividends, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R4.7767 South African currency to \$1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 9 July 1990, as advised by the companies' South African bankers.
The United Kingdom currency equivalents of the dividends are therefore as

the Republic of South Africa)	No.	(1990)	Amount pershare
Gold Fields of South Africa Limited (convertible redeemable cumulative			
preference shares)	12	7 June	30.35568p
eelkraal Gold Mining Company Limited	15	12 June	7.32723p
Driefontein Consolidated Limited	34	12 June	16.74796p
Kloof Gold Muning Company Limited	41	12 June	9.42073p
Gold Fields Coal Limited	154	21 June	8.37398p
per pro GOLD FIELD	OS CORPOR	ATE SERVIÇ Londo	n Secretaries
			no Secretary

United Kingdom Registrar: Barclays Registrars Limited 6 Greencoat Place LONDON SW1P 1PL London Office 9 July 1990

MEMBERS OF THE GOLD FIELDS GROUP

BANK OF NEW ZEALAND

Name of Company

NZ\$150,000,000 Floating rate notes 1992

For the three months 10 July 1990 to 10 October 1990 the notes will carry an interest rate of 13.3025% per annum. Interest payable on the relevant interest payment date 10 October 1990 will amount to NZ\$33,529.59 per NZ\$1,000,000 note and NZ\$167,647.95 per NZ\$5,000,000 note .

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

### An international leader in telecommunications Ericsson is recognized for its advanced mobile communications in public and private networks. Ericsson is also a ading supplier of electronic defense Ericsson has 70,000 employees and 1989 was SEK 40 billion. Research and develop 1989 corresponded to II per cent of Please send the coupon to aktiebolag LM Ericsson, Ericsson Media, S-126 25 Stockholm, Sweden Picase send me your Annual Report 1989

ERICSSON 3

#### **Tops Series IV Limited** (Incorporated with limited liability in Se Cayman Islands) U.S. \$130,000,000

Series IV Floating Rate Trust Obligation

Participation Securities due 1992 Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$186,355,000

For the period 10th July, 1990 to 10th January, 1991, the securities will carry an interest rate of 8.525% per annum with an interest amount of U.S. \$10,893.06 per U.S. \$250,000 denomination and U.S. \$21.786.11 per U.S. \$500,000 denomination, payable on

10th January, 1991. Listed on the Luxembourg Stock Exchange

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**BRITANNIA** 

consolidated and forming a single series inherential)
In accordance with the terms and conditions of the Notes, notice is hereby given that fir the three month interest Period from (and including) 10th October, 1990, the Notes will carry a rate of interest of 15½ per cent, per sonum. The relevant Interest Payment Deta will be 10th October, 1990. The Coupen Amount per 210,000 will be 2379.66, payable against surrender of Coupen No. 19.

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### Novel NZ\$250m issue from the World Bank

THE World Bank cemented its reputation as an innovative user of the bond markets by launching a very successful NZ\$250m seven-year deal yes-terday to exploit the interna-tional bond structure. The issue was the first non-US dollar deal to use elements of the recently introduced structure which allows simultaneous placement and trading of bonds across the world's lead-

ing securities markets.

However, the World Bank was quick to play down the apparent similarity between yesterday's deal and previous sues in the dollar market. An official said it was a domestic issue allowing foreign partici-pation, but its intended market was "radically different" from the US dollar market.

The issue was designed to exploit the recent aggressive liberalisation by the Government of New Zealand's capital markets by offering liquidity to institutional accounts as well as the traditional witholding tax advantages of Kiwi deals to

offshore investors. Fay, Richwhite, lead manager of the issue, said the deal marked a significant departure for the NZ-dollar sector from traditional Kiwi Eurobond deals which have generally been small and illiquid. A syndicate official said the domestic market enjoyed a decisive rally on the back of the issue, with yields of domestic bonds tightening by as much as 10 basis

points. The World Bank bonds, issued as book-entry, nomi-nally domestic instruments, were structured along international lines, syndicated as a fixed-price re-offer with semiannual coupon payments and documentation allowing international clearing through the Depository Trust Company in

BOTTOWER
NEW ZEALAND DOLLARS

US DOLLARS
Student Loan MicLAss.(c)+

World Bank(a)◆

World Bank(b)

New York and in Euroclear and Cedel in Europe. and Cedel in Europe.

The paper was priced at 100.90 with a 12.5 per cent coupon to yield 25 basis points over the equivalent government bonds at the time of launch. A legal arrangement launch. A legal arrangement between syndicate members meant that no part of the is point underwriting fee could be discounted to investors.

Although the fixed price was not broken until the beginning of the next trading day in New

#### INTERNATIONAL BONDS

Zealand, there was an active grey market in London where the bonds were quoted at a pre-mium of a full point to the issue price. At that level, the spread against government bonds had narrowed decisively to around 10 basis points. The World Bank official said

one key to the deal had been the setting up of swaps to pro-vide the desired end funding in D-marks. However, he denied speculation that the issue had been delayed while swaps were sought, saying that the technical challenge of bringing together all the parties involved in the deal had taken

several months. Elsewhere, the Eurobond market remained becalmed, with few new issues emerging. There was confusion over the failure to appear of several equity warrants for Japanese borrowers.

Following Friday's hugely successful \$300m issue via Nomura for Daikyo, traders had expected further supply early this week, but no deals were launched on Monday or

**NEW INTERNATIONAL BOND ISSUES** 

ArkPrivate placement. IFloating-rate notes. • Final terms. a) Global issue. Fixed re-offer price. Coupon paid semi-annually b) Non-callable. c) Global issue. Book-entry. Coupon pays 25bp over 91-day 1-Bill auction rate. Maturity January 1991. d Coupon pays 5bp over 8-month Libor. Call at par on August coupon dates from 1993. Put at par on August coupon dates in

100.90

#### Bank to sell basket of index stocks Officials at the big four Japanese securities houses were By Katharine Campbell reluctant to discuss why deals appeared to have been delayed.

However, it emerged that

they had become concerned after Friday's issue that their

efforts to ensure an orderly

return of the market was likely

to be undermined by aggressive buying of the planned new

issues. This could have led to sharp cuts in coupon levels,

making it difficult to re-estab-

lish the market at what the big four had judged as realistic lev-

There was speculation that the big four agreed to delay some deals in order to launch

several issues at the same time, thereby diluting the

effect of demand on individual issues. It seems likely that up

simultaneously today in an attempt to steady the market. Elsewhere, the World Bank

hormwed Pts10hn of five-year

money on the growing Matador

market. Banco Espanoi de Credito and J.P. Morgan were joint lead managers of the deal which was well received and traded as high as 100% bid,

before settling at 100% bid.

Traders said pent-up demand

for top quality names ensured

widespread placement. Proceeds were swapped into floating-rate D-Marks. There was

speculation that the unusually

short payment date on the issue had been arranged to facilitate a subsequent issue

for a sovereign borrower.

Banco di Roma brought a

\$150m (increased during syndi-

cation to \$175m) nine-year

floating-rate note via Lehman Brothers to a good reception. The notes, which offered a spread of 5 basis points over six-month Libor, were trading

around full fees at 99.85 bid.

Fay, Richwhite (UK)

n/a Mitsubishi Bank German

comfortably inside fees.

In Frankurt

**Dresdner** 

INDEX participations, the equity market basket products blocked by regulatory disputes in the US, have been intro-duced on the West German stock market.

Dresdner Bank, West Germany's second largest bank, yesterday announced plans to issue up to 10m DAX partici-pations (IPs), worth around DM2bn at current market lev-

The bank began selling the units immediately, and a listing on the Frankfurt stock exchange will follow shortly, though the full amount will not be available at once.
The DAX, a real-time index
of 30 blue chip stocks, represents around 60 per cent of the Frankfurt market's total capi-

The new units are priced at a tenth of the DAX value, offered at a premium of DM1.50.

They run for five years initially, with a cash-out provision every quarter.

IPs can be an efficient vehicle for index fund managers replicating the German market - much less cumbersome than buying each stock separately, even if the investor does forfeit voting

Small investors can also gain exposure to the whole market for a relatively small

The new instruments will also facilitate index arbitrage between the DAX future, to be listed by the DTB, the German futures market, in September, and the cash units. But arbitrage will be

restricted as legal problems relating to stock lending in Germany prohibit investors going short of the IPs.
IPs have stimulated consid-

erable interest in America, but inter-exchange rivalry unleashed a turf dispute between regulators, and units on US indices have currently been suspended.

Much of the success of the German product will rest on how successful Dresdner and ible other market-makers are in creating a liquid secondary market.

## Playing a waiting game in Milan

Haig Simonian finds many investment bankers moving into Italy

port is an absorbing place. Dozens of commercial bankers, notably from the US, have jetted out in recent years, to be quickly replaced by an equal number of colleagues from the world of investment banking.

First Chicago, Wells Fargo and, most recently, Lloyds Bank of the UK are just three of the more notable departures from Milan, moving out as a result of the weakness of Italian lending margins, headquarters retrenchment and the occasional whiff of foolish

Morgan Stanley, S.G. War-burg, N. M. Rothschild and Schroders are four of the city's more prominent newcomers, soon to be followed by Union Bank of Switzerland and Credit Suisse First Boston. Goldman Sachs and Wasserstein Perella, although not present on the ground in Italy, have recently scooped up Mr Romano Prodi and Mr Franco Reviglio, two heavyweight former state industry heads, as their respective local consultants.

ending.

Unlike other European finan-cial centres such as Paris and Frankfurt, where there has been an even greater scramble to set up foreign investment banks, reasons for opening in Milan are not so obvious.

Italian government bonds, although a big market, have

only recently begun to catch the eye of foreign investors and dealers. Aithough equities should be more attractive given the drive of Italian companies, the under-regulated and over-speculative Milan bourse has made many foreigners fight shy.

Italy's stunted capital markets mean big domestic compa-nies have long since learned to

or those who like to spot use the London-based Euro-bankers as well as air-craft, Milan's Linate air-local helping hand.

local helping hand.
Indeed the ability to service Italian clients from abroad is probably heightened by the country's lack of chauvinism and openness to new ideas, irrespective of origin, as well as the impressive mobility of its younger bankers.

The prevailing mood in Italy seems to reflect a prejudice-free readiness to venture

Thus in contrast to their German and French counterparts, Italian bankers do not seem too bothered that an increasing proportion of trad-ing in leading italian shares is now done in London rather

Nor are there cries of "foul" at the thought that derivatives on Italian government bonds and on Eurolira deposits may soon start trading at the London International Financial Futures Exchange. Until bourse reform can be settled the prospect of a domestic Italian futures exchange remains elusive. Thus to some extent Italy is very much a waiting game for many of the banking

Corporate finance work, and mergers and acquisitions pro-vides much of their bread and butter at present. Some, like Morgan Stanley and Warburg, have a long-standing relationship with Italian private and public-sector clients which they now want to reinforce with a local presence, explains Mr Pierleone Ottolenghi, the managing director of S. G. Warburg Italia. His company was set up at the beginning of this year to combine the previous representative offices of the bank's broking, banking

and fund management subsid-

It is no coincidence that Morgan Stanley's Milan operation, four-man representative office, has more space than seems necessary for the hand-ful of people working there. As with Rothschild, which

set up in Milan a year ago, corporate finance and M&As form a big part of Morgan Stanley's business at present. Both Mr Ottolenghi and Richard Katz, managing director of Datherild Falls. Rothschild Italia, stress the potential of the Italian M&A market.

With rationalisation and, especially, cross-border busi-ness on the increase, both banks see good prospects among the plethora of small-and medium-sized family firms now spreading their wings abroad But Rothschild and Schrod-

ers are the only two UK houses so far to take their interest in smaller companies to the investment stage.
Rothschild's \$30m fund, aimed at buying stakes in small and medium sized companies, is now fully subscribed with US, UK and European

institutions, says Mr Katz.

hile current activities rarely justify a local presence, all the foreign houses are waiting patiently for the big breakthrough – privatisations. For Warburg and, to a lesser extent, Morgan Stanley, that means equity business. Build-ing on its existing broking acquisitions in Paris and Munich, Warburg is clearly keen to develop its Italian stock market business as part

pean market. The bank has already announced a co-operative agreement with Giubergia, the respected Turin-based broker,

of ambitions to cover the Euro-

on producing joint Italian research. Mr Tim Orchard. Warburg's Italian analyst, is shifting from London to Milan, along with a colleague on the

sales side. Mr Ottolenghi is reluctant to say whether the bank will eventually buy Giubergia. But at the very least, establishing a joint Sim (Societa di Interinedi-azone Mobiliare) the new breed of Italian financial institution combining broking, corporate finance and fund management seems inevitable.

More active participation on the Milan bourse is also a pos-sibility for Nomura, which has a local subsidiary mostly sell-ing Japanese equities and equi-ty-linked products to Italian investors. But fixed-income products in a variety of currencies are now being given more play alongside the traditional equity business.

Further down the road is the possibility of selling Italian securities, both to domestic clients in Japan, and, eventually, new customers in Italy. The problem is largely one of insuf-ficient information about Italy in Japan. While the foreign in Japan. While the foreign newcomers interested in equities will have to await parliamentary approval of Italy's long expected new Sims law, Rothschild's particular emphasis or petertial rejections. sis on potential privatisation husiness means it too is having to be patient at present. There should eventually be plenty of opportunities. The names of the companies owned

by Iri, Eni and Efim, Italy's three big state holding groups, would go some way to filling the Milan telephone directory. Mr Katz says Rothschild is taking a one to five year view on privatisation. While many of Mr Katz' colleagues are more sceptical, all are united in playing a waiting game.

### Nomura doubles capital of its London arm

By Stephen Fidler, Euromarkets Correspondent

NOMURA Securities, the world's largest securities house, is doubling the capital of its London operation to £100m and expanding its investment in three other European subsidiaries.

An official said the capital increase reflected the company's view about the impor-

tance of the introduction of the

It also anticipated the greater demand for capital which will follow reunification in Germany and the growth of

the investment needs elsewhere in eastern Europe. The capital of its Swiss subsidiary will be increased 2.4 times to Y13bn, its German

single European market after subsidiary by 3.2 times to the same amount, while its Luxem-bourg subsidiary's capital will increase 1.6 times to Y5bn. With the increase in London, the capital of the four subsidiaries will rise by Y33bn to Y58bn.

stocks, from West Germany,

and added 11 UK stocks to the 50 in which it already makes

Having recently opened offices in Basic and West Berlin, it will also open a representative office of the Tokyo par-Nomura started this week to ent company later this month make markets in 13 European in Rome. It already has an operation in Milan.

	FT-ACTUARIES SHARE INDICES										
	<sup>6</sup> The Financial Times Ltd 1990. Compiled by the Financial Times Ltd									-	
	in conjunction with the institute of Actuaries and the Faculty of Actuaries										
	EQUITY GROUPS		Tues	day Ju	ly 10	1990		Moq Jirl 9	Fri Jul 6	Thu Jul 5	Year ago (approx)
Fig	& SUB-SECTIONS pures in parentheses show number of stocks per section	index No.	Day's Change	Est. Earnings Yield% (Max.)	Yield%	Est. P/E Ratio (Net)	xi adj. 1990 to date	Index No.	Index No.	Index No.	index No.
_			4		(25%)		<del></del>		<del></del>	<del> </del>	
1	CAPITAL G000S (196)	871.10	-0.3	13.29	5.33	9.19	22.72				
2	Building Materials (26)	1089.80	-0.9	14,04	5.53	8.80	30.01			1107.22	
3 4	Contracting, Construction (56)	1418.13	-0.3	16.76	5.79	7.76 10.54	35.19 61.43			1427.03 2473.11	
5	Electricals (10)	1703 04	+0.3	11.67 10.58	5.41	12.30	51.23				
6	Fagineering_Aernenace (8)	473 44	+0.1	13.68	4.51 4.97	8.71	954	473.17			0.00
7	Engineering-Aerospace (8) Engineering-General (46)	488 77	-0.1	12.03	5.23	10.05	7.54 11.34				
á	Metals and Metal Forming (6)	479.20	-0.1 -0.5	24.06	7.00	5.06	16.45		481.49		519.30
ŏ	Motors (74)	363.87	+0.3	15.27	6.33	7.63	9.81	362.FI	363.27		
16	Motors (14) Other Industrial Materials (24)	1569.26	-0.2	1123	5.14	10.29	38.49				
21	COMSUMER GROUP (178)	11292.39	-0.4	9,42	3.90	13.10	21.74		1299.69		1277.53
22	Brewers and Distillers (22)	1602.17	-0.4	9.51	3.64	12.64	23.74				
25	Brewers and Distillers (22) Food Manufacturing (20)	1089,39	-0.9	10.52	4.34	11.77	22.71	1099.44	1105.98	1104.28	1170.46
26	Food Retailing (16)	2504.65	******	9.25	3.29	13.84	33.6I		2501.20	2500.06	2399.11
27	Health and Household (1.5)	2562.89	-0.1	6.71	2.70	17,73	25.10	2565.33	2541.88	2532.00	2264.89
29	Leisure (32)	11447.73	-1.5	10.07	4.27	12.08	32.35			1486.41	
31,	Packaging & Paper (1.2)	610.08	+0.4	10.87	5.64	11.33	12.94				575 <i>.</i> 55
32	l Publishing & Printing (1.6)	13509.51	-1.0	10.27	5.26	12.18	8L93		3547,10		
34	Stores (34)	787.51	+0.4	11.26	4.75	11.43	15.90		792.81		846.18
35	Textiles (11)	493.49	-0.5	12.48	7.29	20.11	18.26	495.97	494.61		549.75
40	OTHER GROUPS (106)	1182.76	-0.1	11.03	5.01	10.92	17,45		1185.90		1189.79
41	Agencies (17)	1701.77	-0.4	5.93	2.24	20.41	15.75		1711.00		1399.58
42	Chemicals (23)	1262.66	-0.4	11113	5.25	10.51	31.87	1267.78	1276.77 1610.52		1284.60
43	Conglomerates (15)	1287.33	-0.9 +0.1	10.80 10.69	6.28	11.09 11.88	49.33		2286.98		1729.75 2512.98
44	Tologhore Networks/20	KC70.00	+0.1	10.77	4.51 4.52	12.08	3.78		1237.76		
40	Transport (13) Telephone Networks(2) Water(10)	ומבי מפו		16.44	6.94	6.81		1951.28	1949.B2		0.00
40	Miscellaneous (26)	טע מנפה	+0.2	12.23	4.95	9.31	38.44	1806.96	1807.28	1806.96	2087.06
		1164.96	-0.3	10.85	4.59	11.25	21.41		1170.86		
	Oil & Gas (20)		1.0	12.95	5.43	_10.12	46.50		2294.60		
	500 SHARE INDEX (500)		-0.4	11.14	4.71	11.08	23,49	1262.84	1265.30	1262.91	1273.79
	FINANCIAL GROUP (108)		-0.6		5.73	-	21.27	803.27	802,06	797.20	762,40
62	Banks (9)	851.07	-0.9	19.25	6.34	6.80	25.62	858,48	850.53	837.00	755.69
65	Insurance (Life) (7)	1452.03	+0.1	-	5.06	-			1449.90		1130.34
66	Insurance (Composite) (6)	677.98	-0.7	l 2	6.10		19.43	682.86	690.32	691.96	602.77
67	Insurance (Brokers) (8)	J 975.02	-12	8.83	6.60	14.92	31.64	986.88	989_53	987.99	964.67
	Merchant Banks (7)	433.47	-0.3	=	4.68	,	10.76	434.91	435.63	437.98	340.%
97	Property (47)	1101.70 297 20	-0.2 -0.7	7,97	4.28	16.05 12.08	19.57	1103.98	1102.82		1352.09
	Other Financial (24)	201.27		10,75	6.80	12.00	8.66	289.25	290.%	289.12	370.02
	Investment Trusts (67)	1208.57	-0.5		3.23		17.97	1214.40	1217.40	1206.86	1185.34
	Overseas Traders (5)		-0.2	9.87	6.41	12,10	44.49		1445.36		1361.05
99	ALL-SHARE INDEX (680)	1147.60	-0.4	ᆫᆖᆝ	4.82	-	22.74	1152.34	1154.10	1151.07	1148.14
		Index	Day's	Day's	Day's	Jai	Jul	Jel	Jul	Jul	Year
		No.	Charge	High (a)	Low (b)	9	6	5	4	3	ago
	FT-SE 100 SHARE INDEX	2327.5	-10.0	2333.2	2323.1	2337.5	2340.0	2331.4	2355.5	2371.7	
		-									

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2 3 4	5-15 years Over 15 years Irredeemables	115.48 121.13 124.38 140.78	+0.32 +0.54	115.44 120.74 123.72 140.79		6.53 6.91 6.15 7.35	8 9	25 years	10.86 12.25 11.36 11.00 12.34 11.60 11.22 10.92	10.90 12.27 11.43 11.06 12.36 11.66 11.28 10.92	10.77 9.78 9.35 10.90 9.99
6	Index-Linked Up to 5 years Over 5 years	146.66	+0.08 +0.15	121.01 146.54 137.04 137.64	- 0.22	1.49 2.24	111111111111111111111111111111111111111	Index-Linked inflation rate 5% Up to 5yrs. inflation rate 5% Over 5 yrs. inflation rate 10% Up to 5yrs. inflation rate 10% Over 5 yrs.	5.41 4.27 4.36 4.10	5.43 4.28 4.37 4.11	3.55
_	Debestors & Loans	100.72 74.65		100.67 74.85	<del></del>	2 50	<b>1</b>	Preference	13.63 12.82 12.54	13.68 12.82 12.54	12.05 11.71 11.36

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#### **UK COMPANY NEWS**

### Increased interest charges | Severe branch pruning to trim losses hold Howden to £22.15m

By Vanessa Houlder

HOWDEN GROUP, the resulted from the need for Glasgow-based engineering extra working capital to fund company, yesterday announced a 29 per cent rise in pre-tax profits from £17.19m to £22.15m contract in Denmark. The costs for the year to April 30.
Turnover increased from £236.68m to £315.52m. Earnings per share rose by 24 per cent

on producing the production of from 12.2p to 15.1p. Mr Johnny Johnson, chairman, said the group was affected by the difficulties created by high interest rates, inflation, the uncertainties surrounding exchange rates and the timing of environmental

Frontiers in a visit of the control and infrastructure projects. "Nevertheless, the group faces the 1990s with confidence and is well placed to make further progress," he said. The profits increase was ascribed to the group's acquisistandard to the group's acquisi-tion and restructuring pro-gramme of the past three years. However, the result was held back by a doubling of bor-rowings to £48m and a rise in

interest charges from £1.51m to The increased borrowings of this project substantially exceeded original estimates after design changes. Howden said it had placed significant claims for these extra costs.

The four tunnelling machines on the Channel Tunnel project were however prog-ressing "extremely well", the

The landward drive service tunnel machine completed its dig ahead of schedule while the marine service tunnel machine is now working in French terri-tory and holds the world record for the longest tunnel ever driven under the sea by a single machine, it said.

The air and gas handling equipment division benefited from an increased contribution from Howden Compressors and Howden Sirocco, which has won a £20m order for the UK flue gas clean-up programn Good progress was reported

by the aerospace equipment and processing and packaging equipment divisions.

There was an extraordinary charge of £2.3m, due to A final dividend of 3.56p is proposed making a total of 5.15p for the year, an increase

#### • COMMENT

Although Howden's hefty profits improvement came as little surprise, its confidence about the future merited a 5 per cent rise in its share price. It has a chunky order book, a broad geographical spread of busies and a number of rationalisation and integration benefits yet to come. As analysts pencilled in another sizeable profits increase this year, the company increased its claim to be one of the few bright spots of the engineering sector. As a result, the shares, at 155p, look reasonably good value on a prospective p/e of 9 - assuming the company makes £26m profit this year.

# Globe board unlikely to pursue

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Tariets.

THE BOARD of Globe Investment Trust, where the British Coal Pension Funds won control on Friday after a £1.11bn bid battle, met yester-day to discuss their recommen-

ondon a In the wake of this, further meetings between the two sides and their advisers were under way late in the after-noon and no statement was forthcoming. Globe said only that it had been "a useful day" and that it hoped to make a formal announcement as soon

> However, it now seems unlikely that Globe's queries to the Takeover Panel, the UK bid watchdog, over some of the BCPF share purchases of Friday will be pursued further.

> > £000%

Globe's questions arose from them an effective 206.3p.

advisers maintained that there was "nothing unusual" in its action and said they would continue buying in the market either for 205p or for 210p exdividend. Yesterday morning, the bidder said that it controlled just under 70 per cent of Globe, although it is still awaiting valid cover on some

Meanwhile, another unit trust group has revealed plans to woo Globe shareholders in the wake of the bid. Gartmore, now part of Banque Indosuez, said that it had been planning to offer a discount to any former Globe shareholder prepared to reinvest money into

It suggested that the discount on the price at which investors would normally buy the units might be about 4 per

The Gartmore announcement follows a novel scheme devised by Legal & General. It offering to buy up to 20m Globe shares from investors at an effective 211p per share -6p more than BCPF's bid price

David Barchard looks at the latest round of estate agency closures by the Prudential

Size IS not a virility symbol", said Mr Brian Medhurst, managing director of Prudential Property Services, unveiling the second large scale round of branch cuts by the company in less than two years.

None the less, the scaling down of Prudential Corporation's ambitions in what is generally considered to be a strategically crucial area in the retail financial services markets is unmistakeable. In the mid-1980s, Prudential built up the largest estate agency network in the UK at a cost of over £235m in good will and seemed to have achieved a massive dominance over its

When the housing market turned down Prudential found itself exposed to losses well above those of its main competitors. Inside the estate agency world, it is generally believed that PPS is losing some £1m a week and on course for losses in 1990 which will be about or perhaps even above the 1989 level of £48.9m.

Hopes of the long-awaited upturn in the housing market. which would restore the chain to profitability, look faint. Property sales are at their lowest level for 36 years and a recent survey from Nationwide Anglia showed that house prices had fallen by 5.3 per cent across the country in the last twelve months.

THE BENEFITS of buying

Bridgend Group's security

double profits at Gardiner Group, the distributor of secu-

rity products, in the half-year

the equivalent period and

interest payments of less than

group's managing director, said borrowings still matched shareholders funds because

ADL, which Gardiner bought

Mr Yashar Turgut, the

**By Andrew Hill** 

£100,000.

PPS's sales slumped from 88,000 in 1988 to 39,500 in 1989, and according to Mr Medhurst 1990 is not turning out to be any better than

The company's troubles were accentuated by the determina-tion of Mr Joe Bradley, its general manager until last year, to invest heavily in technology and create a sophisticated com-puter network linking its

branches. In these circumstances it may not seem very remarkable that Prudential has already chosen to back out and write down about £150m of the £235m it spent on estate agency

Mr Medhurst admits that the reduced branch network of 500 not an ideal number. "For full national coverage, an estate agency needs about 1,000 branches." he said yesterday. This is the level which PPS was openly aiming not long ago and came close to achiev-

Although it has closed nearly 300 branches, its two main rivals, Royal Insurance and Halifax Building Society, show no signs of making a sim-ilar cutback. Although Royal has shed 42 branches in the last 18 months, its branch network has grown during the course of the year.

Halifax too says it sees estate agency business as a long term investment. Mr Derek Taylor, managing direc-Last month Town & Country.

UK ESTATE AGENCIES Losses in 1989 Em Royal Halifax General Accident Prudential Hambros Countrywide Nationwide Black Horse Abbey National

tor of Halifax Estate Agencies, says he is not contemplating scaling down his agency's market presence. Its network has mushroomed from 500 to 700 in the last year.

Building societies came into the estate agency market later than the insurance companies because they did not gain the legal power to own agencies until 1988. Only Nationwide Anglia has cut back heavily on network, announcing plans last autumn to shut 90 hranches.

Analysts yesterday were inclined to see some similarity between the Nationwide Anglia closures and those now being planned by Prudential In both cases, the rush to build large estate agency chains seems to have led to the purchase of unprofitable branches which later had to be

In spite of the experience of Prudential and Nationwide Anglia new entrants to the

the 16th largest building society, announced that it was to set up an estate agency chain working on a franchise basis, similar to that originally contemplated by Cornerstone, Abbey National's estate agency

Even more striking, Wool-wich, the third largest building society, which originally said it was not interested in a large agency chain, has built one up in the last year.

Its chain, only 13 strong two years ago, now stands at 125. Though Woolwich's estate agency operation runs at a loss like the rest of the industry (it lost £5.4m last year), the cost of building it up has been relatively modest: a mere £4.6m written off in goodwill.

Legal & General, an insurance group which also took a

cautious view of the estate agency market, last December id £19m to buy Whitegates, a 103-branch chain in the north

These moves seem to reflect a belief that a long-term presket is essential to distribute insurance and mortgage products and that costs can be con-

"It is still a very difficult market", said Mr Colin Finch, deputy chairman of Hambro Countrywide which last year lost £9m. "But we have contained our costs and expenses

and as a group are trading near to break-even now." Black Horse, the estate gency arm of Lloyds Abbey Life, also detects some hopeful signs even though it closed 77 likely to follow the Pru in a further tranche of closures" Mr Peter Constable, Black

Horse chief executive, said. Black Horse is generally agreed to be one of the chains which has suffered least. It was set up by Lloyds Bank several years before the insurance companies and building societies became interested in estate

Another 12 months without a revival in the housing mar-ket may yet change the minds of Prudential's competitors and make them wish they had been similarly vigorous in wielding the scalpel.

Yesterday it seemed that by biting the bullet and admitting that it would never get back much of the money it put into estate agencies in the mid-1980s, Prudential might be conthe rest of the 1990s.

# **BCPF** shares purchase probe

dation to shareholders.

the fact that some of the shares were purchased for 201p ex-dividend, with payment of the 4p net final dividend making up the bid price. Some of the institutions selling on this basis were "gross funds", and were thus able to reclaim tax paid on the dividend, giving

At the weekend, BCPF's

some of its unit trusts

provided they reinvest in L&G's Equity unit trust.

returned small losses in the first half. He said both operations were now making profits, and the group was untroubled by the narrowing of interest cover in the last

Gardiner doubles to £2.3m

to April 30. Gardiner, which acquired 'You can generate cash very the Bridgend operations last May, made £2.31m before tax after an interest charge of quickly in a distribution business so we are quite comfortable," he explained. some £650,000 against £1.06m in

Turnover rose from £10.2m to £19.7m in the half year, and earnings per share were up from 1.53p to 2.5p. Gardiner declared an interim dividend of 0.375p (0.3p).

Mr Turgut said trading remained quite buoyant across the group, with new products from Tunstall Group in December, and the new special products division had both - such as closed circuit television - making up for some softness in other areas, which he blamed on the economic cli-

> "People feeling the pinch of interest rates are postponing installation of alarm systems - for example in south east England at the cheaper end of the market," he said. That had affected Gardiner's business with domestic trade install

ing to expand further in the fragmented continental European market. The group already has operations in the Netherlands and Belgium. COMMENT

Gardiner's inexorable progres

seems unlikely to be held back by the cost of borrowings, even if interest rates remain high The distribution business generates enough cash to support fluctuation in gearing, which rose to 115 per cent at one point in the first half, it should fall to about 75 per cent by the

year-end, but looks well-covered by profits whatever happens. Gardiner's large distribution network in the UK provides another element of security, even if the current downturn in the UK persists. The shares, which rose lp to 61%p yesterday, have been held back recently by rumours

that the group might be plan-ning a rights issue, but yester-'day's "straightforward" announcement should have dispelled those fears. Assuming the distribution company makes more than £5m this year, the shares look reasonably attractive on a prospec-

Mr Neil Clarke, chairman of Molins, urged shareholders to reject Leucadia's efforts to

# Healthcare at £23m

By Andrew Hill

SETON HEALTHCARE Group, which makes sport and health care products, is to raise £5.7m to reduce borrowings when it joins the main market later this month. Guinness Mahon will place

6.5m shares, about 37 per cent of the enlarged group, at 130p each, 12.8 times historic earnings. The placing values the group at about £23m, and dealings are expected to begin on

Seton's products include tubular bandages, sold under the Tubigrip name, for example, pharmaceuticals and orthopaedic supplies. The sports and leisure division makes football shinguards and goalkeepers' gloves under the Sondico brandname, as well as cricket clothes and equipment. The Prince of Wales is said

to be wearing a Seton Collar 'n' Cuff brace on his broken arm, and footballers in the recent World Cup have also sported Seton health care produ After the placing Seton's directors and their families will own about 37 per cent of

### Molins condemns latest moves by Leucadia

Listing values Seton

By Andrew Hill

National Corporation's renewed attempt to win con-

The US manufacturing and financial services group nar-rowly failed to win Molins with a hostile bld at the end of May. When the offer lapsed Leucadia was left with a 45 per cent

The US group has since increased its holding to 46.6 per cent and has now requisi-tioned a special shareholder meeting in an attempt to gain nanagement control.

Molins' shares rose 12p to

MOLINS, the cigarette instal six new directors on the machinery manufacturer, yesterday condemned Leucadia instal six new directors on the board of the UK company and oust himself and two other non-executive directors. He also attacked Leucadia

trol of the company as deplorable.

for allegedly paying 300p a share to increase its state in Molins, compared with the lapsed 275p a share cash offer. Leucadia met Molins' management after the hostile hid lapsed, and claims the board rejected the US company's proposals for a possible recom-

mended offer.
Giving the Molins version of events, Mr Clarke said yesterday: "It became abundantly clear once again that Leucation and the contribute in has nothing to contribute to the management or develop-ment of Molins and that its motivation remains, as always, to obtain control of Molins without paying a proper price."

GT UK SMALL COMPANIES FUND Société d'Investissement à Capital Variable Registered Office: 2, boulevard Royal, L-2953 Laxembourg R.C. Luxembourg No. B 25668

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of GT UK SMALL COMPANIES FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 9.00 a.m. with the following agenda: 1. To consider and approve the Reports of the Board of Direc-

tors and of the Auditor. 2. To approve the Statement of Net Assets and the Statement

of Operations as at 31 March 1990. 3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31

March 1990. 4. To elect the Directors and appoint the Auditor.

5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69 route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

MOTOR CAR ADVERTISING appears every Saturday in the WEEKEND FT.

REACH THE RIGHT READERS by advertising now Telephone James Burton 071-873 3218

#### **Interim Results** Six months Six months Half year ended ended ended 30 April 1990 30 April 1989

THE GARDINER GROUP PLC

Turnover	19,661	10,212	26,885	+ 92%
Profit before tax	2,310	1,058	2,905	+ 118%
Earnings per share	2.50p	1.53p	4.00p	+ 63%
Dividends per share	0.375p	0.3p	0.9p	+ 25%

The Directors plan to develop its European markets. We are confident that the Group will continue to perform strongly in the future. **Thomas Buffett** 

### THE GARDINER GROUP PLC

Transpennine Trading Estate Rochdale, Lancashire OL11 2PX. Tel: 0706 343343 Fax: 0706 46600



#### Gardiner, which has a dominant position in the UK, is hop-**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Braithwaltefin	5.5		5.5	6.9	6.5
Christie Groupfin	1.4	Sept 18	2.6	2.8	4
Empire Storesfin	0.1 ·	Oct 2	3.575	0.1	5.525T
Evans of Leedsfin	4.55	Aug 24	4 .	6.8	6.15
Gardinerint	0.375	-	0.3	0.9	0.75
Gibbon Lyons §fin	4	-	3.4	5.9	5.1
Howden Groupfin	3.56	-	3.18	5.15	4.6
Kingsgrangefin	nil	-	กป	nit	0.75
Leicafin	0.68	-	0.61	0.94	0.84
Norfolk House §int	1.5†	Sept 5	1.125	-	4.5
Porter Chadburnfin	1.45†	Oct 1	1.2	2.175	1.8
Sims Food §fin	7.19†	-	6.2	9.83	8.6

		SUSM stock, #For 15 months.	iea
	BOARD	MEETINGS	
TODAY		St. Modwen Properties	July

Dividends shown pence per share net except where otherwise stated

BOARD N	leetings	
ICOAY Interfere Carefff Property, Domino Printing Sciences, Granade, M & G Duel Trust, Union Discount Company of London, Williams (J) Inds. Physics Barbour Index, Birse, Control Securi- ses, Dizona, Morris Ashby, Thorpac, Wyko.  PUTURE BAYES  Indexfuse Covic (T)	St. Modwar Properties Spirax-Sarco Engineering Throgmone USM Trust WPP Planie AlM Arien Chelsee Artisens Independent inv Memier-Swaln MITTE Resmore Tomkins	July Sept July Aug July July July July July July July July

GT DEUTSCHLAND FUND Société d'Investissement à Capital Variable Registered Office: 2, boulevard Royal, L-2953 Luxembourg R.C. Lexembourg No. B 25023

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of GT DEUTSCHLAND FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 2.30 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Anditor. 2. To approve the Statement of Net Assets and the Statement

of Operations as at 31 March 1990.

3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31

4. To elect the Directors and appoint the Auditor.

Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares

present or represented at the meeting. In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69 route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

#### **LEGAL NOTICES**

NEEDWOOD BRADBURY LIMITED

Registered number: 335022 Nature of Business Builders Morchanie Trade Classification: 22 trative Cassamication: 22
Date of sppointment of joint administ receivers 1 June 1990
Name of person appointing the joint administrative receivers Security Pacific National Bank National Bank, Christopher J Hughes and John F Powell Joint Administrative Receivers (Office holder nos 141 and 1239 of Cork Guilty 43 Temple Row Birmingham, 52 5JT

NEEDWOOD ROGERS & JACKSON LIMITED

Registered number: 211005 Neture of Buelness Builders Merchants Trade Classification: 22 Date of appointment of joint administraceivers 1 June 1990 Name of person appointing the joint adminis-rative receivers Security Papilic Name or providers Security Passes
National Bank
Christopher J Hughes and John F Powell
Advantage Receivers Joint Administrative Receivers Office holder nos 141 and 129) of Diffee Cork Gully 43 Temple Row 43 Temple Row

NEEDWOOD GIDDINGS LIMITED

Registered number: 536344 Nature of Business Builders Merchanta Trade Classification: 22 Date of appointment of joint administr receivers 1 June 1990 Name of person appointing the lotof adm lame of person appointing the joint adminis-rative receivers Security Pacific her J Hughes and John F Powell

MEEDWOOD LYONS LIMITED

Registered number: 1480318 Nature of Business Builders Merchants Trade Classification: 22 Date of appointment of joint administra receivers 1 June 1990 receivers I June 1990 Name of person appointing the joint admini-trative receivers Security Pacific National Bank Christopher J Heghes and John F Powell-Joint Administrative Revaluers Cork Gully 48 Temple Row Elimingham, 82 6JT NEEDWOOD DIRECTS LIMITED

Registered number: 2294894 Nature of Business Builders Merchants Trade Classification: 22 Date of appointment of joint administr receivers 1 June 1990 receivers 1 June 1990
Name of person appointing the joint administrative receivers Security Pacific
National Bank er J Hughes and John F Powell

> NEEDWOOD STANBURYS LIMITED

Registered number: 484568 Nature of Beninees Builders Merch Trade Classification: 22 Date of appointment of joint admi receivers 1 June 1930 Name of person appointing the joint administrative receivers Security Pacific National Bank Christopher J Hughes and John F Powell Joint Administrative Receivers t Administrative Receivers ce holder nos 141 and 129) of Cork Guity 43 Temple Row

STREATLEY CARRIAGE CO LIMITED

We, N J Vooght and J M Iredale of Cork Gudy, 9 Greyfrians Road, Reading, Berkstine RG1 1-16 were appointed Joint Administra-tive Receivers of Strealier Carriage Company Limited. Registered Number: 1803991 by Lloyds Bank pic on 29 June 1990. J M Iredale Joint Administrative Receivers.

NEEDWOOD WISEPART LIMITED

Nature of Business Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative
receivers 1 June 1990
Name of person appointing the joint adminis-trative receivers Security Pacific
National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
(Office bodge nos 141 and 125) of
Cork Guille Cork Gully 43 Temple Row Skyningham, B2 emt. BZ SJT

NEEDWOOD RANDALLS LIMITED

Registered number: 437489
Nature of Business Builders Merchants
Trade Cleesification: 22
Date of appointment of joint administrative receivers 1 June 1990
Name of person appointing the joint administrative receivers Security Pacific
National Bank
Christopher J Hughas and John F Powell
Joint Administrative Receivers
(Office Institute Pacifics) n Activistrative Receivers los holder nos 141 and 128) of (Office holder not 14 Cork Guily 43 Temple Row Birmingham, 82 5JT

MEEDWOOD CROWTHER

Registered number: 55224
Nature of Business Sulders Memberts
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Date of appointment of joint administrative
receivers 1 June 1990
Name of person appointing the joint adminis-trative receivers Security Pacific
National Bank
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Christopher J Rughas and John F Powell
Joint Administrative Receivers
(Office holder non 141 and 123) of
Cork Gully
43 Temple Row
Birmingham, 82 SJT

NEEDWOOD HIGGINS AND HALL

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MEEDWOOD HUGHES LIMITED

Registered number: 120659 Nature of Business Bullders Merchants Trade Classification: 22 Date of appointment of joint admirástra rucelvars 1 June 1900 Name of person appointing the joint administrative receivers Security Pacific National Benk remonal Bank
Christopher J Hughes and John F Powell
John Administrative Receivers
(Office holder nos 141 and 129) of
Cork Gully
43 Temple Row
Birmingham, 82 5,17

> **NEEDWOOD BUILDERS** MERCHANTS LIMITED

Trade Classification: 22
Date of appointment of joint administraceivers 1 June 1990 Name of paraon appointing the joint administrative receivers Security Pacific trative receivers Security Pecific National Bank Christopher J Hughes and John F Powell Joint Administrative Receivers (Office holder noe 141 and 129) of Cork Gully 43 Temple Row Birmingham, S2 5.IT

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**COMPANY NOTICES** 

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US \$20 MILLION GUARANTEED FLORTING
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period commencing 11th July 1990 has
been fixed at 87450 per amount.
The interest emounting to US \$22.04
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Notes will be paid on Thorsday 11th
October 1990 against presentation of
coupon No. 39. BANK LEUMI TRUST CO OF NEW YORK Principal Paying Agent

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**AIRPORTS AIRCRAFT** HANDLING

The Financial Times proposes to publish this survey on:

27th July 1990

For a full editorial synopsis and advertisement details, please contact:

**Ian-Ely Corbett** on 071-873 3389

or write to him at:

Number One Southwark Bridge London SEI 9HL

**FINANCIAL TIMES** 

#### **UK COMPANY NEWS**

'Mad cow disease' scare will hit profits in current year

### Sims makes 33% advance to £8m

By Clay Harris, Consumer Industries Editor

THE "mad cow disease" scare will hit profits this year at Sims Food Group, the USM-quoted meat supplier, even though increases in lamb, pork and poultry sales have helped so far to compensate for the fall in demand for beef. Mr Ron Randall, chief execu-

don-based brewer, is taking tive, said yesterday that Sims's steps to enlarge its UK public beef sales were running 15 to 20 per cent below the same house estate in a £9m deal. The group, renowned for its period a year ago, before the recent publicity about bovine spongiform encephalopathy. In the longer term, however, Sims ESB and London Pride bitters, is spending a sizeable chunk of its cash resources to acquire 44 pubs from Allied-Lyons' Ind Coope Retail division, raising expects to benefit from the BSE episode because of the the total of Fuller's pubs to rationalisation of the UK beef

processing industry.
Sims yesterday reported pre-Mr Anthony Fuller, chairman, said the Monopolies and Mergers Commission report on the industry had "offered us a tax profits up by a third to £8.07m (£6.05m) in the year to March 31 on turnover ahead by great opportunity to expand and this deal is only the first 17 per cent to £167.9m (£143.3m). Earnings per share advanced by 16 per cent to that we are hoping to be able 22.5p (19.4p), and a final dividend of 7.19p will raise the

He added: "These new pubs are ideally located in areas that fit our long term plans and give us an excellent base for further purchase."
Mr Fuller confidently

**FST** pays

Coope pubs

AS INTIMATED in its recent

preliminary statement, Fuller Smith & Turner, the West Lon-

£9m for

By Graham Deller

44 Ind

expects to be able to build trade in the newly-acquired outlets. "Virtually all the pubs that we have bought in the past have increased their bar-relage considerably". Last Friday Fuller unveiled

taxable profits ahead 15 per cent to £8.5m for the year to end-March, achieved on turnover of £59.4m (£52.9m). In a separate deal yesterday Ind Coope Retail is selling 33 houses in Kent, Sussex and

Surrey to Faversham-based Shepherd Neame for £5.85m Mr Robert Neame, chairman, said the deal, which brings Shepherd Neame's estate across London and the south-east to 296 pubs, will offer an immediate 10 per cent increase in barrelage and give

the brewery representation in the M25 corridor.

Correction

Wiggins Teape

Wiggins Teape Appleton's share register has been reduced by around 25,000 shareholders since its demerger from BAT Industries. It was incorrectly reported in yesterday's Financial Times that the reduction had taken place in BAT's share register.

total by 14 per cent to 9.83p (8.60). Mr Randall said Sims bought all animals direct from farmers

and that none of its suppliers had reported BSE in their herds. Any which did would be dropped immediately, he said. By the end of the financial year, the company expects all of its processing facilities to hold European Community licences; 80 per cent do at pres-

Mr Randall predicted that tighter licensing requirements because of BSE would speed the consolidation of the beef processing sector as smaller operators decided they could not afford the necessary investment in the face of reduced demand.

He expects overall beef demand in the UK to settle at about 90 per cent of pre-BSE levels. Sims had increased capacity in lamb and poultry even before the BSE scare.

Catering sales in the south of England were restrained in 1989-90 by high interest rates. Sims said it did not expect significant organic growth in the division this year.

Most of the group's improve-ment in the pre-tax margin from 4.2 to 4.8 per cent was attributable to income received for processing meat which was not included in turnover. An extraordinary debit of £262.000 reflected the costs incurred in centring all beefburger operations at Bristol less the profit of £176,000 achieved on the sale of Charn-

**O COMMENT** 

As the most pure play in UK beef processing - Bernard beef processing - Bernard Matthews is still heavily skewed towards poultry and abattoir leader Hillsdown Holdings is much larger and much

unenviable position. Even if the sanguine scientific consensus on BSE is unshaken, beef will remain vulnerable to new scares and longer term changes in diet. But there are opportunities for well-managed companies even in stagnant industries, and Sims's 5 per cent gearing gives it scope to be opportunistic. It should also gain business from retailers which are increasingly con-cerned about guaranteed qual-ity. The short-term view, however, is not favourable. Profits this year will do well to match the 1989-90 figure and are more likely to fall short of it. Assum

more diverse - Sims is in an

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wood Fayre, a game and poul-try dealer, to the unit's man-

ing £8m pre-tax, the shares stand on a prospective p/e of 10 at yesterday's unchanged price of 218p. For investors who have ridden the shares down from a 1987 peak of 471p, there seems little reason to ball out now. Equally, why volunteer for the

### Mild winter leaves Braithwaite at £2.3m

PROBLEMS integrating two subsidiaries cut profits at Braithwaite, the industrial services group, from £6.53m to £2.3m in the year to March 31.

Mr Andrew Fitton, chief executive, also blamed a second consecutive mild winter, which hit demand for portable heating and drying equipment hired out by Andrew Sykes, the group's core subsidiary.

Braithwaite warned in March that second half profits would be down because of the mild weather, and trading profits slipped 19 per cent during the year. But yesterday's fig-ures also revealed the hefty exceptional cost of closures, redundancies and reorganisation at Andrews Sykes - the environmental hire business formed from a merger between two existing subsidiaries.

Mr Fitton said profits were buoyed during last year's hot summer by the hire of air conditioning equipment, but added: "The summer was so good that it disguised an

underlying problem which the bad winter exposed the inteconsolidation", during which gration of Andrews Sykes was not going as well as it should have been and that's why come through. we've now attacked the cost

The restructuring knocked £1.25m off pre-tax profits. Integration and launch costs of Centahire, the new tool hire division, cost a further £204,000 and Braithwaite has written off £311,000 on its 3 per cent stake in Venture Plant Group, a USM-quoted plant-hire company which reported an interim loss in May.

Interest charges increased to £2.96m (£2.17m), although gearing has actually come down from 285 per cent to 85 per cent with the sale of Godiva, its fire-fighting equipment subsid-

Earnings per share were cut from 27.6p to 5.6p, but the final dividend is maintained at 5.5p, making 6.9p (6.5p) for the year. Mr Fitton said the next 12 months would be "a period of the benefits of cost-cutting at Andrews Sykes would begin to

**© COMMENT** 

Braithwaite's shares plunged over a cliff-edge when it issued its profits warning in March. They slipped a further 10p yes-terday to 187p. In the short term that means the management team of Mr Fitton and Mr Stuart Ross, finance director, will have difficulty returning the shine to Braithwaite's slightly tarnished record. To reduce dependence on the seasonal equipment hire busine Braithwaite seems keen to expand other operations, for example in the lucrative area of building maintenance services. But Mr Fitton seems to realise that most observers want proof that he can manage the group in bad times as well as good, Potential investors are likely to wait until the interim

Share price (pence) 300 250 🖁 200

**Braithwaite** 

150

**Enlarged Norfolk House** 

improves 37% to £5.25m

Jul 1989

figures emerge towards the end of the year before backing the Fitton/Ross partnership again. The shares should be worth holding on a prospective multiple of about 9, assuming the group makes more than 25m before tax in the current

النال 1990.

### Kingsgrange at £0.22m after higher interest

AFTER RETURNING to the black with profits of £309,000 at the half way stage Kings-grange, the toiletries manufacturer, finished the year to end-April with pre-tax profits of £215,000. This compares with losses of

52m in the previous year and was struck on turnover up 10 per cent from £18.95m to

Trading profits advanced just £38,000 in the second half to £1.4m for the year. Trading losses last year came to £311,000.

Interest surged to £1.2m compared with £800,000 last time. Mr James Nelson, chairman, said the increase was a equence of financing considerations relating to previous acquisitions, increased working capital requirements and

higher interest rates.
There was an extraordinary item of £1.1m, primarily due to the withdrawal from the North American joint venture, which accounted for £800,000. The remainder related to the closure of the London office and other reorganisation costs. In April the company raised

£4.3m via a rights issue, the proceeds of which have been used to reduce group borrow-Earnings per share came out at 1.5p (12.5p loss). Attributable

losses were reduced from £2.47m to £821,000 but there is no final dividend. However, said Mr Nelson, it was the board's intention to resume payment of dividends as soon as the group achieves an acceptable level of profit-

NORFOLK HOUSE Group, the Norfolk's roadside develop-

USM-quoted developer and £3.83m to £5.25m in the six months to end-March. The result was achieved on a 10 per cent increase in turn-

over from £40m to £43.85m. During the period the group made a number of acquisitions including several petrol stations and roadside develop-ment sites, and in February it

raised about £20.8m by way of a rights issue to fund future expansion\_ Mr Thomas Harrison, chairman and chief executive, said the integration of the acquisitions continued to go well and

ment business in Spain, where operator of petrol service static expects to begin operating tions, turned in a 37 per cent petrol stations in 1991, and its rise in pre-tax profits from fuel retailing and roadside development operations in the UK, were all performing well he said. Although the sales promo-

tion division had not shown the growth of the other two divisions, the board was confident that in the medium term it would make a meaningful contribution to profits. Tax took £1.84m (£1.34m)

after which earnings per 5p share improved 22 per cent to 12.3p (10.1p). The interim divi-dend is raised to L5p (1.125p).

The year-end has been changed from September 30 to November 30, which will result in an eight-month second

### Optical side holds back Leica

By Nikki Tait

LEICA, the company formed from the merger of Cambridge Instruments of the UK and Wild Leitz, the Swiss camera and optical instruments group, yesterday reported pre-tax profits of £6m, compared with £5.86m in the previous 12

The year-end is March 31, however, and therefore pre-cedes the formal implementation of the merger – which was only completed in April after lengthy US regulatory delays. This means that the figures merely reflect the trading

of Cambridge Instruments over the 12-month period.

As such, they show a small decline in operating profits from £6.64m to £6.31m, in spike of sales up from £127,9m to £134.5m. This was due to a sharp drop in profits from the

optical instruments division -£2.4m against £5.03m - and only partly offset by a rise on the scientific instruments side, which made £3.39m (£1.95m).

Yesterday, Leica blamed much of the downturn in the optical instruments division on uncertainties arising from the merger news, claiming that this produced worries among its dealer network. The effect on pre-tax profits

would have been more marked had the interest charge not reduced from £787,000 to £308,000 and exceptional profits chipped in a further £525,000 (nil). The latter item arises from the sale of the remaining semi-conductor related busi-

Barnings per share, after a 19 per cent (8.4 per cent) tax charge, stood at 4.94p, down

from 5.49p in the previous year. There is a final dividend of 0.69p (0.61p), making 0.94p (0.85p) for the year. Mr Terry Gooding, chair-

man, maintained yesterday that the merger was proceed-ing according to plan, with sales teams and distribution integrated, and product development next on the list. The head office is now in Switzerland, and Unotec Holding now owns about 71 per cent of the

shares.
Gearing for the merged company is still in excess of 100 percent. Mr Gooding said the plan was to cut capital employed over time, rationalise properties within the group, and dispose of some of the smaller non-care hydrogeness. non-core busine Leica shares were 1p weaker

### Christie Group profits drop to £1.21m

REDUCED pre-tax profits of £1.21m compared with a previous £4.58m were reported by Christie Group, the specialist business agency, for the year to March 31 1990.

Turnover was marginally ahead at £25.02m (£24.56m), but Mr Philip Gwyn, chairman, said that the company was facing more difficult trading conditions than he could recall in

He said, however, that the company was determined to increase its share of a highly fragmented market. The poor trading conditions in the core agency activity reflected illiquidity and downward pressure on prices in the housing market. Prospects depended on the

market and the company's

position within it, Mr Gwyn said, adding that the core activities each represented the leaders in their markets. In addition, the company felt that the bottom of this business cycle had been reached

The recommended final dividend is reduced to 1.4p (2.6p) for a 2.8p (4p) total Earnings per 5p share fell to 4.36p (13.65p).

### Gibbon Lyons shows 47% gain to £1.49m

GIBBON LYONS Group, the USM-quoted maker of printing an end to the present reces-USM-quoted maker of printing inks and related products, lifted pre-tax profits 47 per cent, from £1.02m to £1.49m, in the year ended March 31

The chairman said that the group would continue to prosper throughout the coming

A final dividend of 4p (3.4p) is recommended for a 5.9p (5.1p) total. Earnings per share worked through at 14p (11.5p)

basic and 13.1p (10.8p) fully diluted. Turnover improved by 41 per

cent to £22.19m (£15.78m) and the pre-tax result was after increased interest charges of £963,138 (£466,294) and an exceptional charge of £169,521

Tax took £517,320 (£348,154) and there was an extraordinary £167,533 debit (£113,025

### they were expected to contribute positively to earnings in the second period.

Evans of Leeds ahead to £7.55m

Evans of Leeds, a property investment and development group, yesterday reported taxable profits of £7.55m for the 12 months to March 31 - up from £7.12m in the previous Net asset value of the group. taking stock properties at mar-ket value, amounted to

£152.8m, equivalent to 468p per share — a rise of some 49 per cent. Evans shares rose 5p to 265p yesterday. Gross rental income expanded 16 per cent to £13.43m. but proceeds from the sale and development of properties dipped to £768,000 (£1.42m). Net interest charges accounted to £4.81m, against £3.52m last

Earnings worked through at 15.7p (13.8p) per share and a recommended final dividend of 4.55p lifts the total for the year from 6.15p to 6.8p.

A one-for-one scrip issue is

CRI INSURED MORTGAGE ASSOCIATION INC. USD 140,000,000 Guarantees

also proposed.

Secured Pleating Sale Notes due 1998

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be October 10, 1980 and the couper stat of interest payable per Gost

# ALL OVER THE WORLD. BANKING CLASS SINCE 1823.

#### 1989 BALANCE SHEET **FINANCIAL HIGHLIGHTS**

	LIRE in billions	DOLLARS in millions	URE INCREASE % over 1988
Total assets	84,365	66,403	19.4
Total funds collected	60,540	47,650	10.8
Total deposits from customers	36,740	28,917	8.9
Notes and bonds outstanding	11,830	9,311	10.7
Total lending	62,723	49,369	14.6
Loans to customers	34,444	27,110	21.4
Loans to banks	16,038	12,623	10.4
Capital funds	5,181	4,078	13.3
Operating profit before allocations	1,547	1,218	9.6
Net profit (after depreciation and provisions to sundry funds for lire 1,286 billion).	261	205	8.7
Total consolidated assets	109.961	86.549	22.0

Figures at December 31, 1989 (1 U.S.\$ = 1270.50 Italian IIre)

Branches in London, New York, Grand Cayman and Hong Kong. Representative offices in Beijing, Brussels, Frankfurt, Madrid, Moscow, Paris and Seoul.

Affiliate: Banca Jover, Barcelona.

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Subsidiaries banks: Compagnie Internationale de Banque (C.I.B.), Paris; Bankhaus Löbbecke & Co., Berlin.

### Acquisitions help Porter Chadburn advance 69%

By David Owen

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معتدة هر

PORTER CHADBURN, the upholstery, packaging and con-sumer leisure products group, yesterday unveiled a 69 per cent advance in both turnover and pre-tax profits for the year to March 30, buoyed by firsttime contributions from new

The figures mask a second-half slowdown in the fabric and finishing equipment distribution businesses, however. Profits for the six months to September 1989 had soared by 92 per cent.

Mr Raymond Dinkin, chairman, said that the company had made an encouraging start to the present year "although trading conditions continue to be unhelpful". The shares rose ip to close at 84p. Group profit advanced to

THE ISLE of Man Government

ment, that discussions had

taken place with the company, which already owns 41 per cent of the Steam Packet, but so far the Government has received

only a holding reply.

The 160-year-old Steam

Packet is regarded by islanders as being their main lifeline. A

reduction in services would

affect not only personal travel

but also the flow of vital com-

THREATS of legal action were

made yesterday by members of the troubled Lloyd's syndicate, Pulbrook Marine Syndicate

\$34, who are facing a call for £29m to meet the liabilities during the 1985 year, business for which is still open.

The 150 members attended a

meeting yesterday in Lloyd's Old Library and heard that the

demand arose because the rein-

surance arranged with another Lloyd's syndicate, Merrett Syn-

dicate 418, was void because of

non-disclosure of material

Syndicate 334 was a marine

syndicate which many years ago insured some incidental non-marine business, including

**Atkins Brothers** 

US liability risks.

By Eric Short

facts.

£7.2m pre-tax, against £4.3m. Turnover improved from £60.72m to £102.3m. Businesses acquired during the year, nota-bly the Lord Label Group, a US supplier of adhesive labels, contributed £30m to turnover and \$2.2m to operating profit.

Earnings per share increased 20 per cent to 8.94p (7.43p), fol-lowing the £11.9m rights issue in May 1989. A final dividend of 1.45p (1.2p) is recommended, making a total of 2.175p (1.8p).

A breakdown of the results showed that consumer leisure ts contributed operating profit of £3.78m on turnover of £43.2m; packaging, £3.11m on £40.4m; and specialist distribu-

tion, £1.86m on £18.2m. Lord Label's results were included for 11 of the 12 months and the Fleckhope

Manx ferry guarantees sought

The Isle of Man Government

group of fishing tackle companies for four. Porter Chadburn claims to have the leading fishing tackle group in the UK, although it said the division was adversely affected in the year just ended by "the long,

**UK COMPANY NEWS** 

Since the year end, the group has agreed to sell its engineering activities, which last year generated operating profit of 2573,000 on 28.6m of turnover, to Widney of Solikull for a minimum of 23.79m.

The group said the sale would enable it to concentrate more on its core growth areas. According to Mr Dinkin, the proceeds will be used initially to repay debt. At the year-end net borrowings totalled £7.6m compared with shareholders funds of about £22m.



John Gratwick (left) and Michael Harris, managing director

### **Empire profit beats** City expectations

By Maggie Urry

MR JOHN Gratwick, chairman of Empire Stores Group, the mail order company, was yes-terday in more optimistic mood than for some time when reporting a return to profit for the year to April 28 after a first

The figures compared with a previous 15 month accounting period. However, on a comparable basis, sales were 4.9 per cent up at £228.89m, after a rise in the first half of 3.3 per cent. Operating profits were halved at £4.11m, and a sharp rise in the interest charge from £2.8m to £5.32m gave a pre-exceptional loss of £1.21m (profit of £5.7m). In the previous 15

months sales were £269.05m and pre-tax profits £6.15m. Although only a nominal 0.1p final dividend is proposed, and earnings per share were 0.3p, Mr Gratwick, who is due to retire shortly, expected substantial cost savings to be made in the current year. For example, an efficiency drive had reduced staff to the extent that the group's total wage bill will not increase in the current year in spite of an 8 per cent

wage rise.
The balance sheet showed a rise in net debt to £39.8m, 66 per cent of shareholders' funds. Mr Gratwick said the level of debt reflected the nature of the business which sells on credit, and was not a concern.

Empire's results were better than analysis had expected, and the rot has clearly been stopped. For that much, the

stopped. For that much, the largely new management team deserves praise. Having said that, the group is by no means out of the woods yet. Management seems confident that an efficiency drive, cost cutting, new controls on the credit advanced to customers new advanced to customers, new delivery arrangements and the like will lead to substantial cost savings in the current year. However, Empire's efforts to modernise its operations may still leave it behind other mail order companies. This year is likely to see a further rise in interest charges, and probably not much improvement in the market. So, though Empire ought to turn in a higher profit this year, it will probably be in low single figures, giving a p/e per-haps in the high 20s. There should be more than a token dividend, though not enough to give much of a yield. With 62 per cent of the shares in the hands of three holders, none of

### Oriflame to raise £7.34m for east Europe venture

ORIFLAME International, not feel that it is appropri-the Swedish-run cosmetics ate for Oriflame, as a quoted roup which is only listed in London, is seeking £7.34m from shareholders to inject into a new associate which will market its products in

eastern Europe. In an unusually struc-tured issue, it is offering shareholders 7.34m shares in Oriflame Eastern Europe (Oresa), on the basis of one for every seven held in the

parent. Oriflame will retain only 25.4 per cent of Oresa after subscribing for 2.5m

shares. Oresa shares carry no par value, are not to be listed on any stock exchange, and no

dividends are envisaged "in the foreseeable future". Mr Robert af Jochnick, chairman, said yesterday: "I

realise that an investment in Oresa is highly specula-tive, and that there is a risk the entire investment could be lost. Consequently I do

nublic company, to invest on its own behalf more than

which is expected to bid, there is little scope to buy even if there were the incentive.

Oresa will be chaired by Mr Jonas af Jochnick, his brother, who will be under-writing the share issue him-

The new offshoot will aim to set up direct selling organisations initially in Czechoslovakia, Hungary and Poland and is already seeking joint ventures with manufacturers in these

countries.
The offer closes on August 7, with 60p per share payment due then and the remaining 40p six months

In the year to end-March Oriflame showed a fall in pre-tax profits to £9.63m from £13.21m. During the year it spun off Goldsmiths Group, a jewellery chain, in a £32.89m offer which met a poor response.



#### SOCGEN LEASE LIMITED

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Co-Arranger Société Générale

Managers

Morgan Grenfell & Co. Limited

Hill Samuel Bank Limited

Banco di Santo Spirito

The Mitsui Taiyo Kobe Bank, Limited

N M Rothschild & Sons Limited



N M ROTHSCHILD & SONS LIMITED

July 1990

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(Incorporated in England under the Companies Act 1929 - No. 388828)

### Placing by Guinness Mahon & Co. Limited of 6,500,000 Ordinary Shares of 10p each at 130p per share payable in full on acceptance

**Share Capital** (immediately following the Placing)

Authorised £2,300,000

Crédit Lyonnais

The Fuji Bank, Limited

Banca Commerciale Italiana

S.G. Warburg & Co. Ltd.

The Chuo Trust & Banking Co., Ltd.

National Australia Bank Limited

Ordinary Shares of 10p each

fully paid £1,767,184

Issued and

now being issued

Seton Healthcare Group plc ("Seton") markets health care products to hospitals, pharmacies and community health centres in the United Kingdom and to many countries overseas. Seton manufactures most of these products. Seton also markets sports products to retailers, principally in the United Kingdom, most of which are sourced from overseas.

Listing particulars relating to Seton are available in the statistical services of Extel Financial Limited. Copies of the listing particulars are available, for collection only, during normal business hours (Saturdays and public holidays excepted) up to and including 13th July, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1HD and, for collection only, during normal business hours up to and including 25th July, 1990 from the Company Secretary, Seton Healthcare Group plc. Tubiton House, Oldham, OL1 3HS and from:

**Beeson Gregory Limited** The Registry Royal Mint Court London EC3N 4EY

Guinness Mahon & Co. Limited 32 St. Mary at Hill London EC3P 3AJ

Henry Cooke, Lumsden plc 1 King Street Manchester M60 3AH

Guinness Mahon & Co. Limited, Beeson Gregory Limited and Henry Cooke, Lumsden plc are all members of The Securities Association

11th July, 1990

#### shares jump on bid approach By Nikki Tait Shares in Atkins Brothers

(Hosiery) jumped sharply yes-terday after the small Leicester-based textile group announced that it was in talks with a third party which might lead to a bid for the company.

Atkins declined to elaborate

or say when it expected to have further news. The announcement is understood to have been prompted by the 17p jump in the share price to 157p on Monday. The shares rose another 21p yesterday, capitalising the company at £6.7m.

There are a handful of insti-tutional investors with sizable stakes in Atkins, including Framlington Group, with almost a quarter of the equity. Charterhall, the troubled UK vehicle for Mr Russell Goward, the Australian entrepreneur, previously held a 9 per cent stake but this was bought in by the company last February at 140p.

month, Atkins Last announced a drop from £1.27m to £870,000 in pre-tax profits on sales of £19.28m. News Int arm buys Unwin Hyman

being concluded for Unwin's Australian unit, Allen and Unwin Australia, and discussed with the

NEWS IN BRIEF AUTOMATED SECURITY

1983 Talbot's main product is an Apple Macintosh system designed for newspapers.

13.8p

# **DESK TOP**

survey on:

25th July 1990

For a full editorial synopsis and advertisement details, please contact

> Joanna Shacklock on 071 873 3269

Number One Southwark Bridge London SEI 9HL

**FINANCIAL TIMES** 

#### G.T. INTERNATIONAL BOND FUND Société d'Investissement à Capital Variable Registered Office: 2 boulevard Royal, L-2953 Luxembourg R.C. Luxembourg No. B 24843

Notice is hereby given to the shareholders, that the

**ANNUAL GENERAL MEETING** 

of shareholders of G.T. INTERNATIONAL BOND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 20 July 1990 at 12.00 noon with the following agenda:

- 1. To consider and approve the Reports of the Board of Directors and of the Auditor.
- 2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
- 3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
- To elect the Directors and appoint the Auditor. 5. To declare a dividend in respect of the year ended 31 March
- 6. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

THE BOARD OF DIRECTORS

G.T. BIOTECHNOLOGY & HEALTH FUND Société d'Investissement à Capital Variable Registered Office: 2 boulevard Royal, L-2953 Luxembourg R.C. Laxembourg No. B 24840

Notice is hereby given to the shareholders, that the

### ANNUAL GENERAL MEETING

of shareholders of G.T. BIOTECHNOLOGY & HEALTH FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 3.00 p.m. with the fol-

- 1. To consider and approve the Reports of the Board of Directors and of the Auditor.
- 2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
- 3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
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THE BOARD OF DIRECTORS

#### is trying to get a guarantee of continuing ferry services to the island from Sea Containers, also plans to buy one of the island's two linkspans from Sea Containers. The linkspan is the portable bridging unit that fits between the quay and the ferry, an essential component of roll-on roll-off ferry which is making a hostile bid for a controlling interest in the Isle of Man Steam Packet Comable ferry service. Mr Richard Leventhorpe, a member of Tynwald, failed to pany. Mr Miles Walker, the Manx Chief Minister, yesterday told Tynwald, the Manx Parlia-

Sea Containers owns both linkspans, sited in Douglas harbour. But the company has been given notice by the Manx Government that the lease for siting one of them will not be renewed when it expires in

April 1991. A debate on the purchase of a linkspan is expected in Tynwald late today or tomorrow, and it is anticipated it will focus heavily on the proposed

this incidental business going

back over 30 years relating to industrial diseases, such as asbestosis, and pollution.

assured by the syndicate manager, Pulbrook, that they were protected by an unlimited reinsurance policy with Syndicate

The members had been

Sea Containers takeover. Mr Walker said yesterday that ownership of the Steam Packet was not important as long as arrangements were guaranteed to provide a suit-

get an emergency debate yesterday on a resolution calling for ownership of Steam Packet shares to be restricted to 15 per cent by any person or associate. There was, however, sufficient support to indicate the takeover is viewed as threatening by many islanders.

Steam Packet shares slipped 1p to 120p yesterday, still 5p above the Sea Containers cash operator at £17.25m. Pulbrook syndicate plans to sue

> Stewart Wrightson. Neverthe ss, Stephen Merrett, head of the Merrett Group, was accused of conflict of interest by members at the meeting. Members agreed to seek counsel's opinion as to whether the members' agents could escape contractual liabil-

ity because the non-disclosure occured more than six years

SYSTEMS RELIABILITY Hold-

ings has acquired Analogue

Computer Services, which pro-

vides specialist services on Dec

mainframe computers. Initial

consideration is £100,000 in shares and cash, but future

profit-related payments could take the total up to £1m.

418 regarding claims which arose before 1976. However, last year the syndicate ago or alternatively whether they could sue the agents. Half of the more than 400 declared the policy void because of non-disclosure. members of Syndicate 334 are also members of Pulbrook Non-Marine Syndicate 90. Members of this latter syndi-cate face a call of £16m on top Yesterday members were told that arbitration had upheld this contention and the High Court had refused leave to appeal.
Pulbrook is now part of the of losses of £16m already paid for the open year 1982 and have issued writs against their Merrett Group, though at the time when the reinsurance was

HarperCollins Publishers, a management of the New subsidiary of News Zealand offshoot Allen and International, has reached Unwin NZ. The US unit of the subsidiary of News International, has reached agreement to purchase the entire share capital of Unwin Hyman, the UK publisher.

Management buy-outs are

group will become part of HarperCollins North America. Unwin Hyman's 1989 turnover exceeded \$16m (£8.8m), with half of this earned in the UK. The financial details were not

ment with Security Tag Systems of Tampa, Florida, to purchase the outstanding 50 per cent of Securitag International for \$1.8m (£1m). CATER ALLEN Holdings rights issue taken up in respect of 3.88m shares or 90.04 per

(Holdings) has reached agree-

cent. Balance sold in market at 355p per share. ST IVES, printing and packag-ing company, is moving into electronic publishing technology with the acquisition of Tal-bot Publishing Systems. The consideration is performance related and over five years could be anything between £1.2m and £3m. Founded in

### **EVANS OF LEEDS PLC** PROPERTY INVESTMENT AND DEVELOPMENT

- # Pre-tax profit up to £7.547 million (£7.115 million)
- \* Final dividend up to 4.55p (4.0p) \* Total Property Portfolio £222.36 million

\* Net assets per 25p share 463p (310p) # Current Rental income £15 million Year to 31st March 1990

\* Scrip issue 1 for 1

Profit on ordinary activities after tax Shareholders' funds

£5.157m £4.520m £146.3m £101.6m Dividends paid and proposed 6.15p 6.8p

Earnings per 25p share The Directors of Evans of Leeds PLC accept responsibility for the contents of this advertisement, which has been approved by Means, BDO Binder Hamiya, a firm subbrised by ICAEW to carry on investment business.

# **PUBLISHING**

The Financial Times proposes to publish this

or write to her at:

### Renewed Middle East selling hits gold price

THE GOLD price fell sharply yesterday as Middle East sell-ing again hit the market. The sales, reportedly

through the National Commercial Bank of Jeddah, were not so heavy as a month ago, when they sparked near panic and took gold down to just above \$340 a fine ounce. But the market has become thin and nervous, and any hint of Middle East selling is enough to push the price down quickly. It closed at \$354 an ounce, down

"It's like Guiliver dipping his finger in the sea and causing a tidal wave," said Mr Andrew Smith, precious metals analyst with UBS Philips & Drew. stressing the thinness of the market. "They could all take a holiday and feel better for it."

Last Wednesday gold climbed back above \$360 an ounce on a fairly modest wave of Middle East buying. Analysts were encouraged that producers were not selling into the rally – but the market has proved unable to maintain the

Yesterday the pattern was similar to the last three big falls in the gold price, according to Ms Rhona O'Connell, analyst with Shearson Lehman Hutton. The small volume of sales was enough to make the market nervous all over again. She believed the market should start to work its way back towards \$360, but said it would be "an awful long time licking it's wounds before it gets better."
Mr Michael Spriggs of Warburgs said the confidence of the market had been so unset-tled recently that it could come off in the blink of an

Mr Peter Miller, of Yorkton Continental Securities, points out in a newsletter this week that many factors are converging to suggest a major cyclical bottom is near, "the two major negative factors being global real interest rates and the unknown level of Russian bul-

Among other factors he cites good demand for jewellery; the fact that global supplies of newly-mined gold will peak in the next six to nine months; and the fact that all the major producing countries are facing problems of one kind or

### Wheat Council sees slower grain consumption growth

CROWTH IN world wheat and coarse grain consumption is likely to be slower over the next decade because of financial constraints on developing countries, according to the International Wheat Council.

The rate of increase of consumption, especially for wheat, has slowed markedly since the early 1980s, the IWC says in its latest monthly report. Up until 1982, world wheat use was increasing by about 3.5 per cent a year, or about the same rate as in the 1950s and 1960s. Since then, it has averaged only 2.4 per cent a year.

Coarse grains consumption was growing at 2.1 per cent a year from 1975 to 1982, but has since increased by an average of only 1.3 per cent.

This evidence suggests that the reduced growth is not a

in the world grains economy.

reflect some important changes In the past population growth, particulalry in developing countries, could usually be identified as the most

THE IWC has increased its estimate of 1990-91 world estimate of 1990-91 world coarse grain production slightly from the level pre-dicted in its June 5 report. It now puts the figure at 837m tonnes, up 4m tonnes from the June report and 30m more than estimated for

The wheat harvest forecast has been reduced to 564m tonnes from 565m tonnes in the June report but is still 28m tonnes above the 1989-90 estimate.

important factor leading to increased grain usage. But in 1988 the world population is thought to have increased by more than 88m, or 1.8 per cent, 80m of the increase in develop-ing countries. These rates are practically the same as for the late 1970s.

Slower growth in Latin America has been offset by increases for Africa and Near East Asia, while Far East Asia has seen hardly any slowdown in population growth.

Economic growth allows peo-ple to satisfy food preferences for wheat and meat, which requires grains for animal feed. Countries experiencing rapid growth – as in Far East Asia have increased grain con-sumption. But those with debt problems have been obliged to

restrain grain imports even at low prices, says the IWC.

This helps to explain reduced growth in coarse grain consumption for feed in North Africa and in wheat in sub-Sa-haran Africa, as well as the slowdown in Latin American

Less indebted countries such as China and India have restrained their grain imports, however, in order to avoid the accumulation of debt.

The report concludes that financial and economic factors are likely to remain the chief influence on grain usage for many years to come. "In many parts of the world consumption may, indeed, barely keep ahead of population increases."

#### MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 1,650-1,730

BISMUTH: European free per lb, tonne lots in warehouse, 2.30-2.90 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.85-3.10

COBALT: European free market, 99.5 per cent, \$ per lb,

MERCURY: European free market, min. 99.99 per cent, \$ VO, cif. 3.05-3.30 (2.95-3.20).

per 76 lb flask, in warehouse, 195-225 (200-225).

MOLYBDENUM: European cent, \$ VO, cif. 3.05-3.30 (2.95-3.20).

URANIUM: Nuexco exchange value, \$ per lb, UO, 11.60 (9.25).

dic oxide, \$ per lb Mo, in ware-house, 2.97-3.0 (33.03-3.08). SELENIUM: European free

market, min 99.5 per cent, \$ per lb, in warehouse, 4.85-5.50). TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO, cif, 40-54 (same). VANADIUM: European free market, min. 96 per cent, \$ a lb VO, cif, 3.05-3.30 (2.95-3.20). UBANIUM: Nuexco

LINE WAREHOUSE STOCKS

Akuminium	-1,500 to 173,000
Copper	-2,325 to 51,225
Leed	+ 175 to 42,826
Nickel	+132 to 9,144
Zinc	-2,200 to 38,925
<b>-</b> . <sup>-</sup>	***

COCCA — London FCX

# Brazilians thrive as Florida oranges feel chill

US Christmas frost came as a godsend to Sao Paulo's growers, writes John Barham

N CHRISTMAS eve last year a bitter frost savaged Florida's orange groves. The sudden devasta-tion of about a third of their crop was undoubtedly a severe setback for American orange growers. But for Brazil, the world's biggest citrus pro-

ducer, it was a godsend. Were it not for Florida's misprobably be facing a big drop in prices brought on by over-production. Instead, they are enjoying yet another year of firm prices and strong demand. Mr Kenneth Geld, a director of French-owned commodity trader Louis Dreyfus, said the Florida frost "was an act of God that saved the prospects of the Brazilian producers. With-out the frost, farmers would hardly be breaking even now. The frost has given Brazil a lead because it will take Florida five years to get back to what it was before the frost. Meanwhile, Brazil is planting

Farmers in the state of Sao Paulo, which produces nearly all Brazil's oranges, are plant-ing a record 20m trees this year. The state already has 109.4m adult trees. They are expected to yield between 200m and 240m boxes (40.8 kg each) of fruit this year. Before the frost, analysts forecast that farmers would be paid less than US\$2 a box. Now, prices

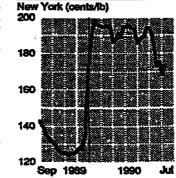
are averaging \$3.50 a box -

duction cost. The remimerative prices are not only due to the Florida frost, however. Their produc-tion is going to be 19 to 32 per cent short of last year's unprecedented harvest of 295m boxes because orange trees are resting after that prodigious effort. Exports of frozen con-centrated juice are therefore set to fall sharply from 730,000 tonnes last year, although revenues could rise by as much as 50 per cent to a record \$1.5bn. The providential frost has tightened the Brazilians' grip on the world orange juice mar-ket. Brazil now controls 90 per orange juice export market. In 20 years it has come to grow a fifth of the world's citrus and produces two fifths the orange juice. The US is the only other major producer. But because it consumes more juice than it can produce, it must rely on imports from Brazil to provide a third of its supplies in most years. This year, inevitably, it will have to import even more.

In Sao Paulo state seemingly endless rows of dark greenleaved orange trees grow in the rich, deep red soils that until the late 1960s were mainly devoted to coffee. In 1970, the state produced 46m boxes of oranges. Now it produces five times more. No other region in

the world can rival the state's ideal combination of huge expanses of fertile soil and gentle climate.

Orange Juice



But some Brasilian farmers and orange juice processors growing faster than the world's thirst for orange juice. Sao Paulo has increased its total tree population by 41 per cent in just five years.

Mr Ademerval Garcia, president of one of Brazil's five citrus trade associations, warned that betwing acts of God over-

that, barring acts of God, overproduction will force prices perilously close to the break even point. He says that export markets can only be expected to grow by 15 per cent over the next ten years, far less than the expected increase in out-

Mr Robert Wicks, agriculture attache at the US Embassy, commented that "the big producers will get even bigger and the smaller producers will tend to fade out because the hig pro-ducers usually tend to be a bit more efficient and tend to have better yields."

However, Mr Roberto D'Andrea, who represents a rival association, commented that past predictions of impending disaster have always been proved wrong. Many in Brazil hope that the Asian and the Japanese market, which is being gradually opened to imports, will absorb the future

rise in production.

The rapid growth in production has been entirely due to higher plantings. It is cheaper to expand groves than increase their productivity and yields have averaged 2.5 boxes per tree per year since 1980. But low operating and capital costs make Brazil's groves as profit-able as Florida's, even though they are only half as produc-

Brazil owes its domination of the world juice market chiefly to two men: Messrs Karl Fischer and Jose Cutrale. Mr Fischer, who died in 1988, emigrated to Brazil from Germany and built up a citrus and ship-ping empire with help from German investors. The Fischer

family runs the Citrosuco Paulists juice processing company.

Mr Cutrale parlayed a stall at
Sao Paulo's fruit and vegetable
market into the glant juice processor that bears his name, thanks in large part to strong links with Coca Cola's Minate Maid subsidiary, said to be his biggest client. Today, Cutrale and Citrosuco process and export more than half Brazil's erl

orange juice.
Farmers are naturally suspicious and resentful of the processors' power. Mr Osorio Nacimento, a prominent Sao Paulo orange grower, said "there are 22,000 farmers and half a dozen big processors. We are amateurs, they are professionals." At the moment, representatives of the processors and farmers are baseling over

and farmers are hagging over prices for the 1990-91 citrus year. The two sides are negotiating a complex mechanism of cash advances and payment of intermediary instalments linked to the New York price.

Although the market funda-mentals – supply rising faster than demand – may indicate a future weakening in Brazil's position, the unexpected has always come to the rescue in the shape of frosts in the US, baking hot summers in Europe or tempting new markets in Asia and Eastern Europe. Nobody in Sao Paulo's orange country thinks their good luck

### Rubber organisation to cut price support level

INTERNATIONAL Natural Rubber Organisation (Inro) is cutting its buffer stock reference price by 5 per cent from the current 218.1 Malaysian/Singapore cents a kilogram, according to delegates to the council meeting that started yesterday, reports Reu-ters from Kuala Lumpur. The reference price is the

base on which calculations are made to determine if the Inro buffer stock manager should buy or sell stockpiled rubber. There is not much debate on the revision," a US delegate said. "There is a broad consen-

sus by both producer and con-

sumer members as stipulated by the Inro rules." Inro began its three-day council meeting with discussions focussed on the organisa-tion's buffer stock operations and the price revision.

The new reference price, which will be officially announced by the Inro secretariat at the end of the meetshout 207.2 cents a kilogram, the delegates said. Inro's "must-buy" level of

174 cents and "may-buy" level of 185 cents, as well as the "must-sell" and "may-sell" levels of 262 and 251 cents will be adjusted accordingly.

The producers, led by Malaysia, said the price cut would dampen world rubber prices. "No doubt, I think the market price will go down fur-ther," said Mr Ahmad Farouk Ishak, head of the Malaysian delegation. "However, the revision is in accordance with the agreement and we have to honour that," he said. "I hope it will be a healthy trend when the whole world knows the agreement is working."

The price must be cut by 5 per cent if the average daily Inro market indicator price is below the "may-buy" level over the six months leading up to the review. The price must be reviewed every 15 months.

The council may, by special vote, decide on a bigger cut in the reference price. "But the fall has not been so sharp (as)

to warrant a more than 5 per-cent cut," a delegate said. The price averaged 182.92 cents in Consumer members coun-ries had ruled out the possibility of asking for a bigger cut and would settle for the min-

ium 5 per cent cut. "The price level has to move in tandem with the current market trend," another Western delegate said. "We can't fight the market."

505/504 514/502

#### Sugar market **'stabilised** by consumers'

THE SUGAR market is currently being stabilised by price-sensitive consumers in developing countries, removing the need for an economic pact, according to Mr Alfredo Ricart, executive director of the Lon-don-based International Sugar

Organisation, reports Reuters.
"Clearly there is no direct role for us, for the present, in stabilising the market, partly because the market is, for the time being, performing the role in a perfectly adequate way," Mr Ricart says in a speech pre-pared for the World Sugar Farmers' Conference in Winni-

Developing countries' demand falls as prices rise. But there is strong underlying demand from countries such as India and China if the price slips towards 10 cents. Developing countries account for 65 per cent of the free market, Mr Ricart adds

"Price behaviour therefore is likely to follow a similar to the one i low if an International Sugar Agreement was operating successfully," he says.

World sugar prices have been on the slide this week and

the London daily raws price was fixed vesterday morning at \$296.90 a tonne, down \$18.20. cut the average this year to

44,665 lots

71,236 lots

Total daily turnover 21,600 lots

Total daily turnover 1,106 lots

Total daily turnover 5,288 lots

5.075 lots

(Prices supplied by Amalgamated Metal Trading)

AM Official Kerb close Open Interes

#### Agreement expected on widening Brent oil supply By David Thomas, Resources Editor

AN AGREEMENT is expected to be signed today (which will help to ensure the long term survival of the market in North Sea Brent oil, one of the world's most prominent benchmark crudes.

The agreement, which will come into effect next month, will eventually almost double supplies available in the Brent market by allowing oil from the Brent and Nintan fields to be mingled. Negotiations on the agree-

ment have involved more than 30 companies. They have been led by Shell, the operator of the Brent system, and British Petroleum, which operates the Ninian pipeline system and the Sullam Voe oil terminal in the Shetland Islands, where the two crudes are landed.

The agreement is expected to add about 20 cargoes a month to the 25 to 30 currently loaded from Brent alone, according to estimates published yesterday ( in the Oil Market Listener

The newsletter suggests that the combined Brent-Ninian flow will normally provide about 850,000 barrels a day (b/ d) at Sullom Voe, although maintenance shutdowns will

CRUDE Off. (Light) 42,000 US calls \$/barrel

about 670,000 b/d. Brent output is expected to fall sharply later in the year for maintenance

The agreement is likely to be viewed as important in maintaining confidence in the forward Brent market, which went through a troubled patch this year when a US court claimed jurisdiction over it. It "will help ensure the lon ger term survival of the

world's most actively traded forward oil market as well as ease potential short term supply problems this autumn. commented Oil Market Lis-

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Section 1

ATTICKUTE !

MI Stock

By increasing the supplies. on the market, the agreement may make hedging easier and squeezes more difficult to achieve. It is likely to be welcomed for helping to preserve confidence in the market.

The new blend will be known as Brent Blend, not "Brinian" or even "Brian" as some traders had hoped.

 Oil prices rose vesterday in response to optimistic assessments of the prospects for an agreements at the next Opec ministerial session on July 25. The Brent price closed at \$16.10 a barrel, up 50 cents.

Chicago

### **WORLD COMMODITIES PRICES**

m, 99.7% parity (5 per toni

### MARKET REPORT

LIGHT SELLING in a thin market helped to push cocoa prices lower at the London Futurues and Options Exchange (Fox) yesterday, but the main weight of downward sure came from falls on the New York Commodity Exchange (Comex). "I think it's a continuation of yesterday's easier tone over there," commented on London dealer. At Fox futures reflecting Monday night's Comex fall, and by the close the September position had fallen £33 to £762 a tonne. New York mainly on techninical selling. "We hit a bunch of sell stops under **London Markets** 

Crude oil (per barrel FOB)	401 maneria		
### ### ### ### ### ### ### ### ### ##	Crude oil (per berrel FOS)		+ or -
NWEE prompt delivery per torne CIF  + or -	Brent Blend	\$16.05-6.15w	+.50
Gas Oli	Off products (NWE prompt delivery per b		+ or -
Gold (per troy cz)   Gold (per troy cz)   Gilver (per troy cz)   482c - 5.00   Patinum (per troy cz)   482c - 5.00   Patinum (per troy cz)   487e.50 - 8.50   Patinum (per troy cz)   3116.25 - 0.75   Patinum (per troy cz)   3116.25   -0.75   Patinum (per troy cz)   123.78c   +0.75   Patinum (per troy cz)   123.78c   +0.75   Patinum (per troy cz)   410c   +10.0   +10.0   Patinum (per troy cz)   410c   +10.0   Patinum (per troy cz)   410c   +10.0   Patinum (per troy cz)   410c   +10.0   Patinum (per troy cz)   275c   275c   275c   275c   275c   275c   275c   275c   Patinum (per troy cz)   107.12p   107.32p	Ges Oli Heavy Fuel Oli Naphtha	\$147-148 \$68-70 \$146-148	+2
Silver (per troy ozi    482c   5.00     Platinum (per troy ozi   \$478.50   -8.50     Palladhum (per troy ozi   \$118.25   -0.75     Palladhum (per troy ozi   \$118.27   -0.08     Palladhum (per troy ozi   \$15.00   -0.25     Palladhum (per	Other	-	+ or -
Copper (US Producer) 123.75c +0.75 Land (US Producer) 50.00c +0.75 Nickei (Pre market) 410c +10.0 Tin (Kuela Lumpur market) 15.70r -0.08 Tin (New York) 275c Zinc (US Prime Western) 67.5c  Cestle (live weight)† 107.12p Sheep (dead weight)† 97.37p •  London delly suger (raw) \$296.8t -18.2 London delly suger (white) \$378.8t -17.2 Take and Lyle export price 2274.5 -11.5  Parley (English feed) 2108 Malze (US Dark Northern) Unq.  Rubber (Aug) \$750 -0.25  Rubber (Sep) \$750 -0.25  Rubber (ICL RSS No 1 Jul) 232st  Coconut oil (Philippines) \$750.00 -0.25  Rubber (ICL RSS No 1 Jul) 232st  Coconut oil (Philippines) \$250.0 -0.25  Sysbeans (US) \$212.5w  Soyabeans (US) \$212.5w  Soyabeans (US) \$71.0c -1.00	Silver (per truy cz) Platinum (per truy cz)	482c \$478,50	-5.00 -8.50
Sheep (dead weight)* Pigs (live weight)* Pigs (live weight)* Pigs (live weight)*  London delly sugar (raw) London delly sugar (white) S78.8t -17.2  Tata and Lyle export price 2274.5 -11.5  Barloy (English lead) Melze (US No. 3 yeillow) Wheat (US Oark Northern)  Rubber (Aug)\P 52.00p -0.25  Rubber (Aug)\P 52.00p -0.25  Rubber (AL RSS No 1 Jul)  Coconut oil (Philippines)\S 83152  Copyra (Philippines)\S 83152  Copyra (Philippines)\S 8280.0 -2.50  Copyra (Philippines)\S 8212.5w  Soyabeans (US)  Cotton 'A' index 91.10c -1.00	Copper (US Producer) Lead (US Producer) Nickel (tree market) Tin (Kuala Lampur market) Tin (New York)	123.75c 50.00c 410c 15.70r 275c	+0.75 +0.75 +10.0
London deli'y sugar (white) \$378.8t -17.2 Têtê and Lyle export price \$274.5 -11.5 Sariey (English feed) £108 Malze (US No. 3 yellow) £158.75 -0.25 Wheat (US Dark Northern) Unq. Rubber (Aug)♥ 52.00p -0.25 Rubber (NL RSS No 1 Jul) 232td Coconut oil (Philippines)\$ \$315z Palm Oh (Meleysian)\$ \$315z Copra (Philippines)\$ \$212.5w Soyabeans (US) £152 -2.00 Cotton "A" index 91.10c -1.00	Sheep (dead weight)?	160.39p	-
Makze (US No. 3 yaffow)   \$156.75   -0.25   Wheat (US Dark Northern)   Unq.   Rubber (Aug)   \$2.00p   -0.25   Rubber (Sep)   \$2.50p   -0.25   Rubber (KL RSS No 1 Jul)   \$232a   Coconut oil (Philippines)   \$232a   \$230.0   -0.25   Rubber (RL RSS No 1 Jul)   \$232a   \$230.0   -0.25   Rubber (RL RSS No 1 Jul)   \$232a   \$230.0   -0.25   \$250.0   -0.25   -0.25   \$250.0   -0.25   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0.25   \$250.0   -0	London daily sugar (white)	\$976.8t	-17.2
Rubber (Sep)♥ 52.50p Rubber (IC. RSS No 1 Jul) 232a  Coconut oil (Philippines)\$ 8315z  Copy (Philippines)\$ 8280.0 -2.50  Copy (Philippines)\$ 5212.5w  Soyabeans (US) E182z -2.00  Cotton "A" index 91.10c -1.00	Maize (US No. 3 yellow)	£156.75	-0.25
Palm Oil (Malaysian)§ \$290.0 <2.50 Copra (Philippines)§ \$212.5w Soyabeans (US) £152 <2.00 Cotton "A" index 91.10c -1.00	Rubber (Sep)♥	52.50p	
Cotton "A" index 91.10c -1.00	Paim Oil (Maleysian)§ Copra (Philippines)§	\$260.0 \$212.5w	
	Cotton "A" index	91.10c	

week ago. Whondon physical market.

last week's low (\$1,260 a tonne in the September (futures position) and never realyy bounced back, said one. After an early rise the London Metal Exchange the copper market retreated to its support level at just over \$2,600 a tonne under pressure from profit-taking and stale-bull liquidation. Moday's £17 rise in the cash price was wiped out by a £24 fall to £1,527 a tonne, while the three months price slipped £12.50 to £1,465.50 a tonne. The early rise had been encouraged by a fall in LME copper stocks

Compiled from Reuters				
SUGA	A – Lead	on FOX	(\$ per tons	16)
Raw	Close	Previous	High/Low	
Aug	276.40	271,60	276.00 267.60	
Oct	272.40	263.90	272.00 260.60	
Dec	270.00	280.00	270.00 255.00	
Mar	260.00	253.80	260.00 251.00	
May Aug	260.00 261.00	254.00 254.80	255.40 261.80 256.80 252.60	
White	Close	Previous	High/Low	-
Aug	388.0	373.0	385.0 370.7	_
Oct	345.5	337.0	343.0 334.5	
Dec	339 <i>.5</i>	332.5	332.5 330.0	
Mar	337.0	330.5	336.0 327.0	
May	335.0	329.0	334.0 326.0	
Aug	336.0	329.0	330.5	
Paris- I	146 (1747) White (FF) 85, Mar 18	per tonne): 965, May 18	: Aug 2055, Oct 18 165	70
CRUDE	ron, – X	ME .	\$/berr	ei
	Ludeo	st Previo	# High/Low	_
		. / 1012	OF NIGHTLES	
Aug	18.08	15.90	16.15 15.86	_
Sep	18.08 16.53	15.90 16.35	16.15 15.86 16.60 16.30	_
Sep Oct	16.08 16.53 16.94	15.90 16.35 15.58	16.15 15.86 16.60 16.30 16.94 16.71	-
Sep Oct Nev	18.08 16.53 16.94 17.09	15.90 16.35 16.58 16.83	16.15 15.86 16.60 16.30	_
Sep Oct	18.08 16.53 16.94 17.09	15.90 16.35 16.58 16.83	16.15 15.86 16.60 16.30 16.94 16.71	_
Sep Oct Nov IPE Ind Turnove	16.08 16.53 16.94 17.09 ex 15.66	15.90 16.35 15.58 16.83 15.96	16.15 15.86 16.60 16.30 16.94 16.71	_
Sep Oct Nov IPE Ind Turnove	18.08 16.53 16.94 17.09 6x 15.66	15.90 16.35 15.58 16.83 15.96	16.15 15.86 16.60 16.30 16.94 16.71	-
Sep Oct Nov IPE Ind Turnove	16.08 16.53 16.94 17.09 ex 15.66	15.90 16.35 15.58 16.83 15.96	18.15 15.86 16.60 16.30 16.94 18.71 17.10 17.09	-
Sep Oct Nov IPE Ind Turnove GAS OI	16.08 16.53 16.94 17.09 ex 15.66 er: 11001 ( EL - FPE Latest 148.00	15.90 16.35 16.53 16.83 15.98 (13460)	18.15 15.85 16.90 16.30 18.94 18.71 17.10 17.09 S/ton High/Low	
Sep Oct Nov IPE Ind Turnove GAS OI Jul Aug	16.08 16.53 16.94 17.09 ex 15.66 er: 11001 ( EL — IPE Latest 148.00 147.50	15.90 16.25 16.58 16.83 15.98 (13.460) Previous.	18.15 15.85 16.90 16.30 16.94 16.71 17.10 17.09 S/tonr High/Low 148.00 145.25 147.50 145.50	
Sep Oct Nov IPE Ind Turnove GAS OI Jul Aug Sep	18.08 16.53 18.94 17.09 ex 15.66 er: 11001 ( it. — IPE Latest 148.00 147.50 149.00	15.90 16.35 16.83 16.83 15.98 (13.460) Previous 146.00 146.75 147.50	18.15 15.86 16.90 16.30 18.94 18.71 17.10 17.09 Shoot High/Low 148.00 145.25 147.50 145.50 146.25 146.75	16
Sep Oct Now IPE Ind Turnove GAS OI Jul Aug Sep Oct	18.08 16.53 16.94 17.09 ex 15.66 er: 11001 ( EL - FPE 148.00 147.50 149.00 152.00	15.90 16.35 16.58 16.58 18.98 18.98 13.480) Previous 146.00 146.75 147.50 149.75	16.15 15.85 16.50 16.30 16.94 18.71 17.10 17.09 \$/tonr High/Low 146.00 (45.25 147.50 146.50 149.25 146.75 152.00 146.75	10
Sep Oct Nov IPE Ind Turnove GAS OI Jul Aug Sep Oct Nov	18.08 16.53 16.94 17.09 6x 15.68 er: 11001 ( 8L — FPE Latest 148.00 147.50 149.00 152.00 153.26	15.90 16.35 16.83 16.83 18.98 (13460) Provicus 146.00 146.75 147.50 149.75 181.75	18.15 15.86 16.50 16.30 16.94 18.71 17.10 17.09 Short High/Low 148.00 145.25 149.25 146.75 154.00 182.75	16 -
Sep Oct Nov IPE Ind Turnove GAS OI Jul Aug Sep Oct Nov Dec	16.06 16.53 17.94 17.09 ex 15.66 er: 11001 ( EL - FPE Latest 149.00 147.50 149.00 152.00 153.25 155.60	15.90 16.35 16.58 16.83 18.98 13460) Previous 146.00 146.75 147.50 148.75 151.75 154.50	18.15 15.86 16.90 16.30 16.94 18.71 17.10 17.09 Shoot 148.00 145.25 147.50 145.30 149.25 146.75 152.00 148.75 154.00 152.00 155.00 154.50	16
Sep Oct Nov IPE Ind Turnove GAS OI Jul Aug Sep Oct Nov	18.08 16.53 16.94 17.09 6x 15.68 er: 11001 ( 8L — FPE Latest 148.00 147.50 149.00 152.00 153.26	15.90 16.35 16.83 16.83 18.98 (13460) Provicus 146.00 146.75 147.50 149.75 181.75	18.15 15.86 16.50 16.30 16.94 18.71 17.10 17.09 Short High/Low 148.00 145.25 149.25 146.75 154.00 182.75	10 -
Sep Oct Nov IPE Ind Turnove GAS Ol Jul Aug Sep Oct Nov Dec Jan	16.06 16.53 15.99 17.09 6x 15.66 er: 11001 ( L. – IPE Latest 149.00 147.50 149.00 153.25 169.50 153.25	15.90 16.35 16.58 16.83 18.98 13460) Previous 146.00 146.75 147.50 148.75 151.75 154.50	18.15 15.86 16.90 16.30 16.94 18.71 17.10 17.09 Shoot High/Low 148.00 145.25 147.50 145.30 148.25 146.75 154.00 182.00 156.00 154.50 156.00 155.00	

2540, BWC \$540, BTD \$510, BWD \$510; c and

	Close	Previous	High/Low			Close	
	739	772	767 752			19.7% p	<b>Milly</b>
ec ec	762 785	795 821	790 780 815 783			1550-2 1580-1	
ler 💮	812	844	840 812		Copper, Gre		per b
lay ut	832 852	864 884	858 831 880 853			1526-8	-
ар 	872	904	898 870	3	manths 1	485-6	
			f 10 tonnes	-	ead (2 per		
;CO il rice fo	ndicator p ir Jul 9 10	orices (SDF 132.54 (1035	ls per tonne). De 1.56) 10 day avera	dly (		502-4 504.5-5	
		1 (1009.56)	, ,		lickel (5 por	tonne)	
				7	Cash 6	3800-900	3
OFFE	M Lan	don FÖX	£7ton			900-10	
	Ciose	Previous	High/Low	_	in (5 per to		
A .	548	543	648 535			010-20 125-30	
ep Øv	572 583	569 581	573 562 598 585	2	Inc, Special	High G	rede
<u>i</u> n	612	611	613 605			770-5	
lar lay.	630 649	828 644	632 623 851 641	_		680-2	
	r: 2530 (3	017) lots of	5 tonnes		ME Closing POT: 1.8140		
70 ind ply 9: ( 9:12 (8	ficator pri Comp. dai 8.23)	ices (US c Hy 67.75 (66	ents per pound) 1 .37). 16 day avers	<u>go</u>	•	_	
OTAT	OPS 1	-	<u> Pron</u>	<u>ne 1</u>	ONDON B	TLION	MAI
	Close	Previous	High/Low	3	ield (fine oz	) \$ pric	20
QV .	186.0	185.0 116.9	183.5 183.5		lose	353 4	
pr iay	117.5 129.0	116.9 129.0	118.2 114.0 128.5 125.5		opening forming fix	357 kg	-357 Å
	r 227 (35	in lots of 4		_ ,	litermoon for	354.00	1
		-,			lay's high lay's low	358-35 352-35	
OVAL	TAN NE	AL SPE	€/ton	_	ays iow	33273	~~2
	Close	Previous	High/Low	_ 9	celcas	S pric	8
<u> </u>	114.60	115.00	116.00 114.50		lapieleuf Iritannia	360-36 360-36	
96	121.50		121.50 121.50		×wesina IS Eagle	360-36	
PROVE	x 77 (25)	lots of 20 1	оплез.		Ingel .	360-36	
					ingerrand	353-35 85-87	20
i ETGI	IT FUTUR	183 – 871	\$10/Index pol	int (	Md Sov.	85 <del>-8</del> 7	
	Close	Previous	High/Low	- :	ioble Plat	484.20	1-491.
ı	1050	1055	1055	- 5	Sver fix	Pffice	œ
ng.	1045	1050	1050		pot	264,10	
は MD	1148 1160	1148 1162	1149 1144 1161 1160		months months	273.85 283.85	
pr	1156	1180	1165		5 wouths	302.65	
7	1009	1068					
erriove •	r 140 (20)	9)		-	RADED OF Juminium (S		
	- BPR		£/tonr		trike price	<u> </u>	
beet	Close	Previous	High/Low		500	- 12/19/19	87
	112.30	112.80	112.40	- 1	600		29
P T	115.70	115.90	115.70 115.50	1	700		6
n	119.55		119.60 119.50	ā	opper (Grad	de A)	C
82°	123.35 128.55	128.75 128.80	123.40 126.60 126.55	ž	500		207
ey stey	Close	Previous	High/Low		650 750		139 87
p	110.15	110.30	110.20 110.00	- :			
7 <b>4</b>	114.25	114.40	114.25 114,00	5	ottee		Sep
n	117.45	114.40	117.45	- 4	50		122
5 <b>Y</b>	122.05	114.40	122.05		00		75 27
mave	. Wheet	167 (75), B. 150 tormes.	arley 86 (5).	-	50		37
		IN MENIES,		_	OCCO		Sop
<u> 28 –</u>		,r.	eh Coule		50 00		40 20
	SPE,		sh Settlement) p/k		ŠÕ		9
	Close	Previous	High/Low	_ :			Aug
ıg.	120.5 117.5	116.5	120.5 120.0 117.5 118.5	-	rent Crude		Aug
P P				1	550		50
Š	119.6	117.5	120.0 119.5		600		15

LONDON B					
Gold (fine oz	) \$ prk	<b>&gt;0</b>		equiva	
Cicse	353 4	-354 ¼ -357 ¾		95-196 <sup>1</sup> 96-195 <sup>1</sup>	
Opening Morning fix	357.5		11	96.402	Z
Afternoon for	354.0	0	1	94.645	
Day's high Day's low	358-3 352-3	22.75 28.45			
Coins	S pric		٤	equive	Jent
Macleleaf	360-3			98 <sup>1</sup> 2-20	
Britannia	360-3	ê5	19	1642-20	112
US Eagle	360-3		11	98 <sup>1</sup> 2-20 98 <sup>1</sup> 2-20	11 12
Angel Krugerrand	360-3 353-3		11	19-چا 14	
New Sov.	85-87		4	7-48 <sup>1</sup> 2	-
Old Sov. Noble Plat	85-87 484.2	0-491.5		7-48 2 88.40-2	71,40
Silver Stx	p/fine			S can d	quiv
Spot	264.1			90.00	
3 months	273.8	5	4	89.95	
Months	283.8			00.45 21.35	
12 months	302.6	<u> </u>		الكويدا و	
TRADED OF					
Aluminism (S	<u> </u>				Nov Nov
Strike price	i tonne		Nov	Sep 12	23
1500 1600		87 29	107 50	52 52	63
1700		6	19	128	129
Copper (Gra	de A)	C	elis		, eth
2500		207	137	29	85
2650		139	90 56	90 105	135 198
2750 		87			
Cottee		Sep	Nov	Şap	Nov
450 FOR		122 75	146 102	3	9 24
500 550		75 37	102 67	15	47
Cocca		Sop	Dec	Sep	Doc
750		40	80	29	45
900		20	56	59	71
850		9	40	98	105
Brest Crude		Aug	Sep	Aug	Sep
1558 1600		50 15		1	35 30
1660		-4	55		96

6 л	noratie: 1.7						1265	1275
		7581	9 mon	ths: 1.7365	Jul Sep	1220 1247	1294	1297
					Dec	1282	1325	1327
					Mar	1318	1356	1355
					May	1378	1375	1378
	_				Sep	1425	1418	1425
Ne	ew Y	ork			Dec	1460	1448	1480
GOL	0 100 troy	oz.; S/troy	DZ.		COFF		,500lbs; car	rts/lbs
	Close	Previous	High/Law		_	Close	Previous	High/Lou
цg	357.2	359.9	357,A	354.1	Jul	85.95	84.15	86.00
iop	357.3	361.8		6	Sep	88.50	86.85	88.6G
Oct	361.5	354.1	361.5	355.0	Mar	91.85 94.40	90,10	91.90
Dec	365.6	368.6	366.2	362.5	May	96.20	92.90 94.65	94.80 96.30
Feb	389.3	373.2	389.3	367.5	لوال	97.50	96.40	97.50
Apr Jun	372.6 377.7	377.6 382.2	373.5 0	372.6 0	Sep	99.10	98.50	0
Aug	382.1	386.6	ě	ő	Dec	101.25	101.76	·Ŏ
					91104	B W001		-
DI AT	MINU 60 -	roy oz, \$/tro				Close	711" 112,0	
	Close	Previous	High/Low		Oct.	12.10	Previoue 11.90	High/Log
		Previous	ABBIS COM		Mar	11.67	11.47	12.14 11.74
lui.	479.0	482.5	480.0	475.0	May	11.70	11,72	11.75
Oct	489.0	491.0	489.0	482.0	` اندال	11.71	11.75	11.75
Jan Jul	494.0 505.0	496.6 508.3	494.0 505.0	490.1 503.0	Oct	11.73	11.75	11.72
					COIT		; centa/ibe	
					=	Close	Previous	High/Low
SIL,VE	R 5,000 to	Ty CZ; COUR	ľtroy oz.		Oct Dog	75.45 71.70	76.74 71.95	76.50 72.50
	Close	Provious	High/Low		Mar	72.05 72.60	72.40	73.25
Jul	481.0	480.0	482.5	476.5	May	90.00	72.80 91.44	72.82 92.26
Aug	481.1	482.6	492.0	4/0.0	46	70.00	31.99	W2.20
Sap	488.0	488.5	480.5	483.0				
	499.0	497.6	500.5	494.5	====			
Dec						OF JUNE	16 000 U	analoft -
	501,5	500.7	501.5	501.5	UNJUN		15,000 lbs;	cents/fbs
Dec Jan Mar	501,5 509.6	500.7 508.3	501.5 510.0	501,5 505,0	URJUN	GE JUICE	15,000 lbs; Previous	cents/fbs High/Low
Dec Jan Mar May	509.6 514.0	508.3 515.6		505.0 514.0		Close	Previous	High/Low
Dec Jan Mar May Jul	509.8 514.0 524.0	508.3 515.6 522.9	510.D 514.0 524.0	505.0 514.0 517.0	Jul	Glose 190.40	Previous 188.60	High/Low 190.40
Dec Jan Mar May	509.6 514.0	508.3 515.6	510.0 514.0	505.0 514.0		Close	Previous	High/Low 190,40 176,05
Dec Jan Mar May Jul	509.8 514.0 524.0	508.3 515.6 522.9	510.D 514.0 524.0	505.0 514.0 517.0	Jul Sep	Close 190.40 175.90	Previous 188.60 173.05	High/Low 190.40
Dec Jan Mar May Jul Dec	509.8 514.0 524.0 542.0	508.3 515.6 522.9 541.7	510.D 514.D 524.0 542.D	505.0 514.0 517.0 640.0	Jul Sep May	Glose 180.40 175.90 162.00	Previous 188.60 173.05 159.60	High/Low 190.40 176.05 161.50
Dec Jan Mar May Jul Dec	508.8 514.0 524.0 542.0 GRADE C	508.3 515.6 522.9	510.D 514.D 524.0 542.D	505.0 514.0 517.0 640.0	Jul Sep May Jul	Close 190.40 175.90 162.00 160.00	Previous 188.60 173.05 159.60	High/Low 190.40 176.05 161.50
Dec Jan Mar May Jul Dec	509.6 514.0 524.0 542.0 GRADE C	508.3 515.6 522.9 541.7 OPPER 25.0	510.0 514.0 524.0 542.0 00 lbs; cert	505.0 514.0 517.0 640.0	Jul Sep May Jul	Close 190.40 175.90 162.00 160.00	Previous 188.60 173.05 159.60 159.50	High/Low 190,40 176,05 161,50 0
Dec Jan Mar May Jul Dec	508.6 514.0 524.0 542.0 GRADE C	508.3 515.6 522.9 541.7 OPPER 25.0 Previous 119.60	510.0 514.0 524.0 542.0 00 lbs; cent High/Low	505.0 514.0 517.0 540.0	Jul Sep May Jul	Close 190.40 175.90 162.00 160.00	Previous 188.60 173.05 159.50 159.50	High/Low 199.40 176.05 161.50 0
Dec Jan Mar May Jul Dec	508.8 514.0 524.0 542.0 542.0 GRADE C Close 118.60 118.25	508.3 515.6 522.9 541.7 OPPER 25.0 Previous 119.60 118.85	510.0 514.0 524.0 542.0 00 lbs; cent High/Low 121.20 110.50	505.0 514.0 517.0 640.0	Jul Sep May Jul	Close 190.40 175.90 182.00 180.00 CCS VERS (Ba	Previous 188.60 173.05 159.50 159.50	High/Low 199.40 175.05 181.50 0
Dec Jan Mar May Jul Dec HIGH	508.6 514.0 524.0 542.0 542.0 GRADE C Close 118.60 118.25 716.75	508.3 515.6 522.9 541.7 OPPER 25.0 Previous 119.60 118.85 117.38	510.0 514.0 834.0 542.0 00 lbs; cent High/Low 121.20 118.50	505.0 514.0 517.0 540.0 140.0 118.50 108.20	Jul Sep May Jul	Close 190.40 175.90 162.00 160.00	Previous 188.60 173.05 159.60 159.50	High/Low 199.40 176.05 161.50 0
Jen Jen Mer May Jul Dec MGH	508.8 514.0 524.0 542.0 542.0 GRADE C Close 118.60 118.25	508.3 515.6 522.9 541.7 OPPER 25.0 Previous 119.60 118.85	510.0 514.0 524.0 542.0 00 lbs; cent High/Low 121.20 110.50	505.0 514.0 517.0 640.0 1/8s 118.50 108.20 116.20	Jul Sop May Jul	Close 190.40 175.90 162.00 160.00 ICES TERIS (Ba Jul 10 1832.1	Previous 188.60 173.05 159.50 159.50 159.50 159.50 159.50 159.50	High/Low 199.40 175.05 161.50 0 Deer 18 193 minth ag
Jan Mar May May May May May May May May May May	508.8 514.0 524.0 542.0 542.0 GRADE C Close 118.60 118.25 116.75 114.85	508.3 515.6 522.9 541.7 CPPER 25.0 Previous 119.60 118.85 117.35 115.60	510.0 514.0 524.0 542.0 100 lbs; cent High/Low 121.20 110.50 10.70 0	505.0 514.0 517.0 540.0 bs/f0s 118.50 108.20 118.20 0	Jul Sop May Jul	Close 190.40 175.90 162.00 163.00 ICRS 7ERS (Ba Jul 10 1832.3	Previous 188.60 173.05 159.50 159.50 159.50 3 1853.7 8sser Dec.	High/Low 199.40 176.05 161.50 0 Dear 16 193 minth ag 1871.2 \$1 1874 =
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40.00			45	- 3018	<del></del>	944 DG ININ; 1	COUNTY CUID D	naile)
16.98 17.70	16.68 17.37	17.08 17.80	16.70 17.50		Close	Previous	High/Low	
18.20	17.90	15.27	18.01	گيال	615/6	616/4	618/6	
18.58	18.29	18.65	18.38	Aug	620/4	620/6	624/0	614/0 818/4
18.85 19.04	18.59 18.77	18.91 19.06	18.67 18.80	Sep	627/4	626/6	631/0	626/0
19.23	18.99	19.28	19.00	Nov	641/4	641/4	845/3	638/0
19.20	19.08	19.20	19.20	Jan _ Mar	653/2 684/4	652/0 663/4	656/0 667/4	950/4 962/0
TRIG ÇIL	42,000 US g	Alla, cent	/US cells	- May	673/4	671/0	674/4	670/0
Latest	Previous			- Jul	679/0	678/4	679/4	875/0
4940	4890			- SOYA	BEAH OIL	60,000 lbs:	cents/fb	
	703D 5002	4960 5080	4910 5010		Close	Previous	- High/Low	
5045 5280	5240	5300	5255	Jal	24.21			
5390	5345	5390	5350	Aug	24.07	24.42 24.31	24,45 24,31	24.17 24.05
5440 6410	5400 5365	5450 5420	5420: 5380	8ep	24.05	24.28	24.28	24.05
6087	5030	5090	5087	Oct	24.00	24.25	24.25 .	24.00
25. 10 ton	nes;\$/tonne			. Dec Jan	24.01 23.90	24,17 24,07	24.23	. 24.00
				· Mar	23.83	23.92	24.10 24.00	23.90 23.80
Close	Previous			May	23.63	23.90	23.90	23.81
1220 1247	1265 1294	1275	1208	SOYA	BEAN ME	LL 100 lane;	\$/ton	
1282	1325	1297 1327	1236 1273		Close	Previous		<del></del>
1318	1356	1355	1310				High/Low	<u> </u>
1378	1375	1378	0	Jul Aua	180.5	178.9	180.8	179.0
1425 1460	1418	1425	9	Sep	181.9 184.1	180.6 183.0	182.5 184.7	181.0 188.1
1460	1448	1480	<b>Q</b> .	Oct	186.2	186.0	186.7 186.7	185.7
EE *C* *	7,500lbs; ca	ate/lb-		Dec	189.9	188.6	190.8	186.7
				Jan Mar	191.0	189.5	191.5	189.7
Close	Previous	High/Lo	<b>w</b>	May	193.0	191.6 193.2	195.0	192.0
85.95	84.15	86.00	84,85			<del></del>	194.8	:194.0
88.50 91.85	86.85	88.60	<b>67.06</b>			min; centu/5	išib bushel	
94,40	90,10 92,90	91,90 94.80	90.60		Close	Previous	High/Low	
96.20	94.65	96.30	98.60 95.25	Jul	262/8	280/6	283/4	280/0
97.50	96.40	97.50	0 .	Şep	276/0	27444	276/6	2740
95.10	98.50	0	0	Dec	273/4	273/2	276/0	271/8
101.25	101.76	. 0	, Ø	Mar May	276/8	279/0	200/4 -	277/6
	<u> </u>			Jul	283/2 285/2	283/2 284/4	2544	282/2
R WORL	0 -11- 112	000 ibs; ce	nts/lbe	Sep	278/0	2794 2794	256/8 279/0	276/0 :
Close	Previous	High/Lo		Dec	257/2	267/2	270/4	205/4
12.10	11.90			WHEA	T 5,000 bu	min; cental		
11.67	11.47	12.14 11.74	11,75 11,38		Close	Previous	High/Low	
11.70	11.72	11.75	11,82	Jui	306/4			
11.71 11.73	11.75	11.75	11.43	Sep	314/0	308/4 314/6	316/4	305/4 313/6
11.70	11.75	11.72	11.42	Dec	330/4	331/4	233/0	330/2
				Mer	338/4	340/0	341/0	338/2
DN 50,000	; centa/ibe			May	336/4	336/4	- 341/0∴ ···	336/4
Close	Previous	High/Los		Jul	339/4	343/0	343/0	339/2
75.45	76.74	76.50	74.80	TAE C	ATTLE 40	000 fbs; can	de/libe	
71.70	71.95	72.50	71.00		Close	Previous	High/Low	1.74
72.05	72.40	73.25	71.90	Aug	74.07	74.15	74.22	73.76
72.50	72.80	72.82	72.15	Oct	75.02	76.02	78.05	75.75
90.00	91.44	92.20	90.00	Dec	75,47	75.65	75.62	75.90
				Feb	75.12	75.25	75.22	75.02
GE JENY	15,000 lbs;	control -		Apr Jun	75.87	76.15	78.00	75.77
					73.10	73.32	73.36	73.10
Close	Previous	High/Lor	·	LIVE	008 80.00	0 lb; cente/	he	
190.40	188.60	190.40	188.50	. ———				<del></del>
175.90	173.05	176.05	173.00		Close	Previous -		
162 <u>.00</u> 160.00	159.50 159.50	161.50	161.00	Jul	61,02	60.97	61.52	60.47
100.00	uc.yc.	٠.	0	Aug	58.15	57.86	68.45	S7 55
				Oct Dec	51.95 50.05	62.07	<b>52.87</b>	51.70 ·
				Feb	50.95 48.87	51.12	51.80	50.65
CICS				Apr	48.87 46.85	48.07 46.08	49.20	48.70 45.75
TENS (Re			I	Jun	49.27	49.50	48.00	40.25
	ne: Serte-	Dor 15 101		Jul	49.20			49.20
Jul 19	se: Septem				70000	49.15	48.40	
	C tut. C		90 yr ege				49.40	
1832	C tut. C				BELLIES 4	0.000 lbs; c	ente/10 -	
1832	C tut. C	mnih a 1871.2	90 yr ego 1925.1	PORK		0.000 lbs; c		
1832	3 1869.7 (Base: Dec.	1871.2 51 1974 =	90 yr ago 1928 1 100)	PORK	Close 60.67	0,000 lbe; co Previous 82.17	inte/litr HighirEasu	
1832: JONES ( Jul 9	3 1853.7 (Sase: Dec, Jul 6	mnih a 1871.2 51 1974 = mnih a	90 yr ago 1925 1 • 100) 90 yr ago	PORK   Jul Aug	Close 50.57	0.000 lbs; c Previous 82.17 49.95	Interlity Highirtani 51,25 80,47	60.50 48.80
1832 : JONES (	3 1853.7 3 1853.7 (Base: Dec. Jul 6 5 133.45	1871.2 51 1974 =	90 yr ago 1928 1 100)	PORK	Close 60.67	0,000 lbe; co Previous 82.17	Interitor Highirtanu 51,95	60.50

Since Compliation
High Low

(28/11/47) (3/1/75)

2005.6 49.4 (5/9/89) (26/6/40)

(3/1/75)

50.53

988.9

July 9 July 6

96.3

127.4

734.7 (15/2/83) (26/10/71)

2103.4 2463.7 (30/4) (3/1/90)

Basis 100 Govt. Secs 15/10/26, Fixed int. 1925,

Ordinary 1/7/35, Gold rulnes 12/9/55, Basia 1000 FT-SE 100 31/12/83. \$\times 10.63

GILT EDGED ACTIVITY

#### **LONDON STOCK EXCHANGE**

# Sterling's strength hits the market

help to equities.

1100

200

cast of £265m.

predictions.

fall was 5p.

ther gain on the day.

ANOTHER gain by sterling, coupled with a further denial from the UK Chancellor of the Exchequer at the Houston summit of any plans for an early cut in domestic interest rates, left the London equity market yesterday to the mercy of the steady flow of corporate profits downgradings from the brokerage houses.

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CONTROL STATE

CONTRO The market suffered further losses as a number of high-grade names, including Trusthouse Forte, BP, Shell, and Tarmac, ran into adverse comments from analysis of the respective market sectors. Trading volumes increased and fewer bright spots showed up against the gloom.

Account Dealing Dates					
"First Deafinge: Jon 25	Jul 9	Jul 28			
Option Declared	long: Jul 19	Aug 2			
Lest Deslings: Jul &	Jul 20	. Aug S			
Account Days	Jul 30	Aug 13			

The firm rejection by Mr John Major, the UK Chancellor, of speculation that cuts in UK base rates were planned discouraged equities from the opening. The international stocks then had to face a pound which crept closer to DM 3.00 before closing off the top, although still with a jur-

the firing line amid growing

sectors analyst Mr Kevin Cam-

mack cut his forecasts for BCI and Rugby on Monday, citing a tussle over market share

between the two groups. BCI is thought to have lost volume to Rugby's Castle cament during

the first quarter of the year

and to have led prices down in

an effort to win back market

share.
"Cement prices have been

eroded and this will obviously hit profits," said Mr Cammack.

For the current year the Smith

analyst has lowered his expec-

tation for BCI from £215m to £199m; for Rugby he has gone down from £90m to £78m.

At UBS Phillips & Drew, Mr

Howard Seymour reduced his

estimates for the same reason

"increased competitive pres-

would be the key to this year's

profit picture. Mr Seymour has cut his cur-

rent year estimate for BCI from

£218m to £215m, and for next

year, "when BCI will feel real

most." BCI shares fell to 235p,

before picking up on vague

takeover hopes to close a frac-

- and said that price

Smith New Court's building

fears about price cutting.

But the stage was set in the first half hour, when the Seaq trading screens showed substantially lengthened lists of downward revisions of corporate profit forecasts from a number of leading securities houses. At its low point, the eomity market was more than 14 FT-SE points off. A very modest rally was reversed when Wall Street came in lower, falling 10.15 Dow points in London trading hours. Firmness in British Government bonds, reflecting the Chancellor's determined stance on

FT-A All-Share Index

**Equity Shares Traded** 

400

May Jun Jul

fall and confident in his fore-

Tottenham Hotspur contin-

ued to benefit from increased

valuations placed on two of its

soccer players in the wake of the World Cup tournament. The shares added another 3 at

121p, making a two-day rise of

Dixons had a good day ahead

of full-year results today. Mr

Nick Bubb at Morgan Stanley was recommending the stock

yesterday because "people underestimate how far Dixons

can improve its margins." His forecast for today's figure was

£70-75m, a little above other

more than 13 per cent contrib-

uted to Burton's bounce. The shares have suffered more than

a week of sharp declines in the

wake of a profits warning from

the company. Burton peaked at £1 yesterday and closed at 99p, an improvement on the day of

Empire Stores managed to

recover 5 to 90p in the wake of

results that were not as bad than analysts had feared. The

company stayed in profit, mak-

ing £172,000 compared with

£6.1m. The two-day share price

Hillsdown eased 4 to 275p with some traders talking of a

line of 1m shares overhanging

the market. Another theory

was that Wickes, the timber

merchant and do-it-yourself

The prospect of a yield of

MM

domestic inflation, gave little The FT-SE Index ended 10

points lower on the day at analysts, with building and 2,327.5, the first close below the construction shares again 2,330 support level since the end of May. Seaq volume increased to 442m shares from Monday's 387.3m reflecting selective turnover, with sellers concentrating on stocks featured in profits downgradings.

Statistics from the Interna-tional Stock Exchange show that customer interest rose sharply at the end of last week but the figures were boosted by a handful of special situations, notably the culmination of the British Coal Pensions Fund acquisition of Globe Investment Trust.

Domestic stocks continued to attract lower ratings from City underlying inflation rate.

of Wickes, whose shares lost 4

Sainsbury fell as Argyll

advanced with early trades

moving in tandem. Dealers concluded that an investor was

switching between the two

stocks. Several traders suggested that, contrary to appearances, the switch was not from Sainsbury into

Argyll. "Just because the cli-

ents did it, it didn't mean that

the price went the clients' way

afterwards," said one dealer, who added he thought the

buyer and seller were "willing

USM-quoted ink maker, Gib-

bon Lyons, reported a 47 per cent rise in full-year profit to

£1.49m. The chairman said the

group would continue to pros-

shares added 10 at 118p.

per in the coming year. The

Trafalgar House continued

to suffer, in spite of the mid-

morning removal of a line of

2m shares that had been over-hanging the market. The mar-

that the buyer, presumed to be

a marketmaker, could be

awaiting an opportunity to

officed the stock. The shares,

beleaguered recently by down-gradings from several broking

houses, closed 15 down at 288p.

Wolseley, the engineering to building materials group, also

wilted. A trader attributed the

weakness in the shares, 12 off

at 312p, to the strength of ster-

ling. He said the company was

exposed to currency factors

with 40 per cent of its earnings

last year coming from the US.

ins/Leucadia situation took the

former's shares up 12 to 291p. Molins has agreed to convene

the emergency general meeting

demanded by Leucadia at which the latter will seek to

remove three directors and appoint six of its own nomi-

nees. Earlier this year Leuca-

dia bid unsuccessfully for Mol-

ins and currently owns 46.6 per

Hawker Siddeley recovered

10 to 615p as the remainder of a

selling order of the previous

day was completed. A confi-

dent statement on trading prospects, coupled with news

of a near-30 per cent rise in annual profits, took Howden Group 7 higher to 155p.

contrasting fortunes to Braith-waite, 10 off at 187p, and

Kingsgrange, 3 harder at 329, while Atkins Brothers shot to 200p before closing 21 up at 178p on news of discussions

that might lead to an offer

The GEC lunch hosted by Henderson Crosthwaite, which included a number of institu-

tions, was said to have gone

well, with the emphasis said to

have been put on the compa-ny's conservative accounting

policies. "GEC is strongly cash

generative which should offset

the market's worries on defence," said Mr Brian New-

being made for the company.

Profit statements brought

The latest twist in the Mol-

remained wary, believing

narticipants to the trade."

construction shares again downgraded on the basis of their exposure to high interest rates and the slump in the property business. But the new focus on international stocks, where vulnerability to adverse currency factors surfaced last week when RTZ was downgraded by several UK securities houses, also took its toll. Attention is also focused on

the end of this week, when the markets face a barrage of infla-tion data from leading industrial countries, including the latest UK Retail Price Index. City forecasts are for a further, albeit modest, rise in Britain's

man at Henderson, GEC held at 190p with turnover expanding during the afternoon to reach 3.6m

note on the "New Media" highlighted the broker's positive stance on Cable and Wireless (C & W) and helped the stock move up 6 to 530p on very good turnover of 5m. County Nat-West lowered its profits expec-tations for C & W to take in the appreciation of sterling against the dollar. County said its anticipated average rate for 1990-91 is now £/\$1.73 and for 1991-92 £/\$1.80, changes of 7 per cent and 12 per cent respectively. The broker reduced its 1990-91 forecast by £15m, from £720m to £705m, and that for 1991-92 from £830m to £798m. Referring to the placing last week of Mr Li Ka Shing's 4.82 per cent stake in C & W, County's Mr Patrick Welling-

The BZW sell note left Racal

short-term appetite for the

shares.

of the company. the building sector reached epidemic proportions. Termac suffered more than most after BZW cut its forecast for this year from £300m to £290m and

Kleinwort Benson's major

ton said this "will suppress

Telecom 6 off at 357p. STC rallied from an early 257p to close only a fraction off at 260pafter news of the joint venture in printed circuit boards between ICL and Sun Microsystems. There were also vague sugges tions in the market that a long-awaited and much bigger deal regarding ICL and potential stake builder could soon occur. It was also suggested that STC could well attract the attention of a predator keen to take on the whole

The rash of downgradings in

Ordinary Share Index, Hourty changes Day's High 1857.7 Day's Low 1848.1 Open 9 am 10 am 11 am 1853.4 12 pm 1854.1 1855.6 2 pm 1856.5 3 pm 1857.0 4 pm 1857.2 "SE Activity 1974. †Excluding intra-market business & Overseas turnover. FT-SE, Hourly changes Day's High 2333.2 Day's Low 2323.1 Open 9 am 10 am 2333.2 2324.7 2324.8 17 am 12 pm 1 pm 2 pm 3 pm 4 pm 2396.2 2326.0 2326.8 2331.0 2331.1 2330.0 London report and latest Share Index: Tel. 0898 123001. TRADING VOLUME IN MAJOR STOCKS Victoria Closing Day's 000's Price charge Volume Closing Day's 1985's Price change 173 -3 117 +2 212 485 -8 66 -1 185 -1<sub>2</sub> 

FINANCIAL TIMES STOCK INDICES

1881.1

10.87 11.15

21,517

11.79

High

(2/1)

92,91

(8/1)

1968.3

(3/1)

Indices\*

Low

(30/4)

83.80

(30/4)

1653.6

(30/4)

167.9 (15/6)

Gilt Edoed Bargains

5-Day average

July July 5 4

1858.2

2337.5 2340.0 2331.4 2355.5 2250.9

10,99 11.03

22.819

78.63

87.24 87.80 88.02

11.00 11.02

25.021

1797.39 29,609 601.5

87,21

2327.5

11.07 10.96

22,686

11.04 10.98

23,130

Gold Mines

FT-8E 100 Share

Earning Yid %(full) P/E Ratio(Net)(±)

SEAQ Bargas 4.45pm

Ord. Div. Yield

Bonzi .....

Seed on trading volume for most Alpha securities dealt through the SEAO system yesterday until 4.30pm. that for next year from £350m the year end. The stock is vulto £315m. Smith New Court went further and cut from £310m to 270m, while a leading Midland-besed broker was said to have gone down to £275m. Tarmac fell 4 to 242p with turn-

reaching 5m shares. There were also said to have been forecast reductions in Rediand, which closed 7 down at 597p, RMC at 673p, and Pilkington which gave up 2 to

over picking up strongly and

The currency factor began to bite at Hammerson Property, which has 60 per cent of its net assets overseas. Analysts said a continuation of the strong rise in sterling would have a negative impact on the transla-tion of foreign currencies and could affect net asset value at

nerable because of its premium rating and the depressed nature of the property market internationally, they argued. The company's "A" shares ended 4 easier at 703p with volume the highest for 18 months at 1.1m shares.

Evans of Leeds responded to a positive trading statement, which included higher profits, a proposed scripo issue and a property revaluation, by rising 5 to 265p. Christie Group was less fortunate, losing 4 to 67p on sharply lower annual earnings. Renewed speculative interest swept Priest Marians 7 higher to 210p and Speyhawk 6 firmer to 234p but lowered Broadwell Land 8 to 55p. USM-listed Property Company also benefited from speculation of rose 18 to 127p.

London Forfalting (LF) welcomed news that the British & Commonwealth holding of 40m shares in the company had been placed with institutional investors at 70p a share. At the close of the market LF shares were 5 to the good at 78p.

an imminent development and

Confirmation that IEP Securities had sold its 10.3 per cent holding in Caledonia Invest-ment left the shares 11 cheaper at 366p. Cazenvoe and Company placed the 9.7m shares at 365p special cum dividend with various institutions, although Caledonia bought 1.6m of the total ex the dividend payment.

 Other Market statistics, including the FT-Actuaries share index, Page 22

### Shell, BP out of Maria Supply the favour

RECENT FEARS of new profits downgrades among the oil majors proved well-founded when Smith New Court cut forecast for BP and £175m from its Shell number. Smith said its estimates were around the market's lowest. Smith reduced its Shell dividend forecast to

to enywhere near the same 19.9p. Mr Nick Clayton at Smith said he cut his forecast for RP from £1.3bn to £1.1bn and that ent oil sup for Shell from £3.525bn to 53.35bn. "Fundamentals for the sector have deteriorated - the downgrades were inevitable," said Mr Clayton. about 670,000 bd har.

The Smith team also cut the is expected to fall stage forecast of average crude prices for 1990 from \$18.50 to \$18 a barrel, towards the bottom end of market expectations

torstood as important, A number of brokers have recently downgraded dividend estimates for Shell, notably BZW and Kleinwort Benson BP closed a net 4 off at 317p with turnover reaching 7.2m, while Shell gave up a similar amount to 445p on much thinner trade of 1.9m shares.

#### Granada nerves

A bout of nervous trading in Granada, ahead of the company's interims today, knocked 20 off the shares at one point. They made only a slight recovery by the close.

Marketmakers' determina-

tion not to take big positions in the stock was triggered by a sell recommendation from Kleinwort Benson. The securities house forecast a loss of £330m in 1990 from BSB, the Granada's stake in BSB repre-sents 35 per cent of shareholders' funds, "proportionately far more than the other two major UK shareholders [in BSB], Reed and Pearson."

Kleinwort forecast £62m profit from Granada at today's interims, compared with £71.6m last year and a forecast of £68m from BZW. Granada closed at 231p, down 18 on the day in solid turnover of 1.4m. Kleinwort's doubts about the

ability of the deregulation of the television industry to deliver profits also led it to recommend that clients sell Carl-ton Communications, down 5

#### Cement stocks fall The building sectors suffered

from yet more profits downgradings and a generally negative sentiment. Analysts put the cement manufacturers in

hardship," from £239m to £223m. For Rugby he reduced the current year estimate from £90m to £84m, and for next year from £94m to £83m. He expects BCI "to lose out the

Surres

tion higher at 238p but Rugby dipped 4 to 174p. British Airways continued to benefit from the record quarterly passenger traffic figures announced on Monday. The shares added 2 at 215p. Traders reported buying from

UK institutions. Turnover was a good 3.3m shares. A late trade of 3.4m British Steel shares, said to have been a purchase by one UK-owned securities house, more than undid the day's previously firm performance. The shares closed

at the day's low of 137% p, a net decline of 1%. Marketmakers said that a stream of selling orders from ICI employees who had exercised share options was behind the stock's fall of 8 to 1140p. A profit downgrading from Panmure Gordon was behind the weakness of Trusthouse Forte. The shares fell 10 to

290p. Panmure's new figure for the current year was £245m, instead of its previous forecast of £272m. Panmure's move followed downgrading from other analysts including Mr Roy Owens at Smith New Court. He remained cautious on the stock, even after yesterday's **NEW HIGHS AND LOWS FOR 1990** 

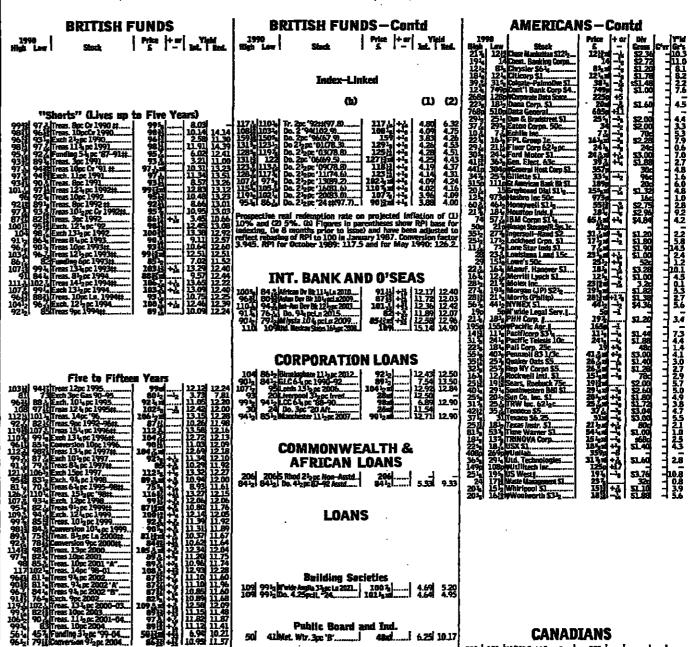
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### **LONDON SHARE SERVICE**



### APPOINTMENTS

### Girobank's new board

Following its acquisition by the Alliance & Leicester Building Society (ALBS), the following have been appointed to the board of GIROBANK: Mr A. Scott Durward, chairman (group chief executive, ALBS); Mr Fred W. Crawley, deputy chairman (director ALBS, former deputy chief executive Lloyds Bank); Mr E. John Baden, managing director and chief executive (he was Girobank chief executive); Mr T. Innes Hardie, deputy managing director (general manager, development, ALBS); Mr John Baker (ALBS), Mr Paul Clifton (ALBS), Mr Nish Crowley (ALBS), Mr Ian Hamilton (ALBS), Mr David Legg (Girobank), Mr Barry Moult (Girobank), and Mr Peter White (ALBS) become

MORLAND & CO. Abingdon. Oxfordshire, has appointed Mr Peter Furness-Smith, general manager, retail division, to the board as retail director. BRINTONS, Kidderminster,

has appointed Mr Simon Donelas-Pennant as director and general sales manager.

Mrs Moira T. McMillan has been appointed director of the PAINTMAKERS ASSOCIATION OF GREAT BRITAIN. She was manager

of corporate development and head of international trade with the UK Chemical Industries Association. Mr Barrie Newton, former

director and head of research of stockbroker Stock Beech, with colleagues Mr Mark Sevier, Mr Andrew Morris and Mr Ralph Singleton, has joined DARTINGTON & CO, a Bristol merchant banking group, to establish an institutional agency stockbroking operation. ■ Mr Rohan Courtney, general

manager, London, of the State Bank of New South Wales, has been elected chairman of THE BRITISH OVERSEAS AND COMMONWEALTH BANKS ASSOCIATION. ■ HILL SAMUEL BANK bas

appointed Mr Stephen Aulsehrook as a director corporate finance department. He was a managing director in Bankers Trust's mergers and acquisitions department. Mr Michael Lee has been

appointed corporate development director, BARBOUR INDEX.

■ SCHAL INTERNATIONAL has appointed Mr Stuart Laird as director of operations, succeeding Mr David Evans, now managing director.

J.F. DONELON & CO has appointed Mr Mark Turner as divisional director. tunnelling and microtunnelling. He was contracts manager.

■ ADWEST GROUP subsidiary Mawdsley has appointed Mr Glenn Webb as managing director and Mr Peter Poster as finance director.

■ Mr Kevin Hassett has been appointed director. temperature controlled division, HARRIS DISTRIBUTION. **■ GT MANAGEMENT has** 

appointed Mr Philip Douglas to the board. Mr Nicholas F.C. Barber,

chief executive, Ocean Group, has been appointed a non-executive director of COSTAIN GROUP. **M**r Neil Stevenson has been appointed a director of LEEDS GROUP. He is managing director of Langholm Dyeing

Leeds Group in January. ■ STANDARD CHARTERED has appointed Mr Krick Nashund as head of credit services, group risk management. He was with Barclays Bank.

Co which was acquired by

■ TIPHOOK has appointed as a non-executive director Mr Martin Kohlhaussen, a managing director of Commerzbank, West Germany.

Mr Jeffrey F. Ruzicka has been appointed managing director of STATE STREET LONDON, and head of the European global custody division of State Street Bank and Trust Co. He was senior vice president and head of international financial services, including global custody, for the Northern Trust Co, based at the bank's adquarters in Chicago. ■ CARLISLE GROUP has

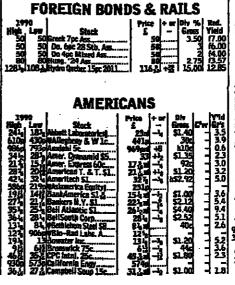
appointed Mr Roger Cort as a non-executive director of subsidiary Equity and Financial Services, its corporate and stockbroking division. He was head of corporate finance at Henry

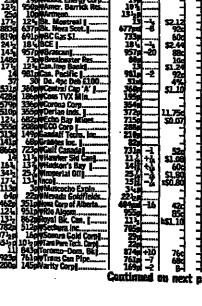
■ LANCASTER, Colchester, a motor trade group, has appointed Mr Patrick Grinnell as group finance director. He was group operations director.



Mr Robin Richmond (pictured) has been appointed group company secretary of TRIPLEX LLOYD. He was with Arlington Securities, part of British Aerospace.

**CANADIANS** 





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### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

### Yen up on rate speculation

THE STRENGTH of the and other European curren-Japanese yen and of high yielding currencies were the main features on the foreign exchange market yesterday. The dollar tested technical sup-port at Y148.80 against the yen, touching a low of Y148.30, before closing at Y148.85 in London, compared with Y151.05 on Monday.

This followed a prediction by Smick Medley International, the US-based consultants, that there is an 80 to 90 per cent chance of a rise in the Bank of Japan's discount rate over the next few months. The discount rate has been increased four times in the past year and was

raised by 1 point to 5% per cent on March 20.

The Bank of Japan responded by saying that the effects of previous rate rises are still being monitored and dismissed the suggestion of any significant tightening in the immediate future. Mr Hidehiro Iwaki, an economist at Nomura Research Institute, agreed that "the present situation does not warrant any immediate rate hike."

Nevertheless, the yen rose

against all currencies, includ-ing sterling and the D-Mark. In European trading the D-Mark

Ster	ling	35 from finished against	around	
•	: IN	NEW '	YORK	

Jely 1	١	Lates	.	Previous Close	
Spot		(12pm 87pm	1.8085-1.809 1.05-1.049 2.87-2.859 9.53-9.439	AT .	
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8.30 9.00	TER	LIN			_
8.30	an	LIN	July I	O Previous	<u>-</u>

### **CURRENCY RATES**

July 10	Bank rate %	Special* Orawing Rights	European † Currency Unit				
Italian Lira	101-2 6.00 7.60 101-4 131-2 51-4 8 11 6.00 201-2	0.740502 1.33392 155252 155252 155185 45.3729 8.40084 2.208462 N/A 16017 1754 202.788 8.46915 135.194 7.99969 1.8647 N/A N/A	0.692964 1.26119 1.45857 1.45857 1.45857 1.45617 42.5937 7.87742 2.077025 6.94918 1517.22 188 170 7.94300 128.845 7.50158 1.74802 202.863 0.771750				
7 European Commission Calculations.  Output  All SOR rates are for July 9							

### **CURRENCY MOVEMENTS**

July 10	Bank of England Judget	Morgac <sup>eo</sup> Guaranty Changes %				
Sterling US Dollar Landtan Dollar Austrian Schilling Religian Franc Davisk Krose Destsche Wark Swiss Franc Gelider French Franc Lira Ver	94.1 65.5 109.4 110.9 110.0 117.7 113.6 113.8 101.0 122.7	-18.6 -12.4 -13.5 +11.3 -2.6 +23.6 +23.6 +15.4 -12.4 -12.4 -12.4 -12.6 -				
Morgan Guaranty changes: average 1980-						

### 1982=100. Bank of England Index (Base Average 1985=100)\*\*Rates are for July 9.

OTHER CURRENCIES						
July 10	£	\$				
Argentina Australia Asstralia Fioland Greece Hong Kong Iran KonsuSth KonsulSth Konsulsth Lecomboure Malaysia Mexico M. Zealand Saudi Ar. Singapore S. Ai (Cra) Tahwan U A E	950.85 - 960.70 2.2455 - 2.2475 119.997 - 121.110 6.9725 - 6.9860 291.05 - 295.55 14.1110 - 14.1250 0.5300 - 0.5320 61.30 - 61.40 4.9030 - 4.9150 5205.30 - 5210.00 3.0610 - 3.0655 6.8300 - 6.8370 4.930 - 4.7960 4.930 - 4.7960 4.930 - 4.7960 4.930 - 4.7960 4.930 - 4.7960	5260 00 - 5280 0 1.225 - 1.2745 1.225 - 1.2745 5.036 - 3.036 - 3.036 - 3.036 - 3.036 7.7640 - 7.760 68.30 714.77 - 720 33.77 - 33.85 2.700 - 2.702 284.40 - 2874.0 1.4825 - 1.686 3.1455 - 3.150 2.435 - 2.437 2.435 - 2.4				
	Selfing sate					

**MONEY MARKETS** 

MARKET EXPECTATIONS

Rates little changed

Treasury bills drained £535m,

with the unwinding of repurchase agreements on bills draining £156m. These outweighed Exchequer transactions adding £205m to liquidity, a fall in the note circulation of £75m, and bank

balances above target of £60m.

Treasury bills - the main

instrument of monetary policy
- by 0.10 per cent to 9.30 per cent. The rate on one and

two-month bills was reduced

by a similar amount to 9.30 per

In Brussels the Belgian National Bank cut three-month

Yea per 1,000: Freuch Fr. per 10: Liva per 1,000: Belgian Fr. per 100.

money market. The Bank of England forecast a day-to-day shortage of £350m, but revised point to no change in UK bank base rates until the last quarthis to £250m at noon and to £300m in the afternoon. ter of the year at the earliest. This is keeping trading quiet in sterling cash interest rates Total help of £249m was and futures despite the recent sharp rise by the pound. The market regards a rise in bank given. The authorities did not operate in the market before lunch, but in the afternoon bought £19m bank bills in band 1 at 14% per cent. Late assistance of around £230m was also provided. base rates - to rein in strong consumer demand - as politically unacceptable and sees the move to push sterling higher as an alternative way of Bills maturing in official hands, repayment of late assistance and a take-up of

UK clearing hank base looding rate 15 per cent from October 5

tightening monetary policy. Against this background the interest rate markets have failed to join in the mood of euphoria surrounding sterling. Rates were little changed yesterday, with three-month interbank quoted at 141-142 per cent, against 141-142 per cent, while 12-month money

was 141-141 per cent, compared with 141-14%. December short sterling futures were again more active than the near month of September on Liffe, The December contact opened slightly firmer at 86.06, and closed towards the top of the day's range at 86.13, against

86.05 on Monday. Credit remained in fairly comfortable supply on the cies. There were no new faccaes. There were no new lactors and at times during the day the pound fell back on profit taking. The attraction of high London interest rates and speculation that steriling might soon break through DM3.00

continued to provide support.
The pound rose to DM2.9900
from DM2.9775. It also gained 1
cent to \$1.8155 and advanced to
FFr10.0350 from Fr9.9225 and to SFr2.5350 from SFr2.5175, but fell to Y270.25 from Y272.75. Sterling's index climbed 0.2 to

The dollar suffered from demand for the yen and was also weaker against most European currencies. It fell to DM1.6470 from DM1.6495; and to FFr5.5275 from FFr5.5350, but rose to SFr1.3960 from SFr1.3950. The dollar's index declined to 65.5 from 65.9.

High yielding currencies remained generally strong, with the Spanish peseta break-

ing through its maximum limi
Ing through no maximum min
within the European Monetary
System against the French
franc and D-Mark. The Bank of
Spain bought FFr189.85m when
Digita confirm Latitoscom when
the franc was fixed at its floor
of Pta18.2530 in Madrid, but
there was no significant inter
vention by the Bank of France
when the Consist or Figure
when the Spanish currency
was fixed at its ceiling of
FFr5.4785 per 100 pesetas in

Paris.
In Frankfurt the Bundes bank sold about Pta95m, according to dealers, when the peseta was fixed at its upper limit of DML6330 per 100. At the London close the peseta had climbed to FF75.4890 and to DM1.6355 per 100. The Australian dollar closed

at 80.70 US cents in London, after breaking though techni-cal resistance at 80.40 cents in Sydney and touching a peak of 81.00. Intervention by the Reserve Bank of Australia failed to halt the advance.

EURO-CURRENCY INTEREST RATES								
J <del>al</del> 10	Short.	7 Days	Cine	Three	Stx	Cae		
	term	notice	Month	Mantis	Months	Year		
Sterling US Dotter US Dotter Can. Boilar D. Gathler Sw. Frate Doutschwark Fr. Frate Belgiu Ira Belgiu Ira Vea U. Kroke Asian SSieg	143-141 74-73 95-91 81-81 103-103	15-14% 83-84 141-141 74-74 84-84 1119-1012 91-79 71-1012 84-84 84-84	143-147 81-81 134-131 91-93 66-93 110-93 110-93 110-93 110-101 91-73 102-101 81-84	147 681 138 138 138 138 138 138 138 138 138 1	147 - 148 8 - 15 - 15 - 15 - 15 - 15 - 15 - 15 - 1	143-144 82-84 134-134 84-84 84-85 104-104 12-114 91-94 71-14 104-104 84-84		
Long term Eurodollar	s two years 8}	-8½ per cent;	terre years 9-87	's per cent; four	years 9¼-9 per	cent; five years		
914-914 per cest non	dnal. Short ter	m rates are cal	I for US Dollar	's and Japanese	Yea; others, to	to days' actice.		

July 10							-	
Survey   Close   Close   Close months   P.A.	POUND SPOT- FORWARD AGAINST THE POUND							
2.0990 - 2.1130   2.1000 - 2.1010   0.20-0.11spm   0.87   0.66-0.55pm   1.36-3.71y   3.66-3.77y   3.66-3.77	July 1.0		Close	One month				
	amada tetherlands rigiam essaris eland eland eland eland eland erugal praio aly ensay erugal ensay erugal erugal erugal aly ensay erugal	1.8125 - 1.8275 2.0990 - 2.1150 3.36-3.374; 6.125 - 6.125 11.344 - 11.401; 1.1065 - 11.185 2.924; - 2.994; 1.925 - 1.83.55 11.424; - 11.50 10.00 - 10.054; 10.794; - 10.854; 2.894; - 2.724; 2.99; - 2.105 2.514 - 2.54 1.4335 - 1.4410	2.1000 - 2.1010 3.36\(\frac{1}{3}\) 3.7\(\frac{1}{3}\) 6.130 - 61.40 11.34\(\frac{1}{1}\) 11.55\(\frac{1}{3}\) 11.40 2.98\(\frac{1}{2}\) 2.9\(\frac{1}{2}\) 2.08 - 261.85 12.90 - 183.20 2.90 - 183.20 11.42\(\frac{1}{2}\) 11.43\(\frac{1}{2}\) 11.43\(\frac{1}{2}\) 11.43\(\frac{1}{2}\) 10.81\(\frac{1}{2}\) 10.81\(\frac{1}{2}\) 2.93 - 2.102 2.53 - 2.54 1.6355 - 1.4365	0.20-0.11.cpm 34-22cpm 45-13-crpm 0.46-0.43cpm 11-13-crpm par-7cds 8-61/csm 41-33-crpm 11-13-pm 11-13-pm 11-13-pm 11-13-pm 10-13-pm	0.85 4.50 4.50 2.14 3.40 2.14 3.40 3.40 5.60 7.45 5.60	0.66-0.53pm 55-54pm 42-73pm 123-1.14pm 128-1.18pm 2-1.0dis 20-18pm 11-9-13pm 7-9-54pm 324-30-2pm 34-44pm 324-30-2pm	3.61 4.62 2.41 7 10 5 94 4.09 4.45	

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR								
Jely 10	Day's spread	Close	One mosth	% 9.2.	Tiares months	9.3.		
UK†	33 65 - 33 85 6234 6254 14365 14475	5.52 5 - 5.53 5.95 - 5.95 5 148.80 - 148.90 11.54 5 - 11.55 1.3925 - 1.3965 1.2575 - 1.2585 be ent of London to	1.02-1.00 pm 0.29-0.24 pm 0.29-0.24 pm 0.29-0.25 pm pm-4.00 off 1.00-1.90 redis 55-61 cm 55-61 cm 55-61 cm 55-61 cm 6.7-0.75 cm 0.7-0.75 cm 0.7-0.75 cm 0.7-0.13 pm 0.7-0.13 p	-2.72 -1.67 -3.77 -0.26 -1.00 1.76	2.87-2.84pm 0.80-0.70pm 1.49-1.54dis 0.08-0.05pm 4.00-14.00dis 2.60-3.40dis 2.60-3.40dis 2.60-1.70dis 8.30-9.00dis 2.50-2.40dis 5.60-4.15dis 0.29-0.24pm 0.30-1.40dis 0.20-0.25dis 0.30-1.40dis 0.30-1.40dis 0.30-1.40dis 0.30-1.40dis 0.30-1.40dis 0.30-1.40dis	6.29 1.84 -5.24 -1.07 -1.92 -5.01 -5.71 -2.73 -1.71 -3.94 -0.29 -0.20 -0		
Forward pres	niums and discounts a	apply to the US dolla	r and not to the is	edividual o	errency.	•		

EMS EUROPEAN CURRENCY UNIT RATES							
	Ess certral rates	Currency amounts against Eco July 10	% change from central rate	% change adjusted for divergence	Divergence limit, %		
belgian Franc Janish Krone erman D-Mark rench Franc Jacks Golfder Ista Peol Jadjan Lira Janish Peseta	42.1679 7.79845 2.04446 6.85684 2.30358 0.763159 1529.70 132.889	42.5937 7.87742 2.07025 6.94918 2.33258 0.771750 1517.22 126.845	+1.01 +1.01 +1.25 +1.25 +1.25 +1.13 -0.82 -4.55	+0.45 +0.70 +0.70 +0.70 +0.57 -1.38 -4.55	±1.5508 ±1.6453 ±1.1762 ±1.3618 ±1.5272 ±1.6689 ±1.5162 ±4.2705		

Disages are for Eco, therefore positive change denotes a weak currency								
Serman D-Mark French Franc Dutch Golder Frish Pool tallan Lira Spanish Peseta	2.04446 6.85684 2.30368 0.763159 1529.70 132.889	2,07025 6,94918 2,33258 0,771750 1517,22 126,845	+1.25 +1.35 +1.26 +1.13 -0.82 -4.55	+0.70 +0.79 +0.70 +0.57 -1.38 -4.55	±1.176 ±1.361 ±1.527 ±1.666 ±1.516 ±4.270			

				L
oges are for Eco, the estment calculated t	erefore positive d ly Flazanciai Time	hange denotes a v S.	rait centrally	

	EXCHANGE CROSS RATES												
July 10	£	5	DM	Yes	F Fr.	S Fr.	H Fi.	Lira	C S	8 Fr.			
ŝ	0.55 <u>1</u>	1.816 1	2,990 1,646	270.3 148.8	10.04 5.529	强	3.366 1.855	2191 1206	2101 1.157	61.55 33.78			
AEN	0.334	0.607	1	90.40	3.358	0.848	1.125	732.8	0.703	20.52			
DM	3.700	6.718		1000.	37.14	9.378	12.46	8106	7.773	227.0			
F Fr.	0.9%	1.809	2.978	269.2	10.	2.525	3.355	2182	2.093	61.11			
S Fr.	0.394	0.716	1.179	106.6	3.961	1	1.329	864.3	0.829	24.20			
H FI.	0.297	0.539	0.888	80.24	2.931	0.753	1	650.5	0.624	19.22			
Ura	0.456	0.829	1.365	123.4	4.582	1.157	1537	1000.	0.959	28.00			
C S	0.476	0.864	1.423	128.7	4.779	1.207	1.603	1045	1	29 20			
B Fr.	1.630	2.960	4.874	440.6	16.37	4.132	5.490	3571	3.425	100.			

(11.00 a.m. Johy 10) 3 months US doi	llars		6 mc	etis US Dai	lers
FT LONDON	INT	ERB	ANK	FIXI	NG

DH 84	offer 83a	pid 87	offer 84
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PE 0-4	mie og	NO 05	Grief Origi
The fixing rates are the arith	met.lc metas rounded to the r	nearest one-statements, of the b	id and offered rates for \$10s
pooled to the starket by five	reference banks at 11 00 a.c	m each working day. The bar I de Paris and Morean Goars	45 are Mailocal Weamieste
, r 1041, 002	,		and lime

	8	IONE	Y RAT	ES		
W YORK			Treasur	y Bills and	Gonds	
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July 10	Oversight	Occe Mapth	Tesq Months	Three Monsks	Six Months	lut.

July 10	Overvight	Orae Micareth	Torq Months	Three Months	Six Months	Lom	
Frankfort Paris Paris Amsterdam Amsterdam Tokyo Millar Brussels Dabila	8.00-8.20 10-10-1 8-1-85 7.81-7.88 7.3-7[1 11-11-1 8-75 10-1-10-1	7.90-8.05 9-3-10 9-9-1 7.90-7.98 714-71-1 93-9-2 104-16-3	7,95-8.10 921-1014 - - - - - - - - - - - - - - - - - - -	805-820 10-104 9-94 8.15-8.25 7/2-7/2 114-11/2 94-94 104-10/2	8.30-8.45 101 <sub>8</sub> -101 <sub>4</sub> - 101 <sub>8</sub> -101 <sub>2</sub>	8.1 9.1	
	LOND	on M	ONEY	RATI	ES .	-	
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<b>7</b> FH TÔ	C+enight	7 days notice	One Month	Three Months	Six Months	One Year
nterbank Offer miterbank Bid sterling COs.  COS.  COS.  COS.  Authority Bonds  Discount Mitt Deps.  Company Deposits  Discount Mitt Bonds  Deposits  D	154	15 143 143 141 1	91994 - 489944 - 94594 - 94594 - 94594 - 94594 - 94594 - 95964 - 95964	15 14 15 14 15 14 15 16 16 16 16 16 16 16 16 16 16 16 16 16	14414 - 14415	14 14 14 14 14 14 14 14 14 14 14 14 14 1

In Frankfurt call money rose to 8.10 from 8.00 per cent as Treasury Bilis (cell); one-month 1415 per cent; three months 14.5 per cent; Bank Bilis (sell); one-month 14.5 per cent; three months 14.5 per cent; Three months 14.5 per cent; three months 14.5 per cent; Treasury Bilis; Average tender rate of discount 14.3 per cent; DED Fined Rate Steriling Export Finance. Make up day June 29, 1990. Agreed rates for period July 25, 1990 to August 25, 1990, Scheme 1: 15.49 p.c., Sch credit conditions remained tight. The Bundesbank offered liquidity via a 28-day securities repurchase agreement tender, at variable bid rates. Two earlier pacts totalling an estimated DM18.6bn expire

#### EINANCIAL FITTIRES AND OPTIONS

HN	ANC	IAL	. FU	IUK	25 AI	AD (	UPi	IUN	<b>.</b>					
FFE LO	MG GILT F	UTURES (	PINE		LIFFE US	TREASU 64th e	2Y BONB (	violes	OPTIONS.	LIFTÉ NO DNEST, DE	Ale FUTU Xî palsis (	MES OPTH # 190%	WS	
Strike Price 81, 82, 83, 84, 85, 86, 87, 88	Calls-sett Seo 3-28 2-42 1-63 1-27 0-62 0-41 0-26 0-17 wolcome tot ay's open ini	Dec 4-39 3-59 3-19 2-47 2-15 1-51 1-28 1-08	Sep 0-24 0-38 0-59 1-23 1-58 2-37 3-22 4-13	tilements Dec 0-61 1-17 1-41 2-05 2-37 3-09 3-50 4-30 1-40	Sprine Price 89 90 91 92 93 94 95 96 Estimated Previous d	\$69 4-09 3-19 2-31 1-48 1-09 0-46 0-27 0-08	Dec 4-21 3-38 2-69 2-20 1-51 1-20 1-20 0-46 otal, Calls of Calls o	Sep 0-11 0-21 0-33 0-50 1-11 1-48 2-29 3-10 0 Pets 30	11 ments Dec 0-43 0-60 1-18 1-42 2-45 3-22 4-04 0	Strike Price 8150 8250 8250 8350 8450 8450 850 850 850 850 850	Sep 1.96 1.57 1.24 0.74 0.70 0.51 0.25 0.24	Titements Dec 2.43 2.43 2.10 1.81 1.55 1.33 1.12 0.93 0.77 total, Calls 35	Sep 0.29 0.40 0.57 0.77 1.03 1.34 1.68 2.07	Clements Dec
FFE EU	ROMARK 9 ints of 108	PTIRAS %	-		LIFFE EX Elan pola	8000114 5 of 100°	E OPTEOMS %			LIFFE SH 4564,000	ÖKT STEI päids ai	LING OPT:	DRS	
Strike Price 9050 9075 9100 9125 9150 9175 9200 9225	Calls 921 Sep 1.01 0.77 0.53 0.32 0.17 0.08 0.03 0.02	0.86 0.47 0.32 0.20 0.12 0.07 0.04	Pats-92 Sep 0.02 0.03 0.04 0.06 0.18 0.34 0.54 0.78	tilements Dec 0.10 0.15 0.21 0.31 0.44 0.61 0.81	Strike Price 9075 9100 9125 9150 9175 9280 9225 9250	Calls-52 Sep 0.71 0.47 0.27 0.12 0.05 0.01	ttlements 0.94 0.71 0.51 0.34 0.21 0.12 0.06 0.04	Puts-92 Sep 6.01 0.02 0.03 0.08 0.18 0.36 0.58 0.82	0 learnes   Dec   0.04   0.06   0.11   0.19   0.31   0.47   0.66   0.89	Strile Prior 8450 8475 8500 8525 8550 8575 8660 8625	Calls 92 Sep 0.94 0.71 0.49 0.32 0.20 0.13 0.08 0.04	tilements Dec 1.68 1.45 1.23 1.01 0.82 0.64 0.49 0.37	Pats-92 5ep 0.03 0.05 0.08 0.16 0.29 0.47 0.67 0.88	tilements Dec 0.05 0.07 0.10 0.13 0.19 0.26 0.36 0.49

High 93-07 92-31 92-24

High 92.31 92.45

10 YEAR 10% ROTERNAL FRENCH BOND GRATIFY FUTURES

THREE-RECORTH PSBOR FUTURES CHATTET (Paris Interbank offered rate)

December 102.10 101.92 -0.14 March 102.10 101.90 -0.14 June Estimated volume 53,439 Total Open Interest 67,961

OPTION OR LONG-TERM FRENCH BOND GLATIF?

CAC-48 FUTURES GLATEF) Stack Index.

Adam & Company
Aliast Trust Bank
Aliast Trust Bank
Aliast Trust Bank
Henry Ansbacher
Associates Cap Corp
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Bank of Barrota ...
Bank of Credit & Comm ...
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Bank of Cyprus ...
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Bank of Bank PLC ...
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C.L. Bank Mederland ......

Citihanit MA 15
City Merchants Bank 15
City Merchants Bank 15
Conse Bk of London Pic 15
Co-operative Bank 15

December Estimated volume 3,909 Total Open Interest 6,026

0.18 -0.14 -0.16

Change -24 5 -25.0

**BASE LENDING RATES** 

Coptis & Co \_\_\_\_\_ Cypres Popelar Bk \_\_\_\_ Dunbar Bank PLC \_\_\_\_

Robert Fleming & Co. .... Robert Fraser & Ptars. ... Grobank ......

HFC Bank plc

Hambros Bank
Hampsler Trust Plc
Hembros Be Gen Inv Bok

Hill Samuel
C. Houre & Co.
Hongkong & Stangh
Lloyds Bank
Meghraj Bank Ltd
McDomell Douglas Buk
Midland Bank

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78,345

24,705

Royal Bk of Scotland ..... Royal Trust Bank ...... Scotth & Williams Sess. ...

Western Trest
Westpac Bank Corp.
Whiteaway Laidaw
Yorkshire Bank

 Members of British Merchant Banking & Securities Hosses Association, 2 Deposit now 5.9% Saverise 8.5%, Top Tier-E50,000+

instant access 13.7% & Mortgage base rate. § Dessand deposit 9%.

PHILADELPHIA SE (/S OPTIONS C31,250 (cods per (1)

92-10

92-10 92-10

Estimated volume total, Calls 75 Pats 1180 Previous day's open lat. Calls 9486 Pats 12445 Estimated volume total, Calls O Puts O Previous day's onen int. Calls 3715 Puts 1358 LONDON (LIFFE)

Closs High Low 84-02 84-12 83-12 84-21 84-12 84-12

Close High 94.34 94.35 94.74 94.76 Estimated volume 1,67 (35) Previous day's open lat. 993 (997)

THREE MORTH STERLING £506,000 points of 100%

Est. Vol. (inc. figs. not shows) 1369 (1804) Previous day's open int. 30679 (31064)

91.47 91.23 91.20 91.20 91.20 91.28 91.51 91.28 91.27 91.27 91.27

THREE MENTE ECU ECU las pelats of 120%

azted volume 159 (65) xes day's open lot. 2510 (2523) Estimated rolume 2692 (2095) Previous day's open int. 20641 (20139)

POUND-S (PORCEIGN EXCHANGE) 1-mth. 3-mth. 6-mth. 12-mth. 1.8054 1.7870 1.7608 1.7203 Spot 1.8155 BUN-STERLING SS per £ Latest High Low Prev. 1.7968 1.7968 1.7948 1.7962 1.7680 1.7720 1.7676 1.7600 - 1.7480 1.7366

# SPONSORED SECURITIES

Yield % P/E 3.8 7.4 dh (p) 10.3 343 273 Az, Brit, lad, Ordinary . 38 19 Armitage and Rhodes .... 210 135 Bardon Group ISE ...... 273 4.3 6.7 4.7 11.0 18.7 14.7 7.6 10.3 29 14.6 69 11.6 13.4 5.9 2.5 8.9 3.5 12.9 9.4 | 135 | Darton Group (SP) | 159 | 159 | 125 | 96 | 8ardon Group Cr Pref (SE) | 97 | 123 | 70 | Bray Technologies | 71 | 110 | 82 | Brenshill Core Pref | 82 | 315 | 285 | CCL, Group Gridnary | 315 | 176 | 163 | CCL, Group 11% Core. Pref | 166 | 166 | 167 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 16 
 176
 163
 CCL Group 11% Core.Pref
 166

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 140
 Carbo Pic (SE)
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 Carbo 7.5% Pref (SE)
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 "Magnet Gp Won-Voting& Core
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 130
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 His Group
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 145
 58
 Jackson Group (SE)
 118

 345
 243
 Multihouse NV (AnsiSE)
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 Robert Jenkins
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Sept. 2384/2394 -10 Sept. 2921/2933 -11 5 5pm Prices. Change from previous 9pm close HOW WELL DID YOU JUDGE THE MARKET? INDEX

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The Financial Times proposes to publish this survey

29th August 1990

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Estimated volume total, Calls 1836 Prits 3860 Previous day's open lut, Calls 56378 Puts 51.326

0.6713 0.6728 0.6705 0.6624 0.6729 0.6738 0.6718 0.6636

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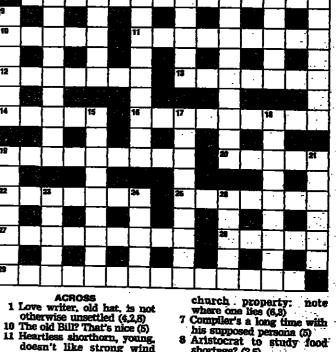


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ACROSS 1 Love writer, old hat, is not otherwise unsettled (4,2,8)
10 The old Bill? That's nice (5)
11 Heartless shorthorn, young doesn't like strong wind (5,4)

doesn't like strong wind
(5,4)

12 Put the fire on for the lady
Erica (7)

13 Solvent following TN? (7)

14 Painter of power? (5)

16 Appeal to travellers, first
getting fat without a lot of
work (3,5)

work (3.6)

19 Man with money coming from the same party (9)

20 Given piece of land in Umtali (5)

22 Informal wear, universal in calling (7)

cellist (7)
25 Stiffened cloth for two male beasts (7)

27 Sycophant to less interesting monarch (9) 28 Material used as a chair? (5)

29 Agreement of letters (14)

DOWN
2 Agricultural workers left out of joke (9)
3 Score made by negative

companion (5)

4 Deceased man, as they say, with his eyes open (9) Craft turned about (1-4)

6 Theological offence against

SEASCAPE TRUFLE
A Q A L E A X
GUERBSEY CMELEY
E N A L D E
LACROSSE INTERN
Y Y N I F D R D
INCINERATE
B I A G R R L D
CONTROLLER
H I R Y E C O A
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では、大きのでは、これは、大きな大変な変異なる。 では、大きのはは、大きなないのでは、大きな大変な変異なる。

shortage? (2,5)
9 Writer turns up to use axe on relation (6)
15 Sailor in US city announces

his engagement (3-6)
17 Poet, nobly, or doctor, wrongly (4.5)
18 Insect takes one watery expanse to another ... (9)
19 ... and another at peace (7)
21 Joke about people of importance (6) tance (6)

23 Way up off the ground? (5) 24 A hit of a fight (5) 26 Actors at English class (5) Solution to Puzzle No.7,285

IN THE MACIN			WORLD STO
HOMES FOR SALE IN LONDON  appear every Sale in the Weekens Con 071-873 825 Cm 071-873 825 Cm 0871-873 825 Cm 0	ASSTRUA  July 10  Sch + ev -  Austrian Airlines  Cetti Alejenature  Cetti Alejenature  Cetti Alejenature  Lago + 20  Luesterbanis  Cetti Alejenature  Lago + 20  Luesterbanis  Cetti Alejenature  Lago + 20  Luesterbanis  Cetti - 20  Luesterbanis  Cetti - 20  Redenature  Cetti - 20  Redenature  R	FRANCE (combinated)	Column   C
JOTTERN SWORD	Section   Sect	September   259   -1   1   1   1   1   1   1   1   1	Section   1, 17, 19, 19, 19, 19, 19, 19, 19, 19, 19, 19

33700 Agrico E 573 74 74 75 75 75 75 75 75 75 75 75 75 75 75 75	17.73 - 72.54 - 7.74 - 7.75 -	### SECOND CONTINUE   ### SECOND CONTINUE	1	90 Maris Res \$103, 103, 103, 103, 103, 103, 103, 103,	14 18 38 18 18 18 18 2 37 18 14 15 15 18 18 18 18 18 18 18 18 18 18 18 18 18	28000 Total 17160 TrnAl 18160 TrnAl 18160 TrnAl 18160 TrnAl 18261 TriCar 18262 TriCar 18262 TriCar 1800 Unic 1100 Unic 200 Unic 2	## 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 #### 95 ##### 95 ##### 95 ##### 95 ##### 95 ##########	45 - 45 - 45 - 45 - 45 - 45 - 45 - 45 -
<del></del>		<del>,</del> .	IND	ICES				·
IEW YORK OW JONES July July	ferfer ferfer	4 1000	. Since	July 10	July 9	July July 6 5	HIGH	LOW
OW JONES July July 10 9	July July 6 5	1990 HIGH LOW	Since compliation HIGH LOW	AUSTRALIA		•	-	
	91.04 91.10	1 2935.89 2543.24 0.5/6) (30/1)	2935.89 41.22 (15/6/90) (2/7/32)	All Mining (1/1/80) 750.3 Aliestria	1596.9 754.5	737.1 741.9	1713.7 (12/1) 864.8 (5/1)	14345 (30/4) 711.7 (2/7)
		G/D (2)5		Gredit Akties (18/12/80) 630.45	629.77	63124 63182	703.29 (19/3)	524.59(2/1)

CANADA

NEW YOR!	•									July	July	July	amy	<u>, 11</u>	990
DOW JONES	S July	واسل	July	والث	1	1990	Since o	ompliation		10	9	. 6	5	HIGH	LOW
	10	9	6	5	HIGH	LOW	HIGH	LOW	AUSTRALIA Ali Ordisaries (1/1/80)	1581.2	1586.9	1554.2	1557.7	1713.7 (12/1)	1434.5 (30/4)
<del>pledestrials</del>	2890.84	2914.1	2904.9	5 2879.2	2935.8		2935.89	41.22	Aff Miletag (1/1/80)	750.3	75A.5	737.1	7419	868 6/1	ni ch
Home Souts	90.93	90.93	91.04	91.14	05/64 95,84 (3/1)	(30/1) 88.48 (2/5)	0.5/6/901	(2 7 32) 	AKISTRIA Gredit Akules (18/12/80)	630.65	629.77	621.24	621.82	703.29 (19/3)	526.59(2/1)
Transport	1145.62	1149.0	9 1140.6	9 1131.C	2 1212.7	7 103L83		12.32	Bresels SE (Cash Mist) (1/1/80)	6235.13	6244.17	6245,14	6240.2 <u>6</u>	4500 47 (72(7)	5568.16 (26/2)
Utilities	202 48	285 17	206.1	1 206.1	(6/6) 7 236.23	30 <u>/1</u> 0 203.09	5/9/89 236.23	(8/7/32) 10.50	DEMALARK	ويدمها	PENITY.	0619.31	ogruza	6599.43 (12/1)	2000.10 VOJO
Afine?	£40.00	200.2			(20)	(30/4)	G11/40	@ 4/3Z	Coperhages SE (3/1/83)	376.74	377.98	37B.20	379 66	382.50 (15/6)	352.96 (25/4)
STANDARD	AND	POO		<b>∳</b> D,	y's High 25	28.22 (2927.	77) Low 2882	18 (2899.84)	FRILAND Usitas General (1975)	537,6	538.6	539.8	540.3	677.3 (23/1)	537.0 <b>44/7</b> 1
Composite :	356.49		-	2 355.6	8   367.40	322.98	i 367 40	4.40	FRANCE CAC Geograf (31/12/82)	531.54	535.77	533.98	539.33	564,62 (30/5)	482,94 (25/2)
					(4/6)	(30/17)	(4/6/90)	0.16(32)	CAC 40 (31/12/87)	1963.02	1990.17	2001.90	1999.98	2129.32 (20/4)	1800.32 (26/2)
ladjistrtats	420.98	424.10	422.3	3 418.9	428.34	371_92 (30/1)	428.34 (4/6/90)	3.62 (21,6/32)	GERMANY FAZ Aktien (31/12/58)	807.18	816.23	814.22	814.25	830.92 (3/4)	732.71 (24/I)
Figagetal	28,35	28.72	28.71	28.51	31.87	26.59	35.24	8.64	Cotamerchank (1/12/53)	2333.0	2360.4	2364.2	2354.3	2414.0 (3/4)	2151.5 (24VI)
					GÜD	(27/4)	(9/10/89)	0./10/74)	DAX (30/12/87)	1909.63	1923.85	1932,80	1914.18	1968.55 (30,3)	1756.41 (24/1)
NYSE Composit <u>e</u>	194.76	196.23	195.7	8 194.4	5 200.21 (4/6)	178.43 (30/1)	200.21 (4/6/90)	4.46 (25/4/42)	HSNG (CONA Hays Sego Basic (31/7/64)	3408.16	3385.15	3357.61	3356.44	3408.16 (10/7)	2738.24 (1/2)
Amex Mitt. Value	357.73	358.65	358.6	7 358.4	382.45	342,64	997.03	29.31	RELAND						
NASDAQ Composite	460.97	462.68	460.5	3 459.1	(5/1) 468.86	(24/4) 410.72	(10/16/89) 485.73	19/1.2/72) 54.87	ISEQ Overall (4/1/88)	1672.54	1636.89	1678.05	1684.48	1893.10 (22/1)	1582 &1 (2/5)
ninant issistiff.	214h- 14	702.09	700-20	747-4	03/6	(30/1)	(9/10/89)	COLUMN	Bauca Core, ital. (1972)	720.66	729,68	729.49	738.63	763.52 (14/6)	646.73 (26/2)
-		-	J. 8		20	lum 22			JAPAN	-		******			
		_	uly 6	<b>July</b>	<del></del>	Jun 22	Ass. #60		24izi (16,5)49) Yokye SE (Toph) (4/1,68)	32152.(3 2337.77	32538.28 2362.41	2364.20	32351.67 2362.64	3871,2.88 (4/1) 2867,30 (4/1)	20082.07 (2)49 2058.82 (5/4)
Door todastrial Div. Y	rjeki		3.71	3.		3.77	3.6		2nd Sacules (4/1/66)	4387.47	4397.72	4323.63	4253.88	4397,72 (9/7)	3313.92 6/4
			변 4	Juq	27	Juni 20	year ago	(approx.)	MALAYSIA KLSE Composite (4/4/86)	592.57	592.1B	593.86	592.98	622 20 (20/2)	518.53 (2)50
& P ledestriel div.			192	2.		2.93	3.0		NETHERLANDS	mean	ميعجر	313.60	376.90	वस्य समय	310.33 (43)
& P hatil. P/E radi	<u> </u>		7.00	16	.70	16.87	12	9/	CBS TVLRtq.Sen.(End 1983)	262.7 195.7	264.1 196.7	264.1 194.7	2634	269.0 (3/1)	249.1 (25/2)
NEW YORK	ACTIV	E ST	OOK!	3	TRADI	NG ACT	IVITY		CSS ALI SIL (End 1989) NORWAY	110,/	170,7	190.7	196.4	<u> 286.3 G/IU _</u>	- 1012 (B)D
•• •	Stocies		g Chai		† Voju		Million		04a SE 040 02/1/83	243,44	333.万	259.27	832.25	859.05 5(N)	705. <i>67</i> (2/1)
	asded	price	On	lay	,	July			PHELIPPONES	000 14		<del></del>		13/0 70 00 0	300 37 67 11
	565,600	334	+5		New York	147.			Maria Case (2/1/85)	388.54	684.79	873.67	870.48	1160.70 (21/3)	740.31.6/6
	965,400 955,700	37 ኒ 30 ኒ	- 4 + 4		Amex NASDAD	ц	.919 11.05 63 118.56		SES All-Stopping (2/4/75)	434.26	433.70	434.47	435.02	463.34 66/20	491.54 (39/4)
	772,600	21 L	- b		insistrati Terris	d 1.	(6) 118.56 .990 1.97		SOUTH AFRICA USE GAM (2879/78)	1463.64	1525.8	1538.0	1537.0	2230.0 (15/1)	1322.0 (20/6)
Havey Boyes 1	£39,400	4312	- 6	ł,	Rises	_	541 7	55 <b>8</b> 51	JSE Industrial (28/9/78)	2952.64	2956.0	2970.0	2977.0	3211.6 (M)11	2794.0 (25/4)
	619,400 244,000	484 1174	-1		Falis Unckanned			68 540 69 553	SOUTH KOREA®	770 -	mr e				- · · · ·
ien. Elec. 1	166,700	704	- 4		Her Highs		62	55 42	Kores Comp Ex. (4/1/82)	718.75	715.28	716.17	723.10	928.82 (4/1)	668.66 (30/4)
	150,300	144	- 1	<b>7</b>	ACT LOSS		50	45	Madrid SE (30/12/85)	302.77	300.84	298.23	299.12	302.85 (4/1)	248.17 (2/4)
/arity Corp. 1,	,132,700	ş		•••					SWEDEN	. ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
DANIA DA		77	_			<del></del>		<del>,,,,</del>	Affingsbriden Ges. (1/2/37) STATT 2 STRLAMO	13863	1325.8	1325,0	1329.9	1329.9 (5/7)	1127.28 t2/49
CANADA CORONTO			lade-	Lat-	h.d				Series Bank led. (31/12/58)	842.3	863.0	842.3	836.B	B44.2 (4/7)	737.6 (22)3)
CHONIO			July 9	July	ੀਜ਼ੀ <b>ਮ</b> _	HIGH	1990	LOW	TARWANT	£204 £1	460 45	## ##	4504 5	Mar 44 54 54	-
detais & Minerais		10 44.88 3	234.20	6 3271.00	5 3257.40	3453.05 (4/	_	1.80 (23/4)	Weighted Price (30/6/66)	5285.61	4965.49	4693.20	4524.55	12495,34 (10/2)	4524.55 (5/7)
perancepte perancepte			540.64	3549.80		4009.47 C/		4.20 (2.5) <sup>44</sup> !	Baughat SET (50/4/75)	1032.07	ы	1050.13	1070.18	1087.53 (3/7)	760.39 (7/2)
ADKTREAL Portfolio			B33.65	1840.71	<del> </del>	2060.90 CM		25 (27/4)	<b>WORLD</b>		pr. 4	624.6	E		
					<del></del>	<del></del> -		<del></del>	M.S. Capital Intl. CL/1/70)	(b) bula 7: Tak	526.0	524.4	523.3	57L0 (4/1) Dires Como Ex. 713	468.3 (2/40
Base values of all i foronto Composite	ndices ar	e 100 e	ccept N	rse all	parimon –	50; Standar	and Poor's	-10; and	& Subject to official recalcula	tine.					
LS. T EXCIDEING DO	به به دوه : فارا ز. دوه	ustrial,	plus Ut	illies, F	inancial ac	d Transports	ntion. (c) Cic	Reg. (m)	April Base values of all indices industrials — 264,3 and Austra	2012 Ali Co 2012 Ali Co	ept: Brass distry and	6 SE, ISER Milaina — <sup>6</sup>	Operall and	1 DAX – 1,000, JSE ( ned. (n) (Immediable	iol4 - 255.7, JSE 26
leavailable —	-			-		-								تهجي رشدانه بيلا شدد	-

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### Dow tumbles in wake of late programme selling

**Wali Street** 

HESITATION ahead of the deluge of corporate results expected at the start of next week kept equity prices modestly lower yesterday until a late round of futures-related programme selling sent stocks tumbling in the last hour, writes Karen Zagor in New

The Dow Jones Industrial Average was quoted 23.27 lower at 2,890.84. Volume on the New York Stock Exchange was moderate, with 148.8m shares changing hands. On the hig board, declining issues led those advancing by 968 to 540. On Monday, the Dow closed up 9.16 points at 2,914.11.

Pitney Bowes plummeted \$6% to \$43% in active trading after the company said it expects to report a slight decline in second quarter net earnings. Analysts had expected earnings to grow in those three months.

International Paper added 5% to \$52% after reporting sec-ond quarter earnings that were at the high end of analysts' expectations. Technology issues moved higher yesterday morning in spite of the overall weakness in equities, whereas blue chip stocks were mixed. after chemical industry analysts were reported to have praised the company's management and said that the stock is

Marshall Industries gained \$% to \$28% after estimating that its fourth quarter earnings would grow to between 70 cents and 72 cents a share from 50 cents a year earlier. Airborne Freight fell \$1/4 to

\$24 %. The company said it expects to report second quar-ter earnings of 55 cants a share against 31 cents in the year-ago Wal-Mart improved \$% to

\$33% in a second day of heavy trading ahead of tomorrow's release of sales for June. Dow Jones added \$% to \$23% in spite of reporting a drop in second quarter net earnings, to

35 cents a share from 48 cents a year earlier.
Oil company issues moved lower. Exxon slipped \$% to \$46%, Mobil lost \$% to \$60% and Occidental Petroleum fell \$% to \$25%. Crude oil futures for August broke through the \$17-a-barrel technical level to \$17.07 a barrel, on the heels of a Monday night rally.

In the secondary market, Mike was unchanged at \$87% after leaping \$7% on Monday. Its fourth quarter earnings of \$1.77 a share were better than

Apple Computer rose \$% to \$47 in active trading after gain-ing \$1% a day earlier. Software Toolworks improved \$% to \$1914 after a 3.85m share secondary offering price of \$18.50

a piece.

Xoma was up \$2 to \$23%
after Shearson Lehman Hutton
said it expected Xoma to outperform the market by more than 20 percentage points.

Polk Audio fell \$% to \$9%.

Polk said it expects first quar-

ter net income to drop sharply from the \$210,411 reported a year earlier. Polk, which makes audio speakers, want public in July 1986 at \$15. Lotus Development fell \$1% to \$32% after an analyst reduced 1991 earnings projec-tions to \$3.15 a share from a previous \$3.50.

TORONTO fell for the second

consecutive session in light trading. The composite index finished off 12.70 to 3,527.94. Volume of 18.5m included 2.7m Varity and 1.2m Sherritt Gordon shares. Declines out-numbered advances 327 to 214. Molson plans a public offer-ing of 4m class A shares at C\$37.625 each, and C\$150m of one-year floating-rate redeemable debentures. Its A and B shares each fell C\$1% to C\$37. Ivaco's A shares lost C\$1% to C\$8%, It plans offers for all of its outstanding series 1 and series 3 convertible preferred shares in exchange for class A shares. Ivaco's series 1 preferred E shares gained C\$1% to C\$13%, and its series 3 preferred G fell C\$% to C\$14%.

### Nikkei falls on rumour of early discount rate rise

Tokyo

EQUITIES FELL yesterday as investors reacted strongly to a rumour that the central bank would soon raise the official

discount rate writes Martina Gamon in Tokyo.

Prices edged down in the morning, but the rumour accelerated the decline late in the day, bringing the Nikkei aver-age down 385.85 to finish at the day's low of 32,152.43. The high, shortly after the opening,

was 32,552.90. Declines overwhelmed advances by 727 to 220, with 171 unchanged. Turnover slipped from 400m shares to n. The Topix index of all first-section stocks dropped 24.64 to end at 2.337.77, and the second section, which had risen steadily for the past six trading days, changed tack to finish down 10.05 at 4,387.67. In London, the ISE/Nikkei 50

index rose 1.89 to 1,744.76. In a marked change from Monday, there was very little arbitrage trading. The uncertainty over interest rates and the level of the yen, which has dominated the stock market recently, persisted and contributed to an easier bond market. The lack of any other news gave the official discount rate rumour added importance, said

Mr Julian Jones at WI Carr. There was over-reaction to the story but, in the current climate, it appears that any rumour will shake up the mar-

Speculative issues were bought early on but lost ground later. Those included Honshu Paper which, despite its p/e ratio of over 350 and an expected 21 per cent decline in pre-tax profits in the year ending March 1991, rose during the morning session. It later closed down Y10 at Y2.930.

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NATIONAL AND RÉGIONAL MARKETS

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and city banks were hit by profit-taking Sumitomo Metal Mining, which announced it will issue Y100bn of Eurodollar and yen warrant bonds soon, declined Y30 to Y1,420. Pharmaceuticals and high-tech issues, which had held steady earlier, fell in the afternoon.

The few stocks sought out by buyers included those related to public works. They have been popular since the Japanese. Government pledged Y450trn in public spending over the next 10 years during the Structural Impediments Initiative talks with the US. At least Y200trn of that sum is expected to be channelled into housing and sewerage systems.

Sasaki Glass, a leading man-ufacturer of glass tableware and crystal and the morning's most heavily-traded issue, went up Y120 to Y1,300. Amada, a major metalworking machine maker, added Y30 to Y1,830. Toshiba Ceramics rose Y40 to Y1,210 and Takara Stan-dard, which makes kitchen and bathroom systems as well as being the country's leading barber's chair manufacturer,

went up Y10 to Y1,360. In Osaka, the OSE average ased on light trading volume of 37m shares, compared with 48m on Monday. It ended at 35,851.84, down 114.73.

Roundup

CURRENCY movements domi-nated the Antipodean markets erday, while an unsucce ful flotation of a shipping stock weighed on Singapore. NEW ZEALAND jumped as a

sharp fall in its currency against the Australian dollar triggered arbitrage buying of dual-listed stocks. The Barclays index closed 26.58 higher at 1,839.56, its highest level in six months. Turnover rose to

TUESDAY JULY 10 1990

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15.6m or NZ\$26.2m. AUSTRALIA took a breather after its recent rally. A rise in the Australian dollar weighed on mining stocks. The All Ordinaries index eased 5.6 to 1,581.2. Turnover fell to 104m shares or A\$282m from 117m or A\$288m. Banks accounted for about one-third of the total market turnover, due to

option-related activity.
SINGAPORE was disappointed by the debut of Pacific Carriers. The shares ended only 1 cent above the offer price of \$\$1.70, having fetched up to \$\$2.05 in the grey market. The Straits Times index lost 9.04 to 1,523.46. Volume rose to 59.7m shares or S\$150.2m, from 41.3m or S\$113.1m

TAIWAN saw a hefty recovery in banks and cement makers. The weighted index rose 300.21, or 6.02 per cent, to 5,286.61. Volume rose to 1.47bn shares or NT\$72.7bn from

SEOUL rose as buying by the stabilisation fund overcame individual selling. The composite index added 3.47 to 718.75 on slow volume WON83.7bn after WON83.1bn. However, news that the money supply grew 23 per cent in the first half of 1990, the fastest growth in eight years, raised fears of further tightening in monetary

policy.
HONG KONG saw overseas investors snap up laggards. The Hang Seng index added 23.01 to 3,408.16. Turnover rose to HK\$2.13bn from HK\$1.85bn. KUALA LUMPUR was quiet before the elections in the east Malaysian state of Sabah. The composite index rose 0.39 to 592.57 and turnover slipped to

25.6m shares from 26.6m.
BANGKOK fell ahead of a no-confidence debate in Parliament later this week. The offi-cial SET index fell 18.06 to

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FT-ACTUARIES WORLD INDICES

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## Helsinki labours to break a vicious circle

Enrique Tessieri looks at a market hit by austerity budgets and shrinking turnover

INNISH stockbrokers are keeping busy this summer by debating what can be done to revive the small, and recently sliding, Helsinki Stock Exchange. Some are convinced that when an about-turn comes, the upswing will be strong. But for the time being, Helsinki seems to be in a victous circle.

The Unitas all-share index peaked at 815.8 in April 1989, nottomed at 580.8 last November and staged a short-lived recovery to a 1990 high of 677.3 on January 23. It then resumed its decline, falling below 600 in mid-April and hitting a 1990 low of 537.0 last Thurs painfully low volume of a little over FM10m (\$2.6m).

Stock exchange turnover fig-ures for the first six months of 1990 offer little hope: business in shares and subscription rights has halved to FM10.2bn from the same period last year, while total turnover has fallen 46 per cent to FM12.7bn. The summer is usually a quiet period. However, budget and wage negotiations which

broking house.

FT~A World Indices in local terms Nordle /

will take place this autumn have spurred an atmosphere of uncertainty," says Mr Timo Ronkainen, an analyst for Uni-tas, Finland's largest stock-

Observers say the Govern-ment will persevere with a tight budget next year, to con-tinue cooling down the econ-omy. Finance Minister Matti Louekoski has said next year's Budget will aim at building a

THE NORDIC index inched ahead in June, although only one of the four markets, Stockholm, experienced a rise, according to statistics compiled by the Oslo bourse on behalf of the four Nordic exchanges, writes Karen Fossli in Oslo.

The index rose 1.4 per cent last month after 7.7 per cent in May, bringing its advance this year to 5.2 per cent. In June, Stockholm rose 4.1 per cent, while Helsinki fell 10.2 per cent, Oslo eased 4.5 per cent and Copenhagen lost 0.1 per cent. Stockholm was helped by a decline in interest rates, which

prompted domestic investors to focus on the home market.

Copenhagen, which was helped by a cut in interest rates and an improvement in Denmark's trade balance to hit a record on the CSE index in mid-June, was the most liquid of the Nordic bourses last month, turning over 29.4 per cent of its market capitalisation. Stockholm had the highest turnover in June at \$1.328hn, although this was down from \$1.831bn in May. The combined turnover of Nordic stocks was \$3.316bn last month, versus \$4.928bn in May.

surplus with zero real growth in Government expenditure. But this year's wage stabilisation agreement, which allows for purchasing power to increase in two years by 4.5 per cent, will have used up roughly 3.5 percentage points of that by March 1991. The remaining 1 per cent increase will undoubt-edly create problems between unions and the GovernPoor corporate results have also dampened activity. "Investors are also waiting to see the next season of interim results. which will be out in October, Mr Ronksinen says.
Mr Raul Lardot at Selin, the

Helsinki brokers, believes that the Government is winning the battle with inflation, which rose from 5.1 per cent in 1988 to 6.5 per cent in 1989. Esti-mates for this year put infla-

tion between 5.5 to 6 per cent. "I don't want to give you an overly pessimistic view of the Finnish economy," he says, "but there are a lot of importers with large stocks of unsold goods. Many people do not understand that the boom years of 1987-88 are over and that consumption, and subse-quently prices, will fall." A turning point could occur by March 1991, when elections are due. "Low share prices with respect to assets, better economic news, the lifting of restrictions on foreigners from investing in Finnish funds and the ongoing restructuring of the Finnish economy will be positive factors for the mar-ket," Mr Lardot says. Parliament is expected pass

a law this autumn allowing foreigners as of January 1, 1991 to take part in domestic investment funds. Currently they can only buy "free" shares. But even if foreigners can own restricted shares in the future, this will not entitle them to direct ownership or voting rights in Finnish companies.

### Corporate earnings prospects hit bourses

prospects are not what they were, and one or two bourses are beginning to reflect this, urites Our Markets Staff. MILAN tumbled as Fiat was

heavily sold following publica-tion of car industry data on Monday which showed that its monday which showed that his grip on the domestic car mar-ket had weakened in June. This news came hard on the heels of a 1990 profit warning by the chairman, Mr Giovanni Agnelli. Fiat skidded L325 or 3.4 per cent to L9.285 in spite of company purchasing under its buy-back programme, and the Comit index fell 9.22 to 720.66. The gloomy 1990 outlook for Fiat has prompted Mr John Longhurst of James Capel to downgrade his 1990 profit forecast to L3trn, from a previous estimate of L3.4trn, after L3.3trn in 1989. This translates

L1,415 in 1989. FRANKFURT ran into more profit-taking following last week's reunification euphoria, when it rose by 2.7 per cent. The FAZ index fell 9.05 to 807.18 at midsession and the DAX dipped below 1,900 at the same time, recovering to close 14.23 lower at 1,909.63.

into EPS of L1,235 in 1990 after

Mr Werner Wanke, head of securities at B Metzler in Frankfurt, noted that the Bundesbank had been tightening money supply in the face of rising consumer spending; money market rates have stiff-ened, and profit-taking has to the bond market where the average bond yield rose again from 8.79 to 8.83 per cent, seven basis points above

last Friday's level. Metzler has called West German equities a "whipsaw" market, indicating a fair amount of action but no clear trend. "Last week," notes Mr Wanke, "vol-ume on the upside was not enough to justify an extended uptrend; Frankfurt was getting volumes of a fraction over DM4hn against the DM7bn to DM8hn it saw in the good times." Yesterday, volume across the country fell to DM5.6bn from DM6.6bn.

### **SOUTH AFRICA**

GOLD shares closed sharply lower on another slump in the bullion price to a low of \$352 an ounce, amid reports of renewed Middle East selling. The JSE all-gold index dropped 62 to 1,463 and the overall index by 52 to 3,026.

1990 Low

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1990 High

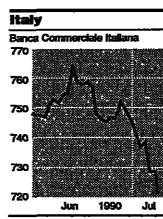
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board, from carmakers and engineers, through utilities to department stores; however, the laggards were slow on the downside too, with Hoechst DM1 lower at DM267, BASF just 30 pfg down at DM269 and Bayer unchanged at DM282. The higgest rise of the day

came from the software com-pany, SAP, after it said it had begun the year with a 38 per cent rise in sales; the shares rose DM94 to DM1,988.

PARIS fell 1.4 per cent in thin trading, with blue chips leading the descent. The CAC 40 index dropped through the 1,970 resistance level to 1,963.02, down 27.15, in turn-over estimated at FFr1.5bn.

One of the biggest falls was by Accor, the hotels group, which ended FFr45, or 4.3 per cent, lower at FFr1,010, after hitting FFr997, on rumours that leading analysts were reducing their profits forecasts. The market is too nervous to take any more earnings down-grades lightly," said Ms Lorna Statham, an analyst at Citi-



corp, pointing also to a further FFr10 fall in Peugeot to FFr722 on profits worries. Among the session's most active losers, Lafarge Coppée lost FFr18.50 to FFr447.

Lyonnaise des Eaux, the water utility, and Dumez, the construction group, remained suspended. After the market closed, they announced that they would examine merger plans this morning. The terms

of the deal were expected to favour Dumez shareholders; French authorities are investigating the sharp rise in the Dumez share price in active trading last week.

One of the few big gains was by Valeo, the motor compo-nents maker, which rose FFr33 to FF:564 after Monday's small upward revision of its first-half revenue and on plans to invest in seven new plants.

MADRID advanced again on

demand for banks and on opti-mism about inflation figures, due tomorrow. The general index closed at 302.77, up 1.93 but below 303.18, its level at the end of the open outcry session. Banesto was strong again, rising Pta225 to Pta4,505, although finishing off its day's high of Pta4,535, and Bankinter gained Pta370 to Pta9,490. AMSTERDAM watched Phil-

ips fall another Fl 1.10 to Fl 28.60, as investors bailed out on widespread talk that it would not pay out a dividend on 1990 results. The CBS tendency index lost 0.7 to 119.7. Elsewhere, Ahold, the

retailer, was suspended at Monday's closing price of Fl 143.10. Amro Bank said later that a banking syndicate had concluded a private placement of a 13.1 per cent stake in Ahold, formerly held by Asko of West Germany, at Fl 141.60 a share. Trading in Ahold shares is due to resume today.
OSLO closed higher across
the board after Norway's Cen-

tral Bureau of Statistics reported lower-than-expected June consumer price growth of 0.3 per cent; the figure is currently 3.6 per cent per amoun.

The all-share index rose 7.59 to 624.50, in turnover of SKr272m; the industry index, which includes oil stocks, put on 9.69 to 843.44 and the ship-BRUSSKLS saw Barco, the

ping index 15.67 to 884.84. video screen maker, bounce back after Monday's sell-off. The stock recouped Monday's losses to close BFr105 better at BFr2,190 after the company said that first-half earnings would match those of a year earlier. The cash market index fell 9.04 to 6,235.13.

- ...



### THE SOLVAY GROUP IN 1989

LETTER TO OUR SHAREHOLDERS

Consolidated results up 10.6 %

The Solvay Group continued to progress in 1989, despite a less favorable economic climate than in 1988

Total consolidated sales reached 256.8 billion BEF, an increase of 1.3 %, while consolidated net profit, at 16.71 billion BEF, showed a rise of 10.6 % over the prior year.

The improvement in the consolidated net result stems from a slight increase in net operating income coupled with a reduction in exceptional charges. The tax charge is also significantly lower. Consolidated cash flow in 1988

was inflated, principally due to the sale of a significant shareholding (CCPC) and particularly good results in Plastics. Depreciation in 1989 includes an exceptional depreciation of goodwill of 0.5 billion BEF, compared to a similar exceptional depreciation of 5.26 billion BEF in 1988. The improvement in operating

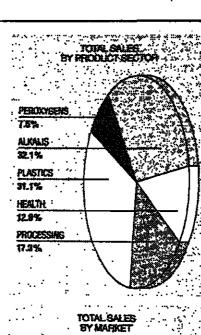
results was due to generally good performances in Alkalis and Peroxygens, a mixed evolution in Plastics and Processing and a reduction in Health Products associated with the significant effort undertaken to promote the future growth of this sector

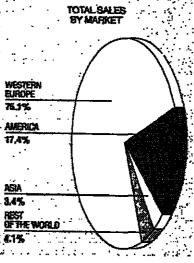
New investments up 19.9 %

In order to ensure the continued expansion of the Group, and to reinforce its position in world markets, the Board of Directors approved an extremely large investment programme worth 38 billion BEF in 1990 versus 30.8 billion BEF in 1989. In addition total spending approved for research and development in 1990 amount to 13.3 billion

BKF against 12 billion BKF in 1989. These investments are spread throughout the 5 sectors of activity of the Group. They will help to increase the share of high value added products, to further insure protection of the environment and the safety of our staff, plants and

products.





KEY FIGURES PER SHARE

Net earnings

Depreciation

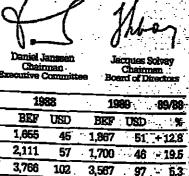
Cash flow

Dividends increase by 14.6%

The Annual General Meeting of shareholders approved the distribution of a dividend of 470 BEF net (626.67 BKF gross) per share, an increase of 14.6 % over 1988.

1990 results expected in line with 1989

In regard to the prospects for the 1990 results, it is rather difficult to have a clear view at the present time. Some selling prices and sales volume are up, whilst others have weekened. The first months of this year have not reached the high level of the corresponding period of last year. However, we feel that the comparison should prove more favorable for the rest of this year, In Brazil, the drastic corrective measures taken by the new President Collor make life very difficult for that country, and for Solvay do Brazil also, but we hope that this intelligent and courageous plan will have a growing success over the next few months. Therefore, at the present stage, we are of the opinion that the Group's net earnings for the first half of 1990 could be lower than those of the first six months of 1989, but that the Group's net earnings for the twelve months could be close to those of last year.



61 2,309 63 + 21

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The annual report is available in French, Dutch, English and German on request from Solvey & Cae General Secretaries,

Gross dividend 546.67 14.86 626.67 17.11 +14.6 Net dividend 410 11.14 470 12.83 +14.6 Rates of exchange 1988: 1 USD = BEF 36.796 1989: 1 USD = HEF 36.63 Rue du Prince Albert 33, 1050 Brussels.

Earnings before extraordinary items 2,262

Wednesday July 11 1990

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After successfully negotiating the hazards of privatisation, the

attempting to bring the quality of its product into line with EC standards.

Richard Evans sums up progress since the watershed of flotation and examines the sector's prospects

### Ready for a clean sweep

MONTHS after successfully surmounting the watershed of flotation, the water industry of England and Wales is now safely into the private sector, but there are few signs that the storms ahead will be any less turbulent.

The predominant feeling within the industry is one of immense relief that the controversial, tortuous and time-consuming process of privatisation is over, linked with a hope that the industry will now be allowed to get on with its primary task of completing the investment programme to bring water quality up to

It has been a long haul since privatisation was first mooted early in 1985, following a series of conflicts between industry leaders and the Department of the Environment over lack of capital funding and Government interference with charging and investment policies.

Now, five years later and after two White Papers, one of the longest and most complex bills ever to reach the Statute Book, the appointment and transfer of five ministers with responsibility for the industry, and a running barrage of con-troversy and criticism, the industry has finally left the

haven of public ownership.

To the opponents of privatisation, the whole process has
been nothing less than a cynical political operation, turning a public monopoly into a pri-vate one, and driving up costs and charges to the benefit of the shareholder rather than

the customer.
But to the advocates of privatisation, the benefits are immediate and potentially immense, particularly the iden-tification of investment needs for the next decade and the drafting of proper arrangements to finance these needs. In addition, there has been

release from Treasury con-straints and the removal of political interference, the freeing of a sense of initiative within the companies, and the development of a change culture in favour of the customer. So, how is privatisation working out? The answer must be "so far, so good" but a

proper judgment is inevitably some way off. The first company results since flotation, which have been trickling out over the last six weeks, have been fairly meaningless, as all that has happened over the period to

the end of March is that the

companies have been recapital-ised and transferred to the private sector.

The most important question how well they will handle their big capital spending programmes totalling £24bn, and here, too, it will be another year at least before an initial assessment can be made.

All the companies have unveiled as expected, slightly higher pre-tax profits than promised in their flotation prospectuses last November. The only flurry of excitement during the reporting season came when Mr Roy Watts, chairman of Thames Water, the biggest of the 10 and the one keenest to be the industry's pace-setter, announced a dividend payment 3.6 per cent higher than fore-

What is not in doubt are the problems the bulk of the indus-try has inherited after 100 years of public ownership, largely because of the failure of successive governments, Labour as well as Conservative, to authorise the necessary investment to modernise the creaking infrastructure and to improve water quality.
Thus, on privatisation,

drinking water did not meet European Community require-ments in many parts of the country although it remained perfectly safe to drink, there were limited but serious deficiencies in meeting important standards like nitrates, over a fifth of sewage treatment works failed to meet their legal standards, and nearly half the bathing waters designated under an EC directive failed to

meet requirements.

Now the excuse of lack of resources has gone. Investment needs have been identified and price limits set to achieve spending targets and to pay for sary improvements in the water system and in water

The industry's ability to manage the capital programme prudently is helped by strong initial capital structures reflecting the Government's write-off of virtually all debt, generous "green dowry" cash injections, a favourable tariffsetting formula based on a K factor above the level of inflation, and large capital allowances which will result in minimum tax liabilities for at least the next decade. Nevertheless.

increasing concern is being expressed by some water industry chiefs about the cost to the consumer of some of the environmental initiatives the European Commission and the Government appear keen on

introducing.
Full implementation of the EC waste water directive in its present form would cost around £4.5bn, making a total of at least £7bn when the addi-tional costs of stopping dis-posal of sewage sludge at sea by 1998 and the adding of primary treatment to long sea outfalls are taken into account. Mr Chris Patten, Environ-

ment Secretary, is also under heavy pressure from environ-mental groups and from Lord Crickhowell, chairman of the National Rivers Authority, the industry's environment regulator, to introduce some form of condary treatment for all

inland sewage works. Mr Ian Byatt, the industry's economic regulator as director general of water services (Ofwat), argues that since it will be customers who have to pay for these and other improvements, it is important for environmental decisions to be properly costed before they are taken so that the consequences for people's bills are

known. One of the early fears of the industry was that the compa-nies would be severely overregulated, with constraints coming from too many sources. So far, however, although the regulators have started rebustly, the relationships appear to be good.

Lord Crickhowell, chairman

of the National Rivers Authority, the environment regulator, has been the most active because of the nature of the environment protection role and because the NRA is staffed by former water authority per-

sonnel who know the system

Mr Byatt's ability to stamp his personality on the industry has been more limited so far. because the role of economic regulator has to take into account the long-term nature of the water industry.

One of his early tasks will be to launch a public debate in the autumn about alternative

methods of charging for water.
The system of charging based on rateable values has to be phased out by the year 2000, and each company will have to decide how it wants to charge in the future.

The most likely options are metering or some form of standing charge or licence fee, but both have their drawbacks. Decisions will await the outcome of a series of metering trials now under way.

Another possible cloud on the horizon is the attitude of any future Labour government towards the industry and its

ownership. Party leaders like Mr Bryan Gould, shadow environment secretary, and Mrs Ann Taylor, water industry spokesperson, have given clear indications that Labour would take water back into some form of public ownership, but both the method and the timing is unclear..

There is a growing assumption that although the return of the industry to public ownership is certain to be in a Labour election manifesto, it will not be a high priority given the range of programmes the leadership will want to implement after so many years

out of office. Similarly long-term issues concerning industry leaders are the role of the French, and the part diversification should play in the strategy of the companies. French interest in the UK water industry, as demonstrated by a large number of acquisitions and shareholdings among the 29 statutory water companies and significant stakes in some of the privatised companies, is here to

The full impact of the French presence might not be clear for some time, however, given the immediate need for consolidation and the barriers against further takeovers.



North West Water's new £50m Sandon Dock complex which will provide Liverpool with its Andrew Hill analyses results of the 10 big water companies and lifts the veil from the 29 smaller companies ......Page 2

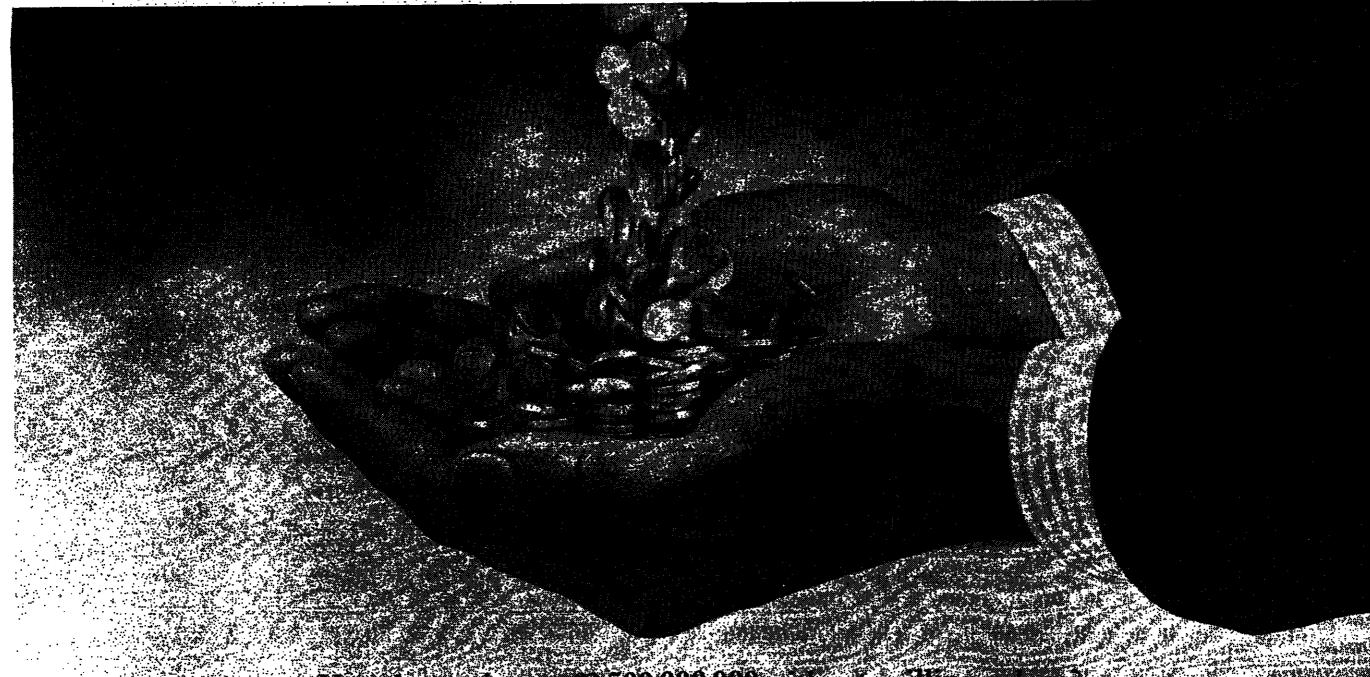
beginning to affect companies around the world. Andrew Hill compares international pracso-called French invasion in

■ Elisabeth Tacey looks at doubts the suppliers have about the investment programme and says trouble is bubbling up below the surface over quality controls .... Page 4

Lord Crickhowell and lan Byatt, are not office-bound fig-ureheads, says Andrew Hill, who assesses their impact on the industry. Richard Evans discusses future charging poli-



Man-made: bird's eye view of Northumbria's Kielder Water Richard Evans talks to Bernard Henderson, chairman of the Water Services Associamental išsues .. Editorial production: Roy Terry



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overground assets. In the case of imderground assets, this covered each of the 3.195 panishes in our area.

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the likelihood of cost overruns.

record in capital investment for many years now With all that skill and experience on our team, the next ten couldn't be in safer hands.

Ag Anglian Water Ple

#### North West

NORTH WEST and Thames are the only water companies to have been admitted to the FT-SE 100 Index so far. It is big, but then so is its capital expenditure programme, which is estimated at £4.28bn for the next 10 years. Initial evidence seems to indicate that the group is keeping a tight hold on its operating costs, with the help of its new chief executive Bob Thian, who joined North West just before flotation. Compagnie Générale des Eaux. France's largest water supplier, owns 2.3 per cent of the shares. 1989-90 profil: £75m (£70m). Pro forma: £177m

#### Thames

LARGEST of the 10, Thames inevitably has the highest profile simply because of its size and geographical location. As an FT-SE 100 stock its every move will be scrutinised by the stock market. As if to under line its prominence, Thames was the only company to rec ommend a 1989-90 dividend higher than the forecast in the flotation prospectus. The group was initially very keen to add diversified operations to the core water business, but its non-core ambitions have been played down somewhat since flotation. That said, Thames's aggressive management is unlikely to hold back for long. 1989-90 profit: £179m (£170m). Pro forma: £187m (£178m).

#### South West

PLAGUED by pollution problems in the run-up to privatisation, South West was initially condemned by some observers as the lame duck of the 10. However, it was given a boost dividend yield and a large cash injection at flotation. The recent results showed that a comparatively new manage ment had not been thrown offbalance by the bad publicity. South West has eased its water supply problems with a new ervoir, but will be watched carefully for the way it manages a cavital expenditure programme which is one of the largest relative to size. 1989-90 profit: £45.3m (£44.5m). Pro

#### Anglian

FROM the stock market's point of view, Anglian is an interesting amalgam of all the current industry issues. It has a



Water chairmen: (from left to right) Bernard Henderson (Anglian), Sir Michael Straker (Northumbrian), Dennis Grove (North West), Sir Gordon Jones (Yorkshire), John Bellak (Severn Trent) and Roy Watta (Thames)

### Results of the 10 water companies analysed by Andrew Hill

breach of European Community pollution regulations, a French company - Lyonnais des Eaux - owns a 9 per cent stake, and it recently became the first UK water company to tap the sterling bond market with a £100m issue of loan stock. That should mean strong continuing interest in the stock, which is already attracting careful investors because of Anglian's conservative attitude towards diversification. 1989-90 profit: £86.1m (£83m). Pro forma: £139m

#### Severn Trent

SEVERN TRENT pushed itself forward strongly before privatisation, rivalling Thames for public relations efforts, but a low flotation yield rather took the shine off the performance of the group's share price. Severn Trent is now likely to play up its more lasting strengths, and play down its initial bullishness about diversification plans. The company has a

All profits are taken before tax for the year to March 31, 1990. Prospectus profit forecasts in brackets. Pro forma profits assume the industry's new capital structure was in place from April 1, 1989.

it falling in the first five years. so its results will come under perticularly close scrutiny, not least from the two French £130m (£121m). Pro forma: £217m (£208m).

#### Weish

WELSH - and perhaps Yorkshire - probably have the strongest local following of the 10 water companies. In the case of Welsh, this is backed up by articles of association which will protect the company from takeover beyond the five-year life of the Govern-ment's "golden share". Welshspeaking chairman, John Elfed

Jones, hopes his company can capitalise on the region's economic good fortune by using existing infrastructure to sup-ply new businesses. The group also looks well-placed to achieve cost savings over the next few years, 1989-90 grofit: £39.5m (£24.9m). Pro forma: £97m (£93m).

#### Yorkshire

DESPITE the existence of a regional grid linking rivers, reservoirs and groundwater sources, Yorkshire still had to impose restrictions on water use to cope with the 1989-90 drought. In general, however, it should relieve Yorkshire of any need to develop big new water resources. That will leave it free to concentrate on extracting further efficiencies from the core business, where it already has a strong cost-cut-ting reputation, and to pro-mote a range of diversified



Water chairmen: (from left to right) William Courtney (Southern), Keith Court (South West), John Elled Jones (Welsh) and Nicholas Hood (Wessex)

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to our customers

our region

our shareholders

we're now even more confident that it's a promise we can continue to fulfil.

ture programme over the next 10 years which will invest over £400 million

in improving water supplies to customers, and over £800 million on enhancing

with a strong financial position operating in a growing region.

the aquatic environment.

the region and shareholders.

That's one of the things we promised when we became a PLC, and

Our customers and our region can look forward to a capital expendi-

Our shareholders will benefit from their investment in a company

With a strengthened management team in place to tackle the challenges

Pro forma: £101m (£98m).

#### Wessex

WESSEX attracted the attention of a French investor early in its privatised career. Lyonnaise des Eaux said at the time it regarded its 6 per cent stake omething of a venture capi tal investment in a small water company with a fine reputation for high-tech developments. However, Wessex also has to cope with the rigours of a relatively large capital expenditure programme, and the fact that a large number of its customers buy their water supply from statutory water compa-nies. Investors will be alive to any shifts in the balance of ownership. 1989-90 profit: £27m (£25m). Pro forma: £56.5m (£54.5m).

#### Northumbrian

NORTHUMBRIAN, smallest of the 10 privatised companies brought in its capital expenditure programme about 8 per cent under budget in 1989-90. That may not be particularly significant as it is only a fraction of a 10-year spending plan, but it has polished Northum-brian's image for cost-saving. The group will have no prob lem with water supply, given that the massive Kielder reservoir is part of its region, and investors are beginning to look Northumbrian's fundamen tal qualities now that specula-tion on possible French investment has begun to evaporate. 1989-90 profits: £10m (£5.5m). Pro forma: £54.8m (£50.3m).

Southern LOCATED in the overcrowded, affluent, but compar atively dry south-east of England, Southern has to find new water resources if it is to make the most of its other advantages. Meanwhile, it has a portfolio of so-called "enter-prise" companies, which include a joint venture with SAUR, the French supplier with a large presence in the region, to tender for refuse col-lection and cleansing contracts from local authorities. Analysts seem somewhat concerned about higher-than-average increases in wage costs. 1989-90 profits: £60.1m (£57m). Pro forma: £84.1m (£81m).

### Andrew Hill on the smaller water suppliers

# Still cloaked in mystery

MILLIONS of pounds have been spent in the past 18 months on advertising the 10 former water authorities

The saturation television and poster campaign was considered a success by those who mounted it. It means, at the least, that even people who did not buy shares now know there are 10 water and sewer age businesses in England and Wales. But how many know the difference between Anglian Water (serving 5.4m customers over 27,000 sq km) and East Anglian Water (238,000 custom-

ers, 1,311 sq km)? That the UK's 29 small water companies remain a mystery to most people – even the quar-ter of the population of England and Wales supplied by them — is hardly surprising. Indeed, it may even be a side-effect of last year's Water Act, which was partly intended to eliminate the differences between the UK's 10 publiclyowned water authorities, like Anglian, and the 29 statutory companies such as East Anglian (privately-owned, with dividends and voting rights restricted by individual Acts of

Parliament). But the lack of public awareness has been just one factor making the task of the 29 companies - 15 of which are now controlled by three French water suppliers and the British contractor Biwater – more difficult over the past year. Indeed, at the height of the water authorities' "awareness campaign last summer, Bristol Waterworks, which is in Wessex Water's area, ran a series of advertisements partly to confirm its shares were not going to be sold to the public. On the face of it, the challenges faced by all 39 water companies are the same. They all have to respond to a new and stringent regulatory regime under the director-general of water services and the National Rivers Authority; they all have to manage a large, long-term capital expen-

diture programme. But despite last year's protestations from the statutory

should be on a level playing field after privatisation, some smaller suppliers might be jus-tified in asking whether they are playing on the same pitch as the 10 former authorities, let

alone a level one. The setting of K factors the regulatory limit on price rises - was delayed for the 29 smaller water suppliers until after the privatisation of the 10 authorities, creating uncer-tainty for investors and employees. The Government, unsurprisingly, would neither write off the debts of the companies, which were already in the private sector, nor provide a "green dowry" as a platform for the investment programme. Government intransigence

has caused some bitterness in this poorly-publicised sector of the UK water industry. As John Fooks, chairman of East Surrey Water, said somewhat ruefully when announcing the group's results in May: "Life would have been easier if we'd had those things."

Continuing uncertainty may he one reason why only a handful of companies have sought shareholder approval to convert to public limited com-pany status, thus shaking off voting and dividend restric-

to keep its statutory company status, while liberalising its dividend policy. That will benefit shareholders but maintain a restrictive voting structure – protection against takeover attempts by, for example, two large French shareholders or even Wessex Water, which recently revealed a 2.35 per cent stake in the company. But for those that have achieved pic status, the experience has not been entirely

In sharp contrast to the hectic trading in shares of the newly-privatised companies, the illiquid stock of Mid Kent, East Surrey, Sutton District, marked down by dealers. The prices are displayed in a dusty appendix to SEAQ, the Stock puter quotation service, rather than on the same page as the fermer water authorities. Mid Kent Holdings was the

first statutory water company to become a pic, when it set up a separate quoted holding com-pany last summer. Brian Coleman, the group's managing director, says it has been diffi-cult to explain to some private shareholders that the value of the company's stock — which
has dropped steadily — is not
dictated by Mid Kent.
Mid Kent was also one of
several small water suppliers

to complain about the cost, in time and money, of the protracted K negotiations with the Government. In Mid Kent's case the situation has been aggravated by the need to supply information to the Monopo-hes and Mergers Commission, which has just reported on stake-building in the company. "It takes a year, we foot the bill and we can't get on with the things we feel we ought to get on with," complains Mr Coleman Mid Kent estimates it has spent £335,000 retaining advisers over the past year — a drop in the ocean for a former water authority, but an unwel-come burden for a small sup-

On the other hand, the statutory companies and former statutory companies do seem to be relishing the different disciplines of the new regime. Several, particularly those backed by French expertise, are expanding from the core water supply business, although attempts to merge three statutory companies north of London in the interests of increased efficiency, have been temporarily thwarted by the MMC.

though independent, both belong to Gusto (General Utilities Scientific and Technical Organisation), set up by Con-pagnie Générale des Eaux, the French water supplier, to allow the nine statutory companies which it owns or in which it has large stakes.

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Andrew Hill compares international practices

# Green costs begin to bite

companies who are up in arms about the effect of privatisation on water prices might like to discuss such gripes and grouses with their Australian counterparts.

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in England and Wales, price regulation will mean an average increase in the cost of water services of about 5 per cent in each of the next 10 years to pay for much-needed capital expenditure. Unforeseen costs - to meet European Community directives on the dumping of sewage sludge, for example - may add to those

But in Melbourne and Sydney, where water rates are already among the highest in the world, consumers were hit by an average 31 per cent increase between July 1988 and July 1989. That was principally a result of increases in property values — used to determine charges in some cities — and attempts to eliminate cross-subsidisation between domestic and commercial sectors. Whatever the reasons, natives of Adelaide and Alice Springs may find it cheaper in future to conform to the national stereotype and drink

Australia topped the interna-tional water price survey con-ducted last year by National Utility Services, which acts as a utility cost consultant for 75,000 commercial and industrial clients worldwide. The survey does not cover domestic water charges and it omits any analysis of the cost of dirty water disposal, but it provides at least a broad comparison of international water prices.

Britain, for example, despite suffering the third highest price rise in 1968-89, was still only ninth in the NUS league table, behind five of its EC counterparts including Italy, where standards are generally much lower. The NUS figures show that in 1988-89, the cost of water in the UK was less than

CUSTOMERS OF British water half that in Australia and West Germany.

NUS's 1990 survey should emerge next month. Critics of such analyses point out that comparison is complicated by the varying tariff structures and methods of charging (by metering, property values or flat licence fees, for example)

in different countries. A general appreciation of trends in water pricing, though less helpful, is probably more reliable. According to Andrew Johns, NUS's general sales

existed, let alone that it faced enormous environmental challenges. Francis Rillaerts believes the British experience and the French example large private water companies competing for municipal contracts - may be taken up elsewhere. "I suppose other countries will move in that direction, but they will not go as fast as the UK," he says.

Such developments are more

likely to be on the French

model than the British, partly

because in most developed

countries the water supply is still controlled by municipali-

Private water companies

already operate in Spain, for example, where the French water suppliers have stakes, and Portugal has just modified its legislation to allow private

companies to become involved

in water supply. Now joint ven-tures can be established, although 51 per cent of the shares must be held by the local authorities.

But privately-supplied water

in Europe is more likely to come from a company which has won a municipal contract,

than from companies on the British model which also own

the operating assets. In the developing world, the story is slightly different: the large

French water companies and

some British companies - the private contractor Biwater, for

example - have been taking a

greater hand in all aspects of

water supply, selling their expertise in the design, con-

struction and, increasingly, the

If nothing else, the privatisa tion of the UK water authori-

ties has revived international interest in the idea of investing

operation of water systems.

Whatever the reasons, natives of Adelaide and Alice Springs may find it cheaper in future to conform to the national stereotype and drink beer

manager, the group's 1990 survey is likely to show an overall increase in world water prices, partly linked to growing con-cern about the environment, and a move to eliminate crosssubsidisation. Mr Johns expects the real effect of environmental improvements on water rates — particularly in the EC — to come through in 1991-92. "I think people have been talking about green issues for the last four years -they are only really starting to give the measures teeth now."

There are indirect links between the way in which countries organise their water supply and the importance of the environmental problems. As secretary-general of Eureau, which represents European water suppliers, Francis Ril-laerts takes a broad view of the industry. The fact that northern European countries are in the dock at the European Court of Justice for breaching EC directives is not indicative of lower standards in those countries, he says, but of

higher awareness. British cynics say it took the controversial privatisation process to stimulate awareness that the water industry even in water - UK water company shares were swallowed gratefully in Japan, the US, Canada and Europe.

France, Britain and the US are still the only countries in

the world where it is possible to buy and sell shares in quoted water companies. But in the US, where private water companies serve only about 20 per cent of the population, the excitement of owning water shares is dulled by strict economic and environmental regu-lation and sluggish dividend and earnings growth.

In the past, international overtors with a taste for water have turned instead to the three largest French suppliers Compagnie Générale des Caux, Lyonnaise des Eaux and SAUR, a subsidiary of the con-struction group Bouygues. They had already proved themelves adept at handling the stock market as well as water

services in 1983-89, when they bought control of 12 of the UK's 29 smaller statutory Two of the French companies - Générale and Lyonnaise – have also revealed small stakes in some of the

newly-privatised UK groups. Once the British companies have found their feet in the private sector they too might start to look to increase their strategic stakes and joint ventures overseas. Several operate international subsidiaries involved in engineering contracts or consultancy work from Mauritius to South East Asia, from West Africa to the

Further expansion would provide additional financial cement for the co-operation between international water companies which has always been a feature of the industry.

Boiling waters subside

The so-called French invasion investigated by Andrew Hill

YOU COULD say that the past 12 months have been some-what duli for the largest French investors in the the UK water industry – at least by the standards of the previous

in 1988 and the early part of 1989, Compagnie Générale des Eaux, Lyonnaise des Eaux and SAUR - a subsidiary of the construction group Bouygues
- launched 12 successful bids for UK statutory water compa-

nies, two of them contested. They bought large stakes in several other companies and forced the Government to enact legislation obliging the Monopolies and Mergers Com-mission to investigate any further large bids in the industry. But since then the boiling

waters of the statutory com-pany sector have subsided and almost the only sound has been of French companies digesting the large part of the British water industry they have swallowed.

French companies are used winning municipal contracts that can last for 25 years or more and have always stressed that they take a longer view than many ordinary investors.

Christine Morin-Postel, the ebullient senior vice president at Lyonnaise and chairman of Lyonnaise UK, points out that it is only proper to take time developing assets in a long-term industry. "At the moment, we are focusing on management issues and putting all our assets in the right

mood," she explains.

Mme Morin-Postel was omnipresent just before Christmas when Lyonnaise announced that it had bought small stakes in three of the newly-privatised building up holdings in the hectic aftermath of flotation.

For the xenophobes among British journalists this was the horror story of the previous year's statutory company developments writ large (French Swallow British Water, and so on), but Lyonnaise only announced stakes in Anglian (9 per cent), Wessex (6 per cent) and Severn Trent (2.7 per cent), and claims it has not

increased those holdings. "The waters are very calm and we have friendly relations with those companies just as we always had in the past," says Mme Morin-Postel.

It emerged later that Générale des Eaux, France's biggest water supplier, had also bought stakes of below 5 per cent at around the same time - 23 per cent in North West, and 4.04 per cent in Severn

Any SAUR shareholdings in the 10 large water and sewer-age companies remain hidden beneath the new 3 per cent dis-closure level: the smallest of the three French companies has taken a slightly different tack, announcing joint ven-tures with Southern Water and Welsh Water to bid for local authority waste disposal con-

tracts in their regions. In the calm which followed the flurry of activity last year, people have begun to notice that all three French compa-nies have other fish to fry in the UK. Jean-Claude Banon, who heads General Utilities. Générale's water subsidiary in the UK, says the bulk of the French group's investment in Britain is outside the water industry. The company has a stake in TVS Entertainment, the ITV franchise-holder in the south of England, and became the owner of the UK's largest quoted private medical com-

pany, AMI Healthcare, in

March. It is also involved in tendering for cable television contracts and has a majority stake in the construction company Norwest Holst. Lyonnaise, meanwhile, was

behind a big restructuring in the UK funeral services business last year when two of the three quoted funeral directors
- Hodgson Holdings and Kenyon Securities - merged. The French group's funeral ser-vices subsidiary was Kenyon's largest shareholder and now holds a significant stake in the

French companies are used to winning contracts that can last for 25 years or more

merged company, PFG Hodgson Kenyon International. Générale and Lyonnaise, both giants on the Paris bourse, have also been expand-ing in the UK waste collection and disposal market through their respective subsidiaries Cory UK — a joint venture with Wistech — and Staclean. Not that the French compa-nies have neglected their recent acquisitions. Générale, for example, has been embroiled in the Monopolies

and Mergers Commission examination of a merger between one of its companies and two others north of London, which would leave the French supplier with a majority stake in the merged group. But most of the statutory companies bought by the French suppliers are still run as independent units, with guidance from the parent com-

pany's UK subsidiary.
"We try to work together and enjoy the benefits of working together - for example on

to merge anything," says Jean-François Talbot, managing director of SAUR Water Services, whose four companies are grouped together in the south-east corner of England.

Générale has established Gusto (General Utilities Scien-tific and Technical Organisation) for the nine statutory companies it owns and in

which it has large stakes.
"The initiative is meant to provide a forum for companies that are associated with us to exchange information of a technical nature," explains

Jean-Claude Banon.
Lyonnaise is promoting a similar exchange of technical expertise, to the extent that some of its companies are carrying out trials with a French-designed membrane filtration. designed membrane filtration system, while automation soft-ware pioneered by one of its British acquisitions, Essex

Water, is applied in France. Co-operation which works to the benefit of British water companies should be enough to allay the fears of consumers, particularly if it helps reduce

their water bills. As for British companies breaking into the crowded French market, that seems less likely. At its recent preliminary results meeting, for exam-ple, Severn Trent suggested that it would pursue operating contracts overseas. But John Bellak, the group's chairman, added: "I'm not necessarily aiming to pitch against the French on their own ground for their own municipal con-

Those Britons who persist in viewing the French water investments as part of the old cross-channel rivalry may have so-called "French invasion".

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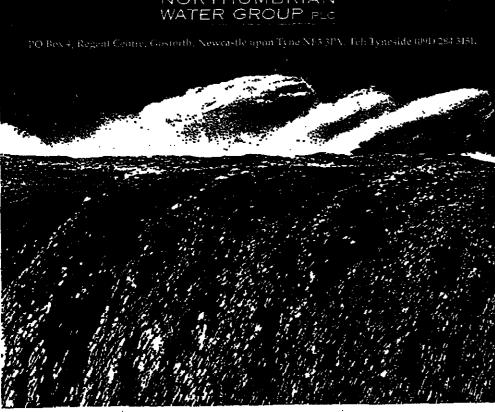
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### Doubts about organisation of investment programme

A YEAR AGO, before privatisation and the question able advertising image of the cigar-puffing duck, there were worries that the water industry's suppliers would be unable to meet the challenge of the huge investment programme planned for the newly-public

A year on, the concern of the suppliers and contractors is not whether they can cope, but

whether the water companies will help them cope. The Water Services Association says the £26bn, 10-year investment programme is "the

plan ever".
At this early stage, with the 10-year programme barely begun, it is difficult to tell if the water PLCs are sticking to their investment plans. The few signs, from those that have reported, is that they are.

But, though the suppliers look forward to this work bonanza, they have reserva-tions about the way in which the programme is being organ-

The Society of British Water Industries, set up in 1986 to be a talking shop for companies to liaise with the water authori-ties for which they were working, says that contractors and suppliers appear to have seen little of the contract build-up, but that they expect it; the con-tractors are concerned about a large amount of work on the

One source close to the industry says: "The suppliers are a bit worried that there is once . . . The PLCs are not telling us as much about their plans as they did when they

were water authorities."
As Mr John Hills, representative of the British Water and Effluent Association, sugges "If it was UK Ltd you would expect the work to be planned

to smooth out peaks."

The capital spending planned by the water authorities, he says, used to be public knowledge. But at the begin-ning of last year, as privatisa-tion approached, he says information "began to dry up" as the authorities had to comply with regulations in the Finan-

PLCs Investment Programme, 1990-2000				
Conspany	Area (eq km)	Pop (m)	Expend Mar 1990-95	Hure (Em) Mar 1995-2000
Angilan	22,000 *27,000	3.8 *5.4	1,470	1,990
Northumbrian	9,400	2.6	540	345
North West	14,800	7.0	2.220	2.060
Severn Trent	18,960	6.9	2.330	1,750
	21,650	*8.3	-3-4-	,
Southern	4.450	21	830	500
	*10.450	4.0		
South West	10.300	1.5	765	525
Thames	13,750	11.7	1.890	1.920
Welsh	20,000	2.9	880	875
Wessex	7,350	1.1	650	625
	*10,000	~2.5	-	uci
Yorkshire	13,900	4.4	1,210	1.210

cial Services Act. And now, he maintains, the spending plans the public water companies can give is less detailed than

the association has to go on are those that were printed in the privatisation prospectus last November. It is difficult for companies

to "set out their stalls and plan for work in years to come," he

Mr Paul Garrett of the Water Services Association thinks the

survey of orders taken by its members. Mr Hills says that growth in the number of orders for water and effluent treat-

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than on fashionable global problems such as ozone depletion and the 'greenhouse effect'.

The meeting has been timed to precede the Environmental Technology '90 Exhibition.

It will demonstrate that technology still has much to offer pollution management.

ment plant virtually doubled. A year after privatisation, the concern of the suppliers and contractors is not whether they can cope but whether the water companies will help them cope

problem of how the contractors cope is "a side issue". He points out that when everyone seems to be screaming for rapid change, from the European Commission - which he describes as the "motor" driving the work programme press, then the water compa-nies cannot be blamed for tryng to get the work done as

fast as possible. He adds that the Water Services Association would like to see as much work as possible going to local companies, but that there are others within the European Community that

Mr Jim Prestridge, director

and that a similar peak occurred when the water authorities took over from local authority control in 1973. And he is "pleased to see any mechanism that will allow the right amount of money to be spent in the sector . . . our concern over the years has been the roughly 10 per cent underspend per year."

of the British Water Industries

Group which mainly helps

companies with exports, describes the UK market as

are getting geared up to cope." He says it is noticeable that

"there have been a number of

BWEA publishes a regular

newcomers to the hosiness\*

adds: "I think our indu

becoming very lively", but

He also points out that, though the number of BWEA members has changed little over the past few years, the group has seen a "burgeoning" in the number of subscription These belong to one commit-

and do not have to meet the condition of the constitu-

tion members have to be "established," meaning that they must have been in exis-tence for at least three years. The Quality Water Group, for example, which deals with domestic water treatment, has grown from handling 14 com-

panies to 89 in a year. "One big change now is in WSPLCs [Water Service PLCs] taking contractors under their wing," says Mr Hills. Of his membership — about 50 — 10 membership - about 50 - 10 per cent are now owned by

In March, Wimpey Wessex Water was formed as an equal-Wessex Water and George Wimpey, the contractor, to design, build and maintain water and sewerage projects. And in April, South West Water bought a Cornish civil engineering contractor. TJ

Mr Prestridge cites the examples of Welsh Water, which acquired a water consultancy; Severn Trent Water, which bought Capital Controls of the US, a sterilisation control equipment maker; York-shire Water's purchase of the UK offshoot of a Dutch treatment plant manufacturer; expansion by Biwater, the mar-ket leader in effluent plant, into several hardware areas such as pipes and valves; and Thames Water's purchase of Portal Holdings, the waste treatment plant company, in its drive to purchase several water suppliers. But of the hundreds of suppliers, he says, "it hasn't made a hig dent".

Mr Garrett of the WSA points out that the water com-panies can collaborate and take advantage of each other's strengths: for example, "Wes-sex Water has always been very strong in computing and

Mr Hills is unsure which way the changes will go: towards bigger companies with a range of expertise, or towards specialisation. But he reckons there will be change as the industry shakes out over the 10-year investment programme that, the water industry hopes, will put them on track for the next century.

Pressure over quality controls eases, but . . .

### Trouble is bubbling up below the surface

PRESSURE is off the water industry for a while after an unwelcome spotlight focuse on the quality - or lack of it - of UK drinking water.

The European Commission, in the drive to harmonise com munity rules, drew up the drinking water directive, which set limits on the amount of contaminants in water. The bold headlines and scare sto ries came about because UK water did not meet those limits. Particularly worrying was non-compliance with limits for nitrates, lead, aluminium, organochlorines and pesticides

The problem was exacer-bated because the state had not been investing in the water industry to the tune of about "a 10 per cent underspend per year", says Mr John Hills of the British Effluent and Water Association; the Government also asked the Commission for an extra 10 years to meet the directive after it came into force in 1985, and for some limits, particularly pesticides, the water companies do not guar-antee meeting the figures by then. Hence last summer's

But, points out Mr Paul Garrett of the Water Services Association, the water industry trade body, most EC countries are being taken to the European court over their flouting of the rules.

The exception is Portugal, he says, because that country has an exemption for a year to try to comply - and once that year is up, "they'll be in the

club, so to speak". Under the Water Act, the PLCs have a duty to supply "wholesome" water - that is, meeting the Water Quality Regulations, which mostly agree with the EC figures. Mr Garrett reckons that meeting most of them is a case of pay-

ing to fit proven technology Nitrates are mostly intro-duced from fertilisers and are a problem for water companies in agricultural areas. Anglian, Severn Trent, Thames and

Yorkshire PLCs have asked for relaxations until work can be completed to reduce nitrate levels: this can be done by ion exchange or blending water from different sources.

The mains distribution system can introduce various metals into the water. These include lead - particularly when the water is soft - iron, manganese and aluminium.

Pines and sewers can be
replaced or relined – though
removal of householders' lead pipes is the responsibility of the householders, another potential bone of contention. And control of acidity of the water is used by several com-panies, such as Anglian, Severn Trent, Southern, South West, Welsh, Wessex and York-shire, to reduce solubilisation

Aluminium content of water is also too high in some areas due to use of aluminium suphate as a coagulant. Aluminium has been linked to Alzheimer's disease. Use of iron sulphate can avoid this prob-lem. However, both these treatment processes do not address the true difficulty, only the results. An example of this is the use of coal tar to reline old mains - this is now leaching polyaromatics, known carcino gens, into the water, and these pipes need relining or replac-

Pesticides, agrees Mr Gar-rett, are a problem, and he reckons a "more generous parameter" is needed for the whole EC: "All the technology and expenditure in the world

not going to get us there."

Granular active carbon filtration is being used by some water companies as an alterna-tive to sand, the usual method. Sand filters out most large particles and then chlorine disinfection kills micro-organisms. Carbon is porous to small mol-Mr Bob Hyde of the Water Research Centre says that a project supported by the water industry to the tune of about

£250,000 a year for three years is studying granular carbon to remove pesticides. "If there is a problem [with pesticide removal], the current methods of treating water are not doing

it properly," he says.

A corresponding WRC project is looking at use of granular carbon with ozone as a discount of the correction of the correct infectant. The problem with chlorine is that it reacts with organic molecules to produce organochlorines – an example being chloroform, a known carcinogen. Ozone kills bacteria and avoids this by-product for-

However, Mr Albert Coleman of the Drinking Water Inspec-torate has reservations about this move. He argues that little is known about the effects of high ozone levels. He is afraid that "it looks as if we have got to go much more for ozone at a fairly high level. But it would take at least a decade, if not two or even three, before we could get round the whole of the country [to convert chlorine disinfection to ozone]."

The Drinking Water Inspectorate was set up to monitor quality under the new priva-tised regime. However, it has been criticised for its small size - at 23 employees, it has just over two inspectors per water company – and limited scope – it has no laboratories to check samples taken from the water companies' supplies, and so has to rely on the companies' data. And even when change is needed, says Mr Coleman, it can take a long

time for anything to be done. He maintains that the nitrate problem was pinpointed in 1971 but nitrogen fertiliser use was

only restricted from 1988.

Dr Hugh Tebbutt is the coordinator of the safe drinking water initiative at the Science and Engineering Research Council. The drinking water group was formed about a year ago, and has about £400,000 to spend this year on six projects. Its existence suggests ed concern about quality of drinking water, but Dr Tebbutt points out that West Germany still spends about three and a half times as much as the UK Government on research; the Netherlands spends more than twice the amount, and even Belgium

The EC limits have been questioned. The water industry points out that, for example, the limit set for nitrate is 50 milligrams per litre, whereas the World Health Organisa-tion's guideline – set after scientific analysis - is double that. Some argue that the limits were set arbitrarily, at the detection limits for some contaminants; Friends of the Earth argues that the less con-

tamination, the better. There is a feeling that trouble is bubbling up under the surface for the water industry, when it will spurt up into an uncontainable fountain is unclear. But the waters do not run smooth yet.

Elisabeth Tacey

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### The UK's first full scale nitrate removal plant will be opened tomorrow

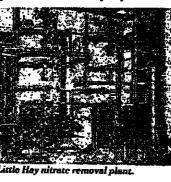
July 12th David A. Trippier, MP, Minister for the Environment and Countryside, will officially open the country's first full-

scale operational nitrate\* removal plant at Little Hay near Sutton Coldfield. Since 1986 the South development into various

Staffordshire Water Company has undertaken research and methods of denitrification of water supplies, as part of a programme to achieve full

compliance with E.C. directives of 50 mg/l by 1995. The new plant in fact achieves a reduction of nitrate levels to less than Serving an area of 600 square miles, we provide 75 million

gallons of water every day to around 1¼ million customers. We were recently contract to supply



awarded the £5 million infrastructure and water to the new Toyota plant at Burnaston, Derbyshire, against strong competition such as Severn Trent plc and other Our quality control

laboratory is probably the best equipped of the statutory water companies in the country and can cope with all the analytical

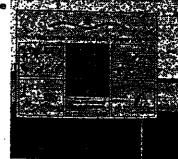
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### Andrew Hill assesses the impact of the water regulators

### Quick out of the starting stalls A dilemma over price-fixing

regulators - Ian Byatt, direc-tor-general of water services, and Lord Crickhowell; chairman of the National Rivers Authority (NRA) - have been at their deaks since the begin-ning of last September.

Nine months on it is already clear that they are neither office-bound figureheads, nor bureaucrats intent on wrapping the newly-privatised industry in red tage. Both reg-ulators have been very quick out of the starting stalls.

The NRA, charged with the sensitive task of protecting the water environment, is staffed by former water company employees. The change was made to end the poacher game keeper dilemma - former water authorities having to report their own pollution misememonrs. As a result the NRA was

as a resurt the round running.
Within a month of its formel
establishment it had brought a
highly-publicised prosecution
against Shell UK for polinting against Shell UK for polinting the Mersey estuary with a spillage from its oil pipeline. The eventual court fine of firm was criticised for being too small, but it was the biggest in the UK for any pollution incident and contributed to the NRA's covering receptation as a

nest and contributed to the NRA's growing reputation as a robust new regulatory body. Perhaps more important, the authority achieved the first successful prosecution of a privatised water company — The Gamekseper Strikes Back — before the end of the year: Vorkshins Water Services was Yorkshire Water Services was fined £1,000 plus costs for polluting a trout stream.

The NRA is also promising to take a hard line on excessive abstraction of water from Britain's rivers, in an attempt straints fivers, in an attempt to pre-empt a drought this summer following the past year's below-average rainfall. But despite public state-ments on issues ranging from global warming and tidal defences, to toxic algae and acid rain some pressure ground acid rain some pressure groupe have implied the NRA does not have the political and financial

water companies... In recent weeks, supporters of the NRA have also been worried by new proposals which should be published in the white paper on the envi-ronment in September. The Department of the Environ-

clout to control the UK's 39



Chief regulators: Lord Crickhowell (left) and lan Byatt

ent wants to turn the Inspectorate of Pollution into an independent Civil Service agency which could eventually merge with the authority. Although some of the inspectorate's functions overlap with those of the NRA, a merger - which would take place in about five years - would not be welcomed by the more specialised

authority.

Privately, water industry chiefs admit they have found it more difficult to interpret Lord Crickhowell's strategy than to come to terms with Mr Byatt's more strictly defined role. Mr Byatt's ability to stamp

his personality on the job of director-general of water ser-vices has been more limited. As he repeatedly stresses, he wants the role of economic reg-ulator to take into account the long-term nature of the water

industry.

Not that anybody expected him to tamper with the Government-set price limits this early. The first official review of the so-called K factors takes place after 10 years, although Mr Byatt can carry out an interim review after five years. Substantial adjustments to investment programmes between periodic review could not only upset consumers' expectations, they could also be disruptive," he said in his

last month. Instead, the director-general has spent his first nine months

first annual report, published



in office contacting the 39 businesses and setting up the 10 regional customer service committees - which, in the words of his first annual report, will be "the local champions of the consumer". In addition, he has opened a public debate about alternative methods of charg-ing for water - such as metering, or a flat licence fee - and hopes to produce a consulta-tion paper in the autumn.

Mr Byatt has also been at the centre of the Monopolies and Mergers Commission's important investigation into a proposed merger of three small water companies north of Lon-The MMC became an ad hoc

regulator of the water industry with last year's Water Act, which obliges the commission to investigate takeovers of water companies with assets vorth more than £30m. Its report on the proposed merger of Colne Valley, Lee Valley and Rickmansworth water companies was the first under these rules. The MMC also had to grapple with the involvement of French water

- would have had a controlling stake in the merged com-pany, Three Valleys Water. For these reasons, the inves tigation was widely regarded as a test case for merger policy in the newly-privatised indus-try. Although the bid was pro-posed in July 1989, the report

suppliers, one of whom -Compagnie Générale des Eaux

end of April this year, further emphasising the sensitivity and complexity of the issues being examined.

The commission ruled that the merger should not go ahead, apparently ruling out any attempt by existing water suppliers to expand through acquisition, while leaving open the possibility of an outside bidder launching a successful bid. But it also suggested the proposals would be approved if the three companies promised certain cost savings on top of those already suggested by them in the course of the investigation.

That should have been that, But unusually, the trade secre-tary Nicholas Ridley (who introduced the original water takeover rules when he was Environment Secretary), ques-tioned the MMC's qualified conclusion: he wanted to extract even more benefits from the three companies before he would allow the merger and asked the directorgeneral of water services to discuss further remedies with

Mr Byatt had argued that a 6 per cent drop in water charges (the estimated effect of the merger over 10 years) did not quite outweigh the reduction in his ability to make comparisons between independent water suppliers - an impor-tant element of the philosophy of "yardstick" competition in the monopoly industry. A merger between neighbouring companies, though it reduce

charges, would make the task of setting charges and simulating competition in the industry more difficult. Critics argue that such conclusions reduced the overall threat of takeover, previously considered an important disci-pline of the private sector, and even risked politicising the

director-general's role. Mr Byatt should complete his discussions with the Three Valleys companies in the next month or so.

The debate on the most efficient and fairest way to regulate the water industry is far from over. It is bound to have been revived by last week's MMC report on large stakes beld by French and British investors in two water companies in the south-east of Richard Evans examines future charging policies

uncertainty in the water industry about the way in which customers will pay for their water in the future, and Mr Ian Byatt, the industry's economic regulator, has called for an urgent debate on the alterna-

tive methods of charging. The problem stems indirectly from the Government's introduction on April 1 of the community charge, or poil tax, in England and Wales in place of domestic rates. Water charges have traditionally been based on domestic rate-able values.

Water and sewerage bills will for the time being continue to be calculated on the otherwise redundant rates valuations, but a permanent solution has to be found by 2000, when the domestic rating sys-

tem is due to disappear.
This relatively close target date has begun to concentrate the minds of industry leaders and technical experts wonderfully, but there remains a range of conflicting views which will need to be resolved soon so that a new charging

system can be put in place. Charging for water services based on rates was never regarded as particularly fair or logical, but because water charges have traditionally been low and represent a small proportion of average outgoings, protests have been muted it was simply not worth

creating much of a fuss.

Nevertheless, the system did
bear a crude relationship to a household's ability to pay, as highly-rated properties which as a consequence paid more in water charges, were generally lived in by the better-off. But what to put in place of

rates is a question that remains open, and there is unlikely to be a universal solu-tion covering the whole coun-

ton covering the most obvious alternative. Its fairness, being based on what people use, is not in doubt, but there are hig problems over capital and running costs as well as over public and nolitical acceptability. lic and political acceptability. Until recently, metering was regarded as the most logical solution but difficult if not impossible to achieve on cost grounds.

However, in 1985 an industry study led by Mr Roy Watts, chairman of Thames Water, came to a more pragmatic con-clusion. It found that metering might be justified economically if its high installation costs stances. could be offset by reductions in demand and by eventual savings in revenue expenditure

and capital investment. The committee recognised that reliable data was virtually non-existent, and recom mended that a series of trials of domestic metering should be conducted to find out more. The Watts report lay on the shelf for over a year and might have continued to gather dust had it not been for the Government's announcement that the use of the rating system for

collating water charges was to be phased out. This galvanised the water industry and the Environmen Department into action, and the trials, consisting of one large area of 53,000 households covering the whole of the Isle of Wight and 11 smaller ones of

around 1,000 properties each, are now well under way. According to Mr David Gad-bury, director of planning at Southern Water and chairman of the group monitoring the trials, the reaction of customers to metering or any other charg-ing system will be crucial. So far, although there has been some hostility in the Isle of Wight, the trials have not produced the adverse customer reaction that was widely fore-

An interim report on the trials published last week thought it would be feasible to meter 95 per cent of house-holds, but that costs and installation problems would be considerable. The average cost would be around £165 if the meters were placed indoors

and £200 if outside.

It is already clear that the costs of changing to a new charging system can be treated by the companies as "cost pass through", which means that the customer will have to foot the bill, but it will be up to the regulator to decide exactly what charges can be passed on. Other alternatives therefore have their adherents, but each has its drawbacks.

The flat rate licence fee, or standard charge, has already been chosen by Welsh Water in preference to metering, largely on practical grounds. The company argues that given its sim-plicity, certainty, and cheapness of hilling and collection a licence fee is the most sensible solution for its own circum-

But although cheap to operate, a flat rate licence fee bears even less relation to consump-tion than the old rateable value system. The idea of every household paying the same charge may be very simple, but whether customers would perceive it as being fair is another matter.

Another option would be a charge related to the number of residents in a property. This would give a better link to demand, but it would be expensive to collect, and given the

Charging for services based on rates was never regarded as particularly logical

difficulties of the poll tax, to be keen on the idea.

Other proposals, including a count of the number of bedrooms in a house, or the num-ber of taps or appliances, have even more obvious difficulties

attached to them.
Mr Gadbury believes sooner or later the industry will switch to a meter system. "It seems illogical to charge for a resource in such a way that there is no incentive for the customer to use it more eco-

nomically. "Charging would be a trau-matic technical and financial challenge, but I believe that the trials will demonstrate that the difficulties are not insuper-

able," he says. It could be that the areas of the country where water can be in short supply - broadly the south and east - will opt more readily for the metering alternative than will areas with plentiful supplies, as the possible savings from metering

would be less relevant. The issue should become clearer in the autumn when Mr Byatt publishes a consultation paper. He has already indicated his own learnings when in the first annual report of Ofwat last month, he stressed that the existing pattern of charging was in great need of rationalisation.

He argued that any new system must give customers sensi-ble price messages to enable them to relate their consump-tion patterns to the rising cost of collecting, treating and transporting water. It sounded like a warning to companies to muster good arguments if they are preparing to oppose meter

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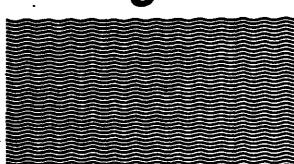
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## Making Waves



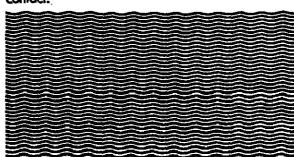
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#### Water chief talks to Richard Evans

### A lot of catching up to do

THE City is going to judge the recently privatised water companies primarily on their ability to meet their huge capital programmes, says Mr Bernard Henderson, chairman of the Water Services Association.

With a 10-year spending programme amounting to well over £24bn, it is clearly far too early to make a meaningful judgement, "but things seem to be shaping up well", is his ini-

tial assessment.
Mr Henderson has been chairman of Anglian Water since 1981, making him the longest serving of the 10 former water authority chairmen. On January 1, he took over the mantle of standard hearer of the industry, as chairman of the WSC, from Sir Gordon Jones, chairman of Yorkshire Water, who helped steer the industry through the privatisa-tion rapids at the end of last

The new national chairman urges patience to allow time for the industry to implement the huge spending programme to bring water quality, rivers and beaches up to required European Community standards.

"Everyone must recognise what a cruel aftermath we have been left after decades of neglect, when governments were unwilling to put the nec-essary capital into the industry to maintain the infrastructure...there is a lot of catch-

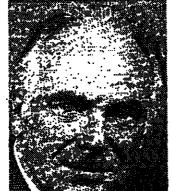
ing up to do."

The industry is in the threes of planning the hundreds of new schemes that will be necessary over the coming years to reach the required quality standards, and this explains the number of link-ups between water companies and consult-

ing engineers.
The great surge of capital programmes should come between 1992 and 1994, and about the ability of the construction industry to meet such heavy requirements over a

We think the industry will be able to cope because the programme will not be one huge item like the Channel Tunnel but a series of small to medium more manageable," says Mr

One big concern for the industry is the anxiety already expressed by Mr Ian Byatt, director-general of Water Ser-



vices, that the proposed increase in standards would inevitably mean much higher costs and charges, and these would ultimately have to be

paid for by the customer. "We are concerned that everybody wants higher water quality standards, cleaner rivers and better beaches, but they are then not necessarily so

keen on paying for them."
Similarly, Mr Henderson is concerned that some critics of the industry pointed to what they regarded as excessive profits but failed to realise that companies needed to make satisfactory profits to attract

future investment. Mr Henderson is an advocate of metering as the best way of charging for water in the future, on the grounds that pay-ing for what is used is the fairest method, but he accepts that a significant hurdle will be the cost of installing and read ing the meters, put at around £150 a household.

As with the rest of the industry, Anglian is awaiting the outcome of the series of country-wide metering trials before reaching a decision.

More specific to Anglian is the problem of nitrates, which filter into the soil from the intensive use of fertilisers in

The company is having to spend £100m over the next four years to reduce the nitrate level in 55 water sources.

Mr Henderson is critical of

the attitude of the Minister of Agriculture, and calls for much more positive action. He would like to see nitrates

in borehole areas.

More generally, he hints at criticism within the industry at the level of some of the scien-

Environment Department, and suggests that experts from within the industry or from the academic world should be brought in at an earlier stage in salings with the European

Diversification from core services, much advocated by some water authority leaders before privatisation, fails to fire Mr Henderson with obvious enthu-

"The rest of the industry now largely accepts Anglian's view that it is absolutely essential to prove credibility by showing we can run the water business thoroughly efficiently before putting too much emphasis on diversification," he says.

The top priority remained to et on with the business of providing water services to customers in the largest growth region of the UK.

Mr Henderson is equally sanguine about another potential problem facing the industry the possibility of the Labour Party winning the next election and advocating the return of the industry to the public sec-

"We have to remember that a very large number of our employees and customers are shareholders, and their interests cannot be ignored...we also now have, for the first time money to improve the infrastructure up to the highest

His view is that an incoming iministration would have to think very carefully before returning the industry to the public sector, so that capital programmes would again have to take their chance with spending on social services, education, health and other pri

The profile of the industry is not as high at present as it has been in the recent past, he says

He forecasts that attention will now focus more on individual companies rather than the industry as a whole, but that there will still be a regular upsurge of interest over mat ters of national importance.

THERE is no doubt that the pressures exerted in recent years by the environment lobby have been spectacularly successful, and the water industry has been affected more than most.

Alarming stories have appeared frequently in the media concerning the high levels of nitrates, pesticides, iron, aluminium and lead in some drinking water, the poor condition of some rivers and the even worse state of some beaches. All have combined to raise substantial question marks over an industry that used to be a byword for quiet, reliable service.

Billions of pounds have been added to the industry's capital programme over the next decade to ensure that the high expectations raised in the cus-tomer are met. The scare stories, some justified, others not, have had their effect, but the truth is that standards in the

UK industry are generally higher than in the majority of

suffered a chronic lack of capital investment, first under Labour in the late 1970s and then under the Conservatives until the mid-1980s. There has been a lot of catching up to do. According to Mr Michael



Net cain: scare stories have had their effect

### The environmental issues analysed by Richard Evans

### Success for the clean lobby

The UK's primary problem has been that the industry has

Carney, secretary of the Water Services Association which represents the former authorities, the immediate results of privatisation, despite its widespread unpopularity, have been beneficial for water standards and water quality gener-

recognition of the significant increase in investment required so that £24bn can be spent on capital improvements over the next decade, compared with £10hn over the past

In addition, a powerful new regulatory framework has been set up, with a director-general charges and service standards, and a new drinking water inspectorate to assess water

The capital spending programmes are designed to bring drinking water quality, rivers and beaches up to the EC's required standards, and to ensure that sewage, or waste water as it is now known in of in an environmentally satis-

This is straightforward enough, except for two ele-ments - the high cost, and the fact that the goalposts are liable to change as expectations increase and as methods of detecting pollution become more sophisticated.

To allow for this, the companies have had written into their charging formulae the ability to charge extra for any additional capital spending requirements not yet known. This means that water charge: set to rise by an average of 5 per cent above the rate of inflation each year for the next 10 years, could in fact increase by much more for environmental

With drinking water stan-dards, the EC has been putting maximum pressure on the UK to bring full compliance for-ward. The regulations should have come into force in 1985, but the UK Government, after being threatened with more legal action, has now agreed to compliance by 1993. The two biggest difficulties

have been the presence of lead in pipes in parts of Scotland, and a surfeit of nitrates in parts of England, particularly East Anglia and Staffordshire. This is caused by intensive farming with fertilisers that have slowly leached into underground boreholes. Pressure has moved recently

to the waste water and sewage

This, he argues, is because of the highlighting of weaknesses that needed correction, and the counter the country's reputation as the dirty man of

Europe.

The discharge through pipelines of raw sewage into the sea is to be phased out as soon as practicable. The extra cost of stopping disposal of sludge at sea and adding primary treatment to long sea outfalls is put by the industry at £2.5bn, a good deal higher than the Government's estimate of

The Water Services Association argues that the ending of the piping of raw sewage into the sea would necessitate the building of large sewage treatment plants on coastal sites, which would not be justified on environmental grounds. Nevertheless, the primary

treatment of sewage before it is deposited in the sea via long sea outfalls is likely to benefit some of Britain's 440 beaches. A record 29 British beaches won the coveted Blue Flag award this year for achieving the high EC standards for bathing waters, compared with 21 in 1989 but 34 of the 63 entries failed to make the grade, and there is clearly a great deal more work to be

the highest standards. North West Water, one of the companies most affected by need to clean up beaches, esti-mates that the EC waste water

done before the majority reach

throughout the region over the

next five years. Mr Chris Patten, Environment Secretary, has said the Government will spend £3bn on a big clean-up of coastal sewage works, but the EC claims Britain needs to spend £7bn to do the job properly. This and similar issues is

leading to some concern among water industry chiefs about the costs to the consumer of various environmental initiatives the Government

intends to introduce. Mr Patten is also under growing pressure from environmental groups and from Lord Crickhowell, chairman of the National Rivers Authority, the industry's environmental regulator, to introduce some form of secondary sewage treatment at all inland sewage

However, Mr Ian Byatt, director-general of the Office of Water Services (Ofwat), the economic regulator, argues that since it will be the consumer that will ultimately have to pay for all the improve ments, it is only right that environmental decisions should be adequately costed before they are taken up. Industry leaders are worried

about the prospect of a back-lash from their less well-off customers over steep rises in water charges that produce little apparent improvement. This could become a real dandirective will cost it a further sign in a few years' time, but for the moment the pressures for has already committed to cleaning up bathing waters

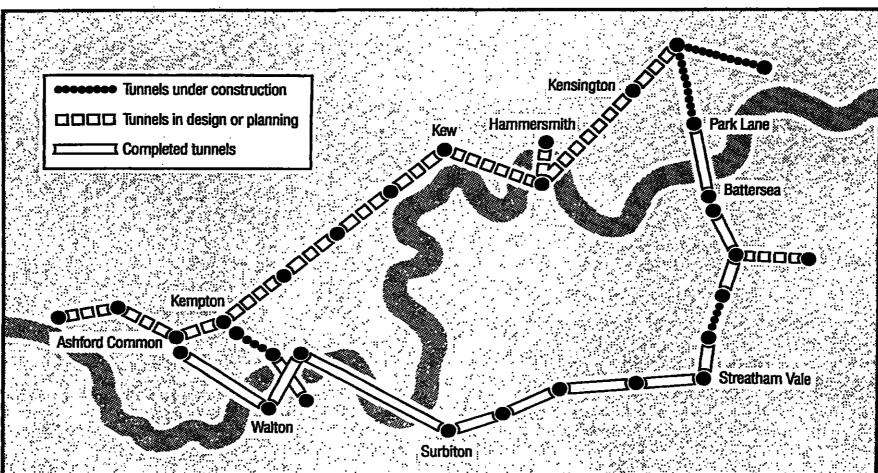
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FINANCIAL TIMES



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